City of Saint Paul 2008 Adopted Budget

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Description of Saint Paul's Form of Government

The City Charter provides for a municipal corporation governed by an elected chief executive, the Mayor, and an elected legislative body, the City Council. The form of government is commonly referred to as "strong Mayor-Council". Elections are held in November of odd-numbered years, with a four-year term for the Mayor and four-year terms for Council members. Each of the seven Council members is elected from a separate ward. The seven wards are approximately equal in population.

The Mayor recommends appointments for department/office directors and members of boards and commissions for Council approval, and is responsible for the direction and control of departments and offices. The Mayor recommends policies and budgets to the City Council. The Mayor exercises all powers and performs all executive duties given by the city charter, city ordinances and state laws. The Mayor has the authority to veto Council actions. The Council can override the Mayor's veto with a minimum of five votes.

The Council is the legislative body, setting policies by enacting ordinances and resolutions. It can monitor and maintain liaisons with community groups to assure adequate citizen participation. The Council analyzes, adopts and monitors the city budget. Council members prepare and promote the City's legislative program. They serve on boards and commissions of certain intergovernmental agencies.

	Liected Officials	
Office Mayor	Name Christopher B. Coleman	Term Expires 01-01-2010
Council members:		
Ward 1	Melvin Carter	01-01-2012
Ward 2	Dave Thune	01-01-2012
Ward 3	Patrick Harris	01-01-2012
Ward 4	Russ Stark	01-01-2012
Ward 5	Lee Helgen	01-01-2012
Ward 6	Daniel Bostrom	01-01-2012
Ward 7	Kathy Lantry	01-01-2012

Flected Officials

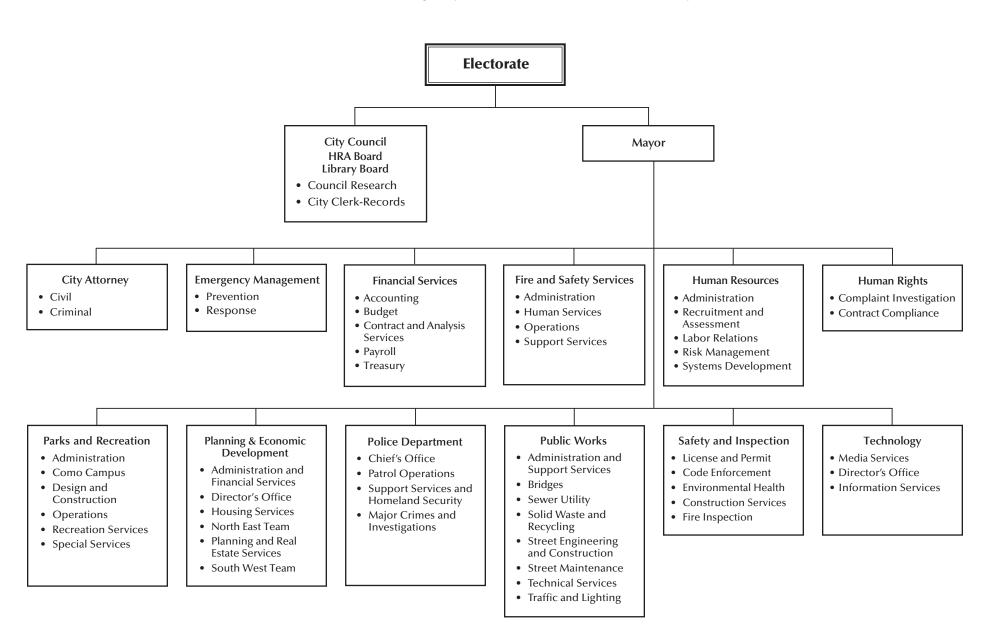
Appointed Officials

Department/Office City Clerk City Attorney Financial Services Fire and Safety Services Human Rights Human Resources Mayor's Chief of Staff Parks and Recreation Planning and Econ. Dev Police Public Libraries	Director's Name Shari Moore John Choi Matt Smith Tim Butler Tyrone Terrill Angie Nalezny Ann Mulholland Bob Bierscheid Cecile Bedor John Harrington Melanie Huggins	* * * 2013 * * 2010 *
<u> </u>		
	•	
Public Works	Bruce Beese	*
Safety and Inspection Technology Regional Water Services	Bob Kessler Andrea Casselton Steve Schneider	*

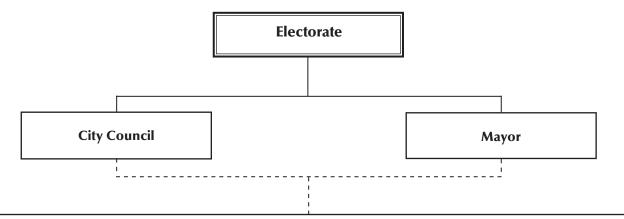
^{*} Serves at pleasure of the Mayor

City of Saint Paul, Minnesota

(Form of Government: "Strong" Mayor, with Seven Councilmembers Elected by Ward)



City-Appointed Boards and Commissions



- Advisory Committee On Aging
- Affirmative Action Advisory Committee
- Saint Paul Airport Relations Council
- Bicycle Advisory Board
- Business Review Council (BRC)
- Capitol Area Architectural Planning Board
- Compete St. Paul Board
- Cultural Capital Investment Program (Cultural STAR Board)
- Police Civilian Review Commission
- Saint Paul Civil Service Commission
- District Energy Board of Directors
- Fair Housing Council
- Food and Nutrition Commission

- Saint Paul-Ramsey County Health Services Advisory Committee
- Heritage Preservation Commission
- Ramsey County/City of Saint Paul Homeless Advisory Board
- Saint Paul Human Rights Commission
- Long-range Capital Improvement Budget (CIB) Committee of Saint Paul
- Mayor's Advisory Committee For People With Disabilities
- Metropolitan Library Services Agency
- Minnesota Landmarks Board
- Mississippi Water Management Organizations
- Saint Paul Neighborhood Network (SPNN)
- Neighborhood Sales Tax Revitalization (STAR Program)

- Neighborhood Advisory Committee (Hubert H. Humphrey Job Corps Center)
- Our Fair Carousel Board
- Saint Paul Parks and Recreation Commission
- Saint Paul Planning Commission
- Saint Paul Port Authority
- Saint Paul Public Housing Agency (PHA)
- St. Paul RiverCentre Convention and Visitors Authority
- Truth in Sale of Housing Board of Evaluators
- Board of Water Commissioners
- City-County Workforce Investment Board
- Saint Paul-Ramsey County Health Services Advisory Committee
- Youth Fund Board
- Board of Zoning Appeals

Budget Process

The budget process is designed to conform with Minnesota law, the City charter and the legislative code. The process to develop the budget commences in February.

January - March

The budget for the following year is finalized during this time. This includes preparing, printing and distributing books reflecting the adopted budget. The accounting section of the Office of Financial Services prepares the annual financial report for the previous year. During this time, the "base budget" for the upcoming year is identified.

April - June

Forms, instructions, printouts and the Mayor's guidelines are distributed to departments. These tools are used to plan for and develop operating budgets. Department management and staff identify objectives, performance indicators and the resources needed to accomplish goals. Services are reviewed to determine purpose, need and cost-saving ideas.

Department requests for the following year's budget are submitted to the Office of Financial Services in June. After that, each department's budget is analyzed by the OFS budget staff. The Mayor meets with the department directors to discuss their needs and to ensure that budgets meet the service level and taxing objectives that have been established for the City.

July - September

The budget staff finalizes the Mayor's recommendations and produces the Mayor's proposed budget. The Mayor then submits the recommended budget to the City Council by August 15, as required by the City Charter.

In August, the City Council begins reviewing the Mayor's proposed budget. The Council holds meetings with department directors, management and staff to obtain a clear understanding of the department's goals, service priorities and objectives that are represented in the proposed budget. As required by state law, the City Council sets the *maximum* property tax levy in September. Governmental units can adjust budgets, resulting in property taxes that are less than or equal to, but not more than, the maximum levy.

October - December

The City Council holds public hearings on the budget. Ramsey County mails property tax statements to property owners indicating the *maximum* amount of property taxes that the owner will be required to pay. These statements also indicate when the Truth in Taxation public hearings will be held. State law requires the City to hold a joint meeting with the county and school district. This meeting is held in early December. The City Council then adopts a budget and tax levy for the City. The adopted budget represents changes made by the City Council to the Mayor's proposed budget. The Mayor has line-item veto authority over the Council-adopted budget.

CITY OF SAINT PAUL BUDGET CYCLE

Establish base budget and prepare instructions

Distribute Mayor's guidelines

Distribute forms, instructions and printouts

Departments prepare requested budgets within base

Deadline for department computer system data entry

Deadline for budget forms submission to Mayor

Budget Office analysis of Department requests

Meetings with Departments and Budget staff

Meetings with the Mayor and Departments

Finalize Mayor's recommendations & prepare budget books

Present Mayor's proposed budget to Council

Distribute Mayor's proposed budget books

Council reviews Mayor's proposed budget

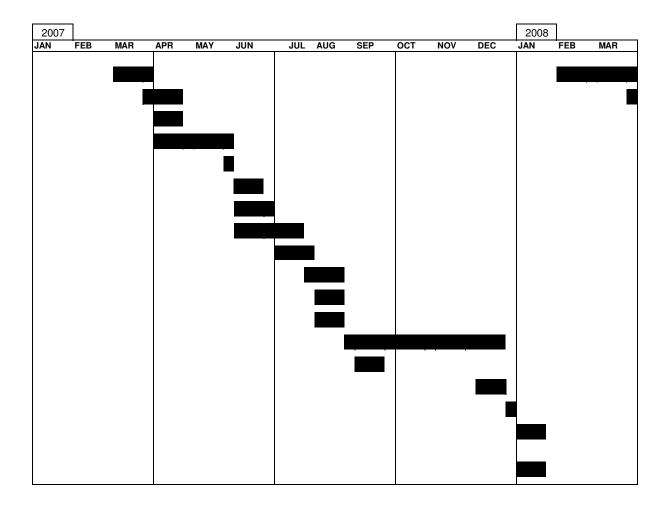
Council sets maximum tax levies

Public Truth in Taxation hearing

Adopt City budgets, certify tax levies & ratify

Finalize adopted budget/budget system and transfer budget information to the Finance system

Prepare, print and distribute adopted budget books



Overall Summary and Important Features

2008 Adopted Budget

The 2008 adopted budget for the City of Saint Paul is \$616,617,115. This is the total of the budgets of all City funds: General fund, special funds, debt service funds and capital improvement funds. This is a 16.7% increase from the 2007 adopted budget, with the primary increase coming in the special fund budget, where a \$50 million grant for the Republican National Convention is budgeted. If transfers from one fund to another and subsequent year debt are excluded, the City budget is \$534,215,450. The RiverCentre and Water Utility budgets, like the HRA and Library Agency budgets, are submitted separately. Therefore, they are not included in this book.

General Highlights:

Property Taxes. The 2008 tax levy proposal increases financing by \$10,468,276 for a total City levy of \$80,530,837. The City also levies on behalf of the Port Authority, which will total \$2,112,000 for taxes payable in 2008, or an increase of \$402,950.

Service Charges and Fees. This budget contains a 5.0% increase in the sanitary and 10% increase in storm sewer fees, as well as an average 13% increase in right-of-way maintenance assessments. The Building permit fees increase by 10% and business licenses increase by 5%, which is expected to generate over \$900,000 in new revenue. The multiple categories of Continuance For Dismissal fees in the City Attorney's Office were increased by varying amounts. Additionally, paramedic transport fees increase by 10% to align with the average rates in the metro area.

Capital Improvement Funding: The proposed 2008 capital improvement budget (CIB) of \$79,628,000 provides funding for all capital projects financed with local, state, federal or other revenues received by the City for this purpose.

Significant Department Changes:

Introductions to the general fund, special funds, and general obligation debt service funds sections of this document detail important features of financing and spending within each of those areas. Significant features of the overall budget are highlighted in those sections.

The Independent Library Agency: State legislation passed during the 2002 session provided the authority to allow the Saint Paul Public Library to become an independent unit, separate from Saint Paul City government. In 2003, the City Council adopted an ordinance creating the independent agency, effective for 2004. In accordance with the ordinance, the Saint Paul Public Library Agency submitted its 2008 budget request to the Mayor, and the Mayor presented the Library Agency budget to the City Council. The Library Board and the City Council have adopted the 2008 budget for the Library Agency. The Library Agency budget is no longer a part of the City budget, and, as such, is not reflected in this book.

Content and Other Publications

Information Included

This publication contains information on City of Saint Paul operating and debt service budgets. Operating budgets include the general fund and 54 special funds. The capital improvement budget (CIB) is included in a separate document. The Housing and Redevelopment Authority (HRA), Water Utility, RiverCentre, Library Agency and Port Authority budgets are not included because they are separate entities.

Purpose

The goal of this report is to provide taxpayers with an easy-to-use guide to City spending. We have tried to answer the question "Where does the money go?" by providing tables and graphs to display this information. As a staff, we always struggle with what level of detail to show. If we show too little detail, our publications will not answer the questions people most commonly ask. If we show too much detail, the budget documents become extremely large and expensive to print. Poring through them can be daunting, tedious and time consuming.

We hope that this summary will help make taxpayers aware of where the City's resources come from and where they go. We hope this information will help taxpayers see how state revenues and decisions on property tax classification affect local property taxes. They will understand better how the property tax base affects property taxes. They will also see how difficult it is for decision makers to cut the budget without including some of the services taxpayers tell us they hold most dear, such as police, fire, libraries and parks. These services are such a large portion of the budget, they are difficult to ignore. We believe heightened taxpayer awareness of City programs will increase the quality of public debates on spending and taxes and, ultimately, the quality of public policy.

Budgets, Not Spending

Unless otherwise noted, the numbers in this document are *budget* amounts, not actual spending. Actual spending amounts for past years can be found in a publication called the Comprehensive Annual Financial Report (CAFR). See the following information.

Other Publications and Information

The Office of Financial Services (OFS) publishes this summary document each year to display the Council-adopted budgets. However, to keep printing costs down, it is only available on a limited-distribution basis. OFS also publishes a brochure which contains budget data and demographic information. As time permits, we update a statistical summary with trend information over longer periods of time. All of these publications are available for viewing in Saint Paul Public Libraries, in the Government Documents Section, or by calling the Office of Financial Services at 651-266-8797. Our Web site is www.ci.stpaul.mn.us. Some budget documents are available on this Web site.

Other publications are listed below. Most of them are also available in Saint Paul Public Libraries. We encourage you to use library copies whenever possible to obtain information, but if you cannot, we have listed publications and contact persons for you.

- Capital Allocation Policy Contact Allen Lovejov at 651-266-6576.
- Comprehensive Annual Financial Report (CAFR) Contact Lori Lee at 651-266-8822 or Jose Jovellana at 651-266-8820
- General Obligation Debt Overlapping on the Saint Paul Tax Base: Five Year Debt Management Strategy, 2005-2010 Contact Ron Kline at 651-266-8548
- Housing and Redevelopment Authority (HRA) Annual Budget and the Comprehensive Annual Financial Report Contact Tom Meyer at 651-266-6667
- ❖ Public Library Agency Contact Susan Cantu at 651-266-7076
- Port Authority Financial Statements and the Report of Independent Public Accountants Contact Tom Collins at 651-224-5686
- ❖ Regional Water Services Contact Ruth O'Brien at 651-266-6322
- ❖ RiverCentre Contact Eric Willems at 651-265-4822

City of Saint Paul Budget Documents: General Description

The Mayor must propose to the City Council, by August 15 of each year, a complete financial plan for the next calendar year. After considering the Mayor's recommendations, the City Council must adopt the annual budget by December 20. The annual financial plan for the City of Saint Paul is composed of spending, financing and performance plans for three types of budgets: operating, debt service and capital improvements.

Operating Budget: The annual operating budget is a twelve-month financial plan that provides for the delivery of City services; support and planning for service delivery; routine maintenance; minor remodeling and repairs of existing structures; acquisition of vehicles, mobile, mechanical and office equipment; and other items having an estimated useful life of less than three years. The primary financing sources for the operating budget are property taxes, state aids, dedicated revenues, user charges and grants.

The operating budget accounts for financial resources through various funds. The general fund, which is the largest of the City's operating funds, supports basic City services such as public safety and recreation. Other operating funds, commonly referred to as special funds, include internal service funds, enterprise funds, special assessment funds, special revenue funds, trust and agency funds. The modified accrual basis of accounting is used to budget and account for financial resources in the majority of City funds. Under this method, expenditures generally are recognized when incurred and revenues are recognized when they become both measurable and available. Internal service and enterprise funds use the accrual basis of accounting, however, where expenses are recognized when incurred and revenues are recognized when earned.

Debt Service Budget: The annual debt service budget provides for the payment of interest and principal on short- and long-term general obligation debt. It also includes reserves for a part of the following year's debt service. Primary financing sources for debt service budgets are property taxes, transfers from other funds, interest earnings and dedicated revenues such as tax increments, special assessments to benefited properties and utility user fees. Debt service for revenue bonds is usually budgeted in a special fund budget.

Capital Improvement Budget and Five Year Program: The annual capital improvement budget and program include appropriations for all projects having an estimated useful life in excess of three years (other than the acquisition of office or mechanical equipment, or minor remodeling or repairs of existing structures). Projects are financed with general obligation or revenue bonds, aids, grants and special revenues received by the City for capital improvements, and all monies appropriated in the general fund and special fund budgets for capital projects. The capital improvement budget does not finance vehicles or mobile equipment.

Although the capital improvement budget and program are adopted annually, project selection and prioritization occurs on a biennial basis. A special citizen committee reviews project proposals submitted by civic organizations, neighborhood groups and City departments, and then develops project recommendations that serve as the basis for the Mayor's proposed capital budget. When the biennial budget is adopted by the City, the first year becomes law, while the second year serves as a guide for the following year's appropriations. The program covers a five-year period and sets forth the estimated schedule, details, projected costs and revenue sources of specific projects by year. The capital improvement budget and program are also part of a ten-year program developed by the City's planning commission to plan for the physical development or redevelopment of City-owned land, buildings and other improvements, as well as to induce the private development of housing and business facilities. Budget appropriations are multi-year in nature and remain until a project is either completed or canceled.

A resolution was passed in 2003 establishing a separate library board; therefore, the library budget is published by the Library Agency as a separate document and is no longer included in this publication.

Budget Structure

Budgets are requested and approved at the activity level. Activities are aggregated into divisions in the general and special operating funds. Funds and divisions are then aggregated into departments or offices. Departments manage operating (general fund and special funds) budgets, debt service budgets and capital improvement budgets. Overall management of the general operating fund is the responsibility of the Director of the Office of Financial Services.

Council Action Adopting the City Property Tax Levy

- 	5001 UTION	Gre	en Sheet # <u>3046938</u>
	ESOLUTION INT PAUL, MINNESOTA		4.
resented By: Kithy Dart.	- ,		77
eferred To:	Comm	nittee: Date	
	TUTE RESOLUTION INT PAUL, MINNESOTA		
WHEREAS, the Mayor, pursuant to the City Charter has propose	ed and recommended the 2008 bu	dgets for the City of	Saint Paul, and
WHEREAS, the proposed 2008 General and General Debt Serv Council, and	rice budgets have been reviewed a	ınd approved or adjı	usted by the City
WHEREAS, the City is required under Laws of Minnesota 2002, the Library Board has made, and	Chapter 390, Sec. 37, to levy a ta	x at the Library Boa	rd's request, which
WHEREAS, the property tax levy needed to finance those budge	ets, with allowance for shrinkage,	nas been determine	d, and
WHEREAS, the Port Authority of the City of Saint Paul requeste of Minnesota, Chapters 469.053 subd 4, and 6,	d a property tax levy to finance ed	onomic developmer	t budgets under law:
NOW THEREFORE BE IT RESOLVED, the City Council in antic	cipation of adopting the General Fi	ind. General Debt S	ervice and Library
Agency budgets for the fiscal year 2008, and in accordance with property within the Saint Paul corporate limits, to be collected in	section 11.04 of the City Charter,		
BE IT FURTHER RESOLVED, the City Council requests the City Property Records and Revenue in accordance with the applicab	y Clerk to forward this resolution to		ly Department o
BE IT FINALLY RESOLVED, the City Council requests the Officidentifying these adopted levies;	•		tate forms required
Description	Tax Levy Payable in 2007 Pa	Tax Levy yable in 2008	% <u>Change</u>
City levy for city operations and shrinkage	48,976,109	57,398,942	17.20%
City levy for Debt Service and shrinkage	9,199,202	8,173,446	-11.15%
City levy for Library Agency operations and shrinkage	11,887,250	14,958,449	25.84%
City Levy for City Government	70,062,561	80,530,837	14.94%
City levy for Port Authority levy per Mn. Stat. 469.053	1,709,050	2,112,000	23.58%
Total Levy	71,771,611	82,642,837	15.15%
Yeas Nays Absent	Requested by Department of	ıf:	
Bostrom Harris	Office of the Mayor,	Financial Services	
Helgen Lantry Montgomery	By: Matt Smith, Director	, Financial Service	es
Thune 5 3 0	Approval Recommended by	Director of Financia	al Services
dopted by Council: Date 13/12/2007	Ву:		
loption Certified by Council Secretary	Form Approved by City Atto	mey	
Mary rickson	Ву:		
pproved by Mayor: Date	Approved by Mayor for Sub	mission to Council	
Chall ICh	Ву:		

Council Action Adopting the City Budget (page 1)

				Green Sheet # 3046937
			OLUTION PAUL, MINNESOTA	11.5
	Kath		PAUL, WINNESUTA	42
Presented By:	nau	ry Marring		
Referred To:				te
		budgets for the City of S e Administrative Code; a	aint Paul for the fiscal year beginning and	January 1, 2008, in accordance with
4 WHEREAS,			the newspaper on December 4, 2007, as required by the City Charter and ap	
7 WHEREAS, 1	the Council has revised	the Mayor's proposed bu	dgets as herein set forth; now therefor	e be it
10 the Council o	of the City of Saint Paul d	loes hereby adopt the 20	irements set forth in the City Charter a 08 budgets as proposed by the Mayor al budgets, are set forth on the attachr	with such monetary changes, addition
13 FURTHER R 14 city governments 15 appropriation	ent during the fiscal year as of the money amounts	r 2008 shall be, and are h	ay be made by the several offices, dep lereby approved, and adoption of these t budget total in the General Fund bud less.	e budgets shall constitute
18 FURTHER R	ESOLVED, that the esting	mated financing set forth	in the 2008 adopted budgets is hereby	approved; and be it
19 20 FURTHER R				
budget basedDecember 31and shall extendby the City C	d on estimates for a gran 1); the authority to impler end beyond December 3	it which has a fiscal perion ment this adopted multi-yours, 2008, through the end	for the Community Development Block d that differs from the City's normal bu- ear budget commences only at the beg of the grant period and; during the ye- actual grant amount for the entire multi-	dget year (January 1 through ginning of the grant period, ear when the grant is accepted
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21 budget baset 22 December 31 and shall ext 24 by the City C 25 FURTHER R 27 471 6965 in t 28 29 FINALLY RE 30 with the actio 31 necessary. Benanav Bostrom Harris Harris Harris Lantry Lantry	d on estimates for a gran 1); the authority to impler end beyond December 3 council, the budget will be KESOLVED, that the City the format prescribed by SOLVED, that the Directions taken herein and to e	tt which has a fiscal perion ment this adopted multi-ye 11, 2008, through the end a amended to match the a clerk is directed to publithe Office of the State Autor of Financial Services inqualize, balance or set the	d that differs from the City's normal buser budget commences only at the beg of the grant period and; during the yeactual grant amount for the entire multi sh the 2008 budget summary pursuanuditor; and be it is hereby authorized to prepare the finite final department revenue sources a Requested by Department of: Office of the Mayor, Finite By: Matt Smith, Director, Finite of the grant part of the Mayor, Finite By: Matt Smith, Director, Finite of the grant part of the Mayor, Finite By: Matt Smith, Director, Finite of the grant part of the Mayor, Finite Department o	dget year (January 1 through inning of the grant period, ar when the grant is accepted -year period; and be it to Minnesota Statutes section al 2008 Budgets in accordance and department appropriations as statuted as a section and al 2016 Budgets in accordance and department appropriations as statuted as a section and a section and appropriations as section and appropriation and appropriations are section and appropriation appropriation and appropriation and appropriation and appropriation and appropriation and appropriation appropriation and appropriation and appropriation appropriation appropriation and appropriation appropriat
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21 budget baset 22 December 31 and shall ext 24 by the City C 25 26 FURTHER R 27 471 6965 in t 28 29 FINALLY RE 30 with the acto 31 necessary. Benanav Bostrom Harris Heigen Lanty Montgomery Thume Adopted by Coun	d on estimates for a gran 1); the authority to impler end beyond December 3 council, the budget will be KESOLVED, that the City the format prescribed by SOLVED, that the Directions taken herein and to end to be some taken bearing the council bearing to the council bearing the council b	at which has a fiscal perionment this adopted multi-yi. 1, 2008, through the end a amended to match the amended to match the acceptance of the State Air tor of Financial Services inqualize, balance or set the services in the services inqualize, balance or set the services in the servi	d that differs from the City's normal buser budget commences only at the beg of the grant period and: during the yearchief grant period and: during the yearchief grant amount for the entire multi-sh the 2008 budget summary pursuan uditor; and be it is hereby authorized to prepare the finite final department revenue sources a Requested by Department of: Office of the Mayor, Fir. By: Matt Smith, Director, Fir. Approval Recommended by Director, Fir. By: Matt Smith, Director, Fir.	dget year (January 1 through jinning of the grant period, ar when the grant is accepted year period; and be it to Minnesota Statutes section al 2008 Budgets in accordance and department appropriations as a mancial Services

Council Action Adopting the City Budget (page 2)

		07-11	91
	2008 Adopted Budget Resolution Attachments General Fund		
Office of Financial Services			
Report date/time: 12/12 Page 1 of 4	2/2007 3:30:00 PM City Council Meeting	Spending	Financing
Mayor's Proposed Budget General Fund		181,814,160	181,814,160
layor's Budget Total	•	181,814,160	181,814,160
Sap: Excess / (Shortfall)		0	
echnical Changes to the Ma	ryor's Budget Reduce Continuance For Dismissal financing to match projected collections		(75,000
City Attorney Fire	Reduce Continuance For Dismissal financing to match projected collections Reduce Paramedic Fees financing to match projected collections		(1,500,000
Fire	Adjust Other Fire Revenues	(75.000)	100,00
Fire General Government Accounts	Reduce 2008 salary reserve based on revised 2008 pattern (one-time) Shift Spending for CHCH Renovations to Public Works Special Fund (255)	(75,000) (722,568)	(722,56
General Government Accounts	Increase Police Pension Aids financing to match projected collections	(,000)	930,00
Non Department Financing	Reduce Franchise Fee (District Energy) financing to match projected collections		(80,00 250,00
Non Department Financing Non Department Financing	Increase Franchise Fee (Xcel) financing to match projected collections Revise Interest Earnings financing estimate (to \$3,000,000)		(150,00
Non Department Financing	Increase Downtown TIF District closeout proceeds based on revised County data (one-time)		650,00
Parks Police	Increase Park Permit financing and spending to match projected collections Reduce 2008 salary reserve based on revised 2008 pattern (one-time)	30,000 (305,000)	30,00
Police	Increase spending for projected increase in fue! cost	110,000	
Public Works/Police	Reduce Parking and Moving Violations Fine financing to match projected collections		(300,00
udget After Technical Changes		180,851,592	180,946,59
ap: Excess / (Shortfall)		95,0	00
olicy Changes Proposed by	the Mayor		
Parks Parks	Restore spending to Wilder Rec Center operations Restore spending for Prosperity Rec Center operations	179,000 108,000	
Non Department Financing Non Department Financing	Newton the financing from City to Library (decrease general fund property tax financing) Switch tax financing from City to Library (decrease general fund property tax financing) Switch financing from City to Library to cover full cost of restored Library hours	100,000	(294,11 (13,62
Sudget After Policy Changes		181,138,592	180,638,85
Sap. Excess / (Shortfall)		(499,	741)
Additional Policy Changes P	roposed by the Mayor		050.00
Non Department Financing General Government Accounts	Recognize District Energy deferred franchise fee and loan repayments (\$656,000 in 2008; ongoing) Establish General Contingency (one-time)	150,000	656,00
Safety & Inspections	Reduce increase in liquor and restaurant fees to 12 5% (increase base collections)	Budget	Neutral
Budget After Policy Changes		181,288,592	181,294,85
Sap Excess / (Shortfall)		6,25	19
Council Changes to the Prop	posed Budget		
Safety & Inspections Safety & Inspections	DSI Financing - Reduce license fee incr. to 5% across the board (cover with prior year CIB funds & DSI financing - Administrative Fines	uest levy switch)	(194,0) 4,5)
Non Department Financing	Switch City tax financing for LGA with Library (decrease City property tax financing)		(2,519,6
Non Department Financing Non Department Financing	Switch City tax financing for LGA with Library (increase City LGA) Adjust tax levy financing		2,519,6- 428,8-
Non Department Financing	Increase in Cultural STAR interest transfer to general fund		3,0
Non Department Financing	increase estimate for interest earnings based on higher Sewer Fund cash balance Interest earnings from SWAP termination		380,0 94.0
Non Department Financing City Council	Increase transfer from HRA for Council Ald support services		29,3
City Council	Reinstate spending for National Urban Fellow Program	30,000	
City Council City Council	Add funding for position to provide centralized general support Move spending and financing to Council budget from HRA budget for travel expenditures	68,800 5,000	5.0
Public Works	Increase transfer from Solid Waste and Recycling Fund		75,0
General Government	Restore general fund spending for COPP creating base and include a 5% increase	99,500 85,000	
General Government General Government	Add funding in Council contingency for liaison to District Councils (location TBD) Create Council contingency	408,781	
Fire	Use of PIA to add funding in Mayor's contingency to impl strategic plan (Use prior year CiB funds)	200,000	200,0
	One-time increase for COPP (using PY balances from CIB and PIA) Transfer fund 149 balance to HRA(\$2,442,283)	245,171 n/a	110,3. п/а
General Government Non Department Financing			
General Government Non Department Financing		182 430 844	182,430 8
General Government		182,430,844	182,430,84

Council Action Adopting the City Budget (page 3)

		U	1197
	2008 Adopted Budget		
	Resolution Attachments		
	Special Funds and Debt		
	oponiir and and pon-		
Office of Financial Services			
Report date/time: 12	1/12/2007 3:30 00 PM City Council Meeting		
Page 2 of 4		Spending	Financing
ayor's Proposed Budget.			
Special Funds	•	291,842,173	291,842,173
Debt Service Funds		55,150,888	55,150,888
ayor's Budget Total		346,993,061	346,993,061
p: Excess / (Shortfall)		0	
echnical Changes to the	Mayor's Budget		
City Attorney	Move Revenues among object codes to reflect current department practice	Budget f	Neutral
Debt	Adjust Pending CIB Bond Sale interest payment	(56,377)	
Debt	Adjust Pending Street Improvement Bond Sale interest payment	67,926 (440,966)	
Debt Debt	Adjust Pending Western District Bond Sale Adjust Jimmy Lee Lease	(4,329)	
Debt	Adjust Subsequent Year (mostly due to reduction of CIB issue)	(312,891)	
Debt	Adjust fund balance to reflect subsequent year change (funds 960 & 963)		(312,891
Debt	Adjust for 2008 squad car lease (Fund 967) Adjust for 2005 squad car lease (Fund 967)	400,000 Budget I	400,000 Neutral
Debt Debt	Adjust for STAR bond debt payments (Fund 961)	1,695,573	1,695,573
Debt	Adjust financing estimate for Debt service Interest earnings (funds 960 & 963)	.,,	(71,375
Debt	Reflect Debt service contribution to fund balance (funds 960 & 963)		(397,37
Debt	Fund 960: Finance part of RSVP from CIB bonds (via ROW, first \$250,000)	55,000	35,000 55,000
Fire Human Resources	Fund 510 UASI Grant 2006 Revised spending, revenue estimates and use of fund balance (Fund 60)	(290,000)	(290,00
Parks	Shift the cost of Showmobile operations from Special Services (Fund 325) to Operations (Fund 370	Budget	
Parks	Organizational shifts of spending and financing between recreation service areas	Budget 1	Neutral
Police	Salary - NI Pattern-special funds portion of sworn officers	Budget	
Police	Underage Compliance grant	2,700	2,70
Police	Stop Armed Gang Activity grant Secure our Schools grant	359,858 228,000	359,85i 228,00i
Police Police	St. Paul Police Foundation grant	75,000	75,00
Police	African American Immigrant & Muslim Healing grant	174,000	174,00
Police	2006 Homeland Security grant	102,650	102,650 23,50
Police Police	Breaking Free grant Central Comdor match funding-provided by Target Corp	23,500 1,500,000	1,500,00
Police	Crime Lab Backlog Reduction grant	95,000	95,00
Police	FLARE (First Light Awareness Response & Enlightenment) grant REDUCTION	(152,413)	(152,41
Police	GREAT (Gang Resistance Education And Training) grant	85,653 32,000	85,65 32,00
Police Police	ICAC (Internet Crimes Against Children) grant JAG (Justice Assistance Grant) grants	158,752	158,75
Police	Juvenile Delinquency Prevention grant	60,000	60,00
Police	Port Security: 2006 Infrastructure Protection grant	2,958,200	2,958,20
Police	2006 Buffer Zone Protection Grant	179,550 50,408	179,55 50,40
Police Police	Peace Officer OT (GRID) Funding for Police Officer (State Grant)	63,332	63,33
Public Works	Move costs among multiple activities and funds to reflect actual expenditure patterns	Budget	Neutral
Public Works	Increase spending to reflect budget for CHCH Renovations	722,568	722,56
Safety & Inspections	Funding for water resource coordinator	73,722	
Safety & Inspections Safety & Inspections	Reduce compensation budgets for several positions filled at lower-than-budgeted levels Plan Review Fee revenue adjustment	(52,711)	21,01
udget After Technical Changes		354,846,766	354,846,76
ap. Excess / (Shortfall)		0	
p. LAUGOO / (UTUILIDII)		·	
olicy Changes Proposed None recommended	by the Mayor		
idget After Policy Changes		354,846,766	354,846,76
ap: Excess / (Shortfall)		c	ı

Council Action Adopting the City Budget (page 4)

07-1191 2008 Adopted Budget **Resolution Attachments** Special Funds and Debt Office of Financial Services Report date/time: Page 3 of 4 12/12/2007 3:30:00 PM City Council Meeting Spending Council Changes to the Proposed Budget... Debt Debt Debt Debt Debt Debt Debt Public Works Public Works Public Works Transfer from CIB prior yr balances Adjust tax financing to reflect same change in General Fund Apply fund balance (see other fund balance entries) adjust 2008 debt service to reflect additional 3.2 Jimmy Lee Lease 328 843 982,246 Transfer from ROW for debt related to sidewalk maintenance Reduce spending: \$300,000 transfer from HRA per administration recommendation 38,500 (300,000) (574,454) Reduce spending: \$300,000 transler from HRA per administration recommendation Adjust subsequent year Transfer from RCW for debt related to sidewalk maintenance Reduce spending related to MCES infiltration surcharge (which will not apply for 2008) Fund Energy Coordinator using a loan from the Sewer Fund Add transfer to Genared Fund from Solid Waste Fund for City-wide recycling Reduce spending related to internal loan with Sewor Utility, loan was paid off in 2007 Budget Neutral Budget Neutral Public Works Public Works 75,000 75 000 (150,000) 722,568 (150,000) 722,568 Reduce spending related to internal loan with Sewer During, Notify that September 22,568 Add transfer to Capital accounts to reflect CHA and CHCH renovations 722,568 Changed Solid Waste Financing by reducing planned assessments & recognizing increased grant revenue 800 Budget Neutral 2000 Changed Solid Neutral 2000 Changed Solid Resources to reflect CHA and CHCH renovations 2,700,000 2 Public Works Public Works 2,700,000 Public Works 358,279,126 358,279,126 Total Budget (as adopted) Gap: Excess / (Shortfall)

Council Action Adopting the City Budget (page 5)

	2008 Adopted Budget Resolution Attachments Capital Improvement Budget	07-11	[9]
Office of Financial Services Report date/time 12/	12/2007 3:30:00 PM City Council Meeting		
Page 4 of 4		Spending	Financing
Mayor's Proposed Budget			
Capital Improvement Budget Mayor's Budget Total		67,632,000	67,632,000
Gap: Excess / (Shortfall)		07,032,000	01,002,000
		Ÿ	
Technical Changes to the M Sewer Utility Fund	ayor's Budget Sewer Tunnel Rehabilitation project	3,000,000	3,000,000
Sewer Utility Fund	Storm water Quality Improvements Program	400,000	400,000
Public Works Admin Fund Public Works Admin Fund	CHCH Renovations CHA Renovations (Floors 2-5)	722,568 2,700,000	722,568 2,700,000
ROW	Sidewalk Maintenance	474,932	474,932
Street Improvement Bonds	Sidewalk Maintenance	(675,000)	(675,000) 25,000
Neighborhood STAR Neighborhood STAR	Revised projections for sales tax revenue Revised projections for Loan Payments		(22,000)
Neighborhood STAR	Revised projections for Interest Earnings		12,000
Neighborhood STAR	Revised Program Spending	19,427	
Neighborhood STAR RiverCentre	Revised Econ Dev. Bond Debt Service Revised projections for sales tax revenue	(4,427)	20.000
RiverCentre	Revised Program Spending	20,000	
Cultural STAR Cultural STAR	Revised projections for sales tax revenue Revised projections for Loan Payments		5,000 (200)
Cultural STAR	Revised projections for Interest Earnings		3,000
Cultural STAR	Revised Program Spending	4,800	
Cultural STAR	Revised Interest Transfer to GF	3,000	
Budget After Technical Changes		74,297,300	74,297,300
Gap: Excess / (Shortfall)		0	
Policy Changes Proposed b			
CDBG CDBG	Use \$100,000 of Arlington Merrick project for new W. 7th site review project Use \$50,000 of Arlington Merrick project for new Sunray site review project	100,000 50,000	100,000 50,000
CDBG	Use \$50,000 of Anington Merrick project for new Sunray site review project Use \$50,000 of Ariington Merrick project for new Highland site review project	50,000	50,000
CDBG	Use \$50,000 of Arlington Merrick project for new Hamline site review project	50,000	50,000
CDBG CDBG	Eliminate Arlington Mernck project from 2008 - project commenced in 2007 Balance of \$349,000 CDBG Funds remaining available (\$99,000)	(349,000) Place !	(349,000) Holder
Budget After Technical Changes		74,198,300	74,198,300
		0	
Gan: Evenes / (Shortfall)			
Gap: Excess / (Shortfall)			
Council Changes to the Pro		525,000	525,000
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds	Sidewalk Maintenance Program (ROW Commercial group) Use prior year balances to fund OTC - Data Center consolidation and upgrades	235,000	235,000
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds	Sidewalk MaIntenance Program (ROW Commercial group) Use prior year balances to fund OTI - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights	235,000 59,000	235,000 59,000
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds	Sidewalk Maintenance Program (ROW Commercial group) Use prior year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to replace loss of revenue from DSI license fees by way of debt service	235,000	235,000 59,000 194,000
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds PIA	Sidewalk Maintenance Program (ROW Commercial group) Use prior year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for Fire Strategic Plain	235,000 59,000 194,000 134,843 200,000	235,000 59,000 194,000 134,843 200,000
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds PIA PIA	Sidewalk Maintenance Program (ROW Commercial group) Use prior year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for Fire Strategic Plan Transfer prior year balances to general fund for COPP	235,000 59,000 194,000 134,843 200,000 24,913	235,000 59,000 194,000 134,843 200,000 24,913
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds PIA	Sidewalk Maintenance Program (ROW Commercial group) Use prior year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for Fire Strategic Plain	235,000 59,000 194,000 134,843 200,000	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,868,259
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds PIA PIA PIA STAR Neighborhood STAR	Sidewalk MaIntenance Program (ROW Commercial group) Use pnor year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to registee loss of revenue from DSI license fees by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for Fire Strategic Plan Transfer prior year balances to general fund for COPP Transfer prior year balances to Parks for Tree Planting Use of prior year 2007 balances Interest earmings from STAR Bonds	235,000 59,000 194,000 134,843 200,000 24,913	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,868,259 954,173
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds PIA PIA PIA STAR Neighborhood STAR Neighborhood STAR	Sidewalk Maintenance Program (ROW Commercial group) Use pnor year balances to fund OTC - Date Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to general fund for Fire Strategic Plan Transfer prior year balances to general fund for COPP Transfer prior year balances to general fund for COPP Transfer prior year balances for Fire Planting Use of prior year 2007 balances Interest earnings from STAR Bonds Increase revenue from loans and interest	235,000 59,000 194,000 134,843 200,000 24,913 193,000	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,868,259 954,173
Council Changes to the Pro Capital Improvement Bonds PIA PIA PIA PIA Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR	Sidewalk Maintenance Program (ROW Commercial group) Use prior year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to general fund for Fire Strategic Plan Transfer prior year balances to general fund for COPP Transfer prior year balances to general fund for COPP Transfer prior year balances to Parks for Tree Planting Use of prior year 2007 balances Interest earnings from STAR Bonds Increase revenue from loans and interest Increase seyenue from loans but unallocated	235,000 59,000 194,000 134,843 200,000 24,913 193,000	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,868,259 954,173
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds PIA PIA PIA STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR	Sidewalk Maintenance Program (ROW Commercial group) Use pnor year balances to fund OTC - Data Conter consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to include loss of revenue from DSI license fees by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for Fire Strategic Plan Transfer prior year balances to general fund for COPP Transfer prior year balances to Parks for Tree Planting Use of prior year 2007 balances Interest earnings from STAR Bonds Increase revenue from loans and interest Increases proving in year-round program using prior year funds and revised estimates Additional financing identified but unallocated Increase spending using prior year funds and revised estimates (Clinic payment to HRA)	235,000 59,000 194,000 134,843 200,000 24,913 193,000	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,868,259 954,173
Council Changes to the Pro Capital Improvement Bonds PIA PIA PIA PIA Neighborhood STAR	Sidewalk Maintenance Program (ROW Commercial group) Use pnor year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to increase CoPP in the general fund by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for Prire Strategic Plan Transfer prior year balances to general fund for COPP Transfer prior year balances to general fund for COPP Transfer prior year balances to Parks for Tree Planting Use of prior year 2007 balances Interest earnings from STAR Bonds Increase revenue from loans and interest Increase spending in year-round program using prior year funds and revised estimates Additional financing identified but unallocated Increases spending using prior year funds and revised estimates Additional financing identified but unallocated Increases spending in year-round program using prior year funds and revised estimates Additional financing identified but mailocated Increases spending in year-round program using prior year funds and revised estimates	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,100,000 1,000,000 300,000 437,432	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,868,259 954,173 15,000
Council Changes to the Pro Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds Capital Improvement Bonds PIA PIA PIA STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR Neighborhood STAR	Sidewalk Maintenance Program (ROW Commercial group) Use pnor year balances to fund OTC - Data Conter consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to include loss of revenue from DSI license fees by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for Fire Strategic Plan Transfer prior year balances to general fund for COPP Transfer prior year balances to Parks for Tree Planting Use of prior year 2007 balances Interest earnings from STAR Bonds Increase revenue from loans and interest Increases proving in year-round program using prior year funds and revised estimates Additional financing identified but unallocated Increase spending using prior year funds and revised estimates (Clinic payment to HRA)	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,000,000 300,000	235,000 59,000 134,000 134,843 200,000 24,913 193,000 1,868,259 954,179 15,000
Council Changes to the Pro Capital Improvement Bonds PIA PIA PIA STAR Neighborhood STAR	Sidewalk Maintenance Program (ROW Commercial group) Use pnor year balances to fund OTC - Data Center consolidation and upgrades Use prior year balances to fund Wall Street Lights Use prior year balances to fund Wall Street Lights Use prior year balances to replace loss of revenue from DSI license fees by way of debt service Use prior year balances to increase COPP in the general fund by way of debt service Transfer prior year balances to general fund for COPP Transfer prior year balances to general fund for COPP Transfer prior year balances to Parks for Tree Planting Use of prior year 2007 balances Interest engings from STAR Bonds Increase revenue from loans and interest Additional financing identified but unallocated Increase spending in year-round program using prior year funds and revised estimates Additional financing identified but unallocated Increase spending using prior year funds and revised estimates (Clinic payment to HRA) Increase spending using prior year funds and revised estimates Use prior year balances to fund free Storm Damage project	235,000 59,000 194,000 134,843 200,000 24,913 193,000 1,100,000 1,000,000 300,000 437,432 193,000	235,000
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Glossary

Activity: An activity is a subunit of a fund. Each fund contains one or more activities, a specific and distinguishable budgetary unit of work or service. Activities are detailed levels of budget spending authority created to accomplish the approved objectives of the fund.

Activity Manager: Each activity manager shares in the authorities and responsibilities of the fund manager outlined below. In addition, each activity manager's responsibilities include attaining the performance objectives assigned to their activity, approving spending payments and directing the day-to-day operations of their activity.

Activity Number: A five (5)-digit number which uniquely identifies the activity. The first digit indicates the fund type, while the second digit indicates the department.

Fund type:

- 0 General Fund
- 1 Internal Service Funds
- 2 Enterprise Funds
- 3 Special Revenue Funds
- 4 Special Assessment Funds
- 5 Trust and Agency Funds
- 6 Permanent Improvement Revolving Funds
- 7,9 Bond Funds (includes Capital Improvement Bond Funds)
- 8 Debt Service Funds

Department:

- O Administrative Units (includes: Affirmative Action, City Attorney, City Clerk, City Council, Financial Services, Human Resources, Human Rights, Labor Relations, License Inspections and Environmental Protection and Mayor)
- 1 Technology and Communications
- 2 Public Works
- 4 Police
- 5 Fire
- 6 Planning and Economic Development
- 9 General Government Accounts
- 11 Libraries
- 31 Parks
- 32 Public Health
- 33 License Inspections and Environmental Protection
- 99 Debt Service

For example, Risk Watch (35115) is a special revenue fund activity in the Department of Fire and Safety Services. Similarly, Director's Office (02000) is a general fund activity in the Public Works Department. See *Fund Number*.

Allocation: A portion of a lump-sum appropriation which is designated for expenditure by specific organizational units or for special purposes. See *Appropriation*.

Appropriation: An expenditure authorized by the city council for a specified amount, and time.

Assessed Valuation: The value that is established for real estate or other property by a government for use as a basis for levying property taxes.

Bond: A written promise to pay a specific sum of money (called the principal amount or face value) at a specified future date (called the maturity date) along with periodic interest at a specified rate.

Budget Document: The written record of the comprehensive financial plan the mayor presents to the city council for review, revision if deemed appropriate, and adoption.

Capital Allocation: Assignment of available capital (dollars) to specific uses.

Capital Expenditure: Actual spending of capital (dollars) for capital improvement projects.

Capital Improvement: The purchase or construction of durable/fixed assets. Examples include streets, bridges, parks or buildings.

Capital Improvement Budget (CIB): A plan for capital expenditures (physical development of the city) to be incurred each year, over a fixed number of years, in order to meet capital needs arising from the long-term work program.

Capital Outlay: Equipment, machinery, vehicles or furniture items included in the operating budget. See Capital Improvement Budget.

Capital Projects Fund: A fund established to account for all financial resources used for the construction or acquisition of major capital facilities, except those financed by special assessment, proprietary or fiduciary funds.

CIB: Acronym for capital improvement budget.

CMMS: Acronym for Computerized Maintenance Management System.

Debt Service Fund: A fund established to account for the financial resources used for the payment of long-term general obligation debt principal, interest, and related costs.

Division: An organizational subunit of a department in the general fund. Each department has one or more divisions, which are responsible for one or more activities.

ETI: Acronym for Enterprise Technology Initiative. This is an activity in the Technology department in which spending and financing for city-wide technology improvements are budgeted.

Glossary - Continued

Encumbrances: Legal commitment of appropriated funds (in the form of purchase orders or contracts) to purchase goods or services to be delivered or performed at a future date. They cease to be encumbrances when paid or when the actual liability is created.

Enterprise Fund: A fund established to account for city operations that are financed and operated in a manner similar to private business enterprises. The intent is that the costs (expenses, including depreciation) of providing goods and services on a continuing basis be financed or recovered primarily through user charges.

Expenditures: Total charges incurred, whether paid or unpaid, including the provision for retirement of debt not reported as a liability of the fund from which it will be retired, and capital outlays (for governmental funds and fiduciary funds, except non-expendable trust funds) Expenses. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges which benefit the current fiscal period (for proprietary funds and non-expendable trust funds). See Expenditures.

FMS or FM-80: Reference to the City of Saint Paul's financial management computer system.

FORCE: Acronym for focusing our resources on community empowerment. This is a unit within the Police Department dedicated to combat problems, at the neighborhood level, of street level narcotics, problem properties and disruptive behavior.

Fiduciary Fund: A fund established to account for resources held for the benefit of parties outside the government.

Financing Plan: Identifies sources of revenues that support the spending plan.

Full Time Equivalent (FTE): A personnel position which is financed for the equivalent of 80 hours per pay period, for 26.1 pay periods (a typical year), or 2,088 hours in a year. This is roughly equivalent to 40 hours per week for 52 weeks. For example, a .5 FTE would represent 20 hours per week for 52 weeks, or 40 hours per week for 26 weeks. A 1.0 FTE is a general reference to a position normally working for a year.

Fund: Each individual fund is a separate accounting entity having its own assets, liabilities, revenues and expenditures or expenses. City financial resources are allocated to, and accounted for, in individual funds based on legal, donor, or administrative restrictions or requirements. The individual funds are organized by fund type. See *Fund Type*.

Fund Balance: An equity account reflecting the excess of accumulated assets over accumulated liabilities and reserves (monies set aside for specific purposes).

Fund Manager: Fund managers are accountable to and receive authority from their department director and division manager, and ultimately from the mayor, the city council, and city residents/taxpayers. Each fund manager is responsible for correctly preparing and submitting the portion of the city's financial plan that is provided by their fund. This includes a properly completed budget request consisting of performance, spending and financing plans. Fund managers are responsible for monitoring the collection of receipts, authorizing spending payments, cash flow planning, and service delivery in accordance with the adopted plan. Fund managers are also responsible for forecasting significant performance, spending or financing variances, determining their cause, creating a solution, and reporting such information to their department director and the director of the office of financial services. See *Performance Plan*, *Spending Plan*, and *Financing Plan*.

Fund Number: A three-digit number which uniquely identifies the fund. For example, the general fund is fund number 001, parks and recreation grant fund is 860 and the fire clothing trust fund is 736. There is no significance to the sequence of numbers. See Activity Number.

Fund Type: A classification of funds by similar purpose. The fund types are: governmental (general, special revenue, debt service, capital project, special assessment), proprietary (enterprise, internal service), and fiduciary (trust and agency funds). Although the city hall annex operating fund and the public works engineering fund are separate funds, they are the same fund type (internal service). See each fund type for its definition. Also see Fund.

GIS: Acronym for geographic based information systems.

General Fund: The fund used to account for all financial resources not specifically earmarked for other purposes. The general fund is the primary operating fund for the City of Saint Paul.

Governmental Funds: All funds other than fiduciary and proprietary funds. Includes the general fund, special revenue funds, capital projects funds, debt service funds and special assessment funds. The measurement focus is on spending or financial flow rather than on net income. See *Fiduciary Funds* and *Proprietary Funds*.

HRPRBA or HRMS: Acronym for human resources, payroll, benefits administration. This acronym once referred to the development of the city's automated system for human resources, payroll, and benefits administration.

Internal Service Fund: A fund established to account for the financing of goods or services provided by one city department to other city departments, divisions or funds on a cost-reimbursement basis.

LGA: Acronym for local government aid. See State Aids.

LLEBG: Acronym for local law enforcement block grant, which is a federal grant program.

MSA: Acronym for municipal state aids. See State Aids.

Glossary - Continued

Object Code. A four-digit code assigned to a specific type of receipt or expenditure. A major object code is a grouping of expenditures or receipts on the basis of the types of goods or services purchased or rendered. For example, personal services, materials, supplies, and equipment are major object codes.

Operating Budget: The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Transfer In/Out: Interfund transfers are legally authorized transfers between a fund receiving revenue and a fund where resources are expended.

PED: Acronym for planning and economic development department.

Performance Plan: A fund manager's estimate of the service level desired by the mayor, city council, and residents of the city. Includes mission statement, objectives and performance indicators.

Permanent Fund: A fund established to account for the custody and administration of assets held in a trust capacity. The assets held in a trust fund must be spent or invested in accordance with the conditions of the trust. Expendable trust funds are similar to governmental funds in that the measurement focus is on spending or financial flow rather than on net income. Non-expendable trust funds are similar to proprietary funds, with the measurement focus on determination of net income. See Agency Fund and Fiduciary Fund.

PIR: Acronym for public improvement revolving (fund).

Proprietary Funds: Any fund which attempts to determine net income. Measurement focus is on cost of services similar to private sector for-profit organizations. This category includes enterprise and internal service funds.

Recoverable Expenditure: An expenditure made for, or on behalf of, another governmental unit, fund, or department, private individual, firm, or corporation which will, subsequently, be recovered in cash or its equivalent.

Retained Earnings: An equity account reflecting the accumulated earnings of an enterprise or internal service fund which are not reserved for any specific purpose.

Special Assessment: Charges which the local government collects from property owners to pay for specific services or capital improvement projects such as streets, sewers, etc., which benefit a particular piece of real estate.

Special Revenue Fund: A fund established to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, and capital projects) that are legally restricted to expenditures for specified functions or activities.

Spending Plan: Provides a unit or subunit of an organization with spending authority to pay for the resources required to effectively accomplish the performance plan.

STAR: Acronym for sales tax revitalization program. This is also referred to sometimes as cultural sales tax revenue.

State Aids: The following are the major types of intergovernmental revenues received by the City of Saint Paul from the State of Minnesota:

Local Government Aid (LGA): Begun in 1971, this program was designed to provide indirect property tax relief through the redistribution of income tax and sales tax revenues collected at the state level to local units of government. The amount of funding received by local units of government is based on a distribution formula determined by the Minnesota State Legislature. The distribution formula is based on "need" as well as "capacity". The 2001 State Legislature rolled the Homestead and Agricultural Credit Aid into Local Government Aid.

Market Value Homestead Credit (MVHC). The MVHC program reduces the property tax owed on a homestead property by 0.4% of the homestead's market value, up to a maximum per property of \$304. The maximum credit of \$304 occurs at a market value of \$76,000. For homesteads with market values over \$76,000, the credit is reduced by 0.09% of the excess market value. Homesteads with market value of \$413,778 and higher do not receive any credit. On each homeowner's property tax bill, the market value homestead credit is allocated to the local taxing districts according to the share of the total tax rate that each taxing district represents.

Municipal State Aids (MSA). This program is financed by motor vehicle related taxes collected at the state level. The state gasoline tax is the largest revenue source and the dollars collected are constitutionally dedicated for expenses related to MSA routes. The revenues are redistributed back to municipalities of 5,000 or more residents to be used for construction and maintenance of their MSA designated routes.

Tax Increment District: A tax increment district is a designated geographical area where a city is undertaking redevelopment or development activity. Any increase in assessed valuation due to new development activity is captured by the district. Property taxes levied against those captured values are used to finance the public improvement costs incurred to induce the private development activity. Public improvement costs can be financed by issuing bonds or by a pay-as-you-go plan.