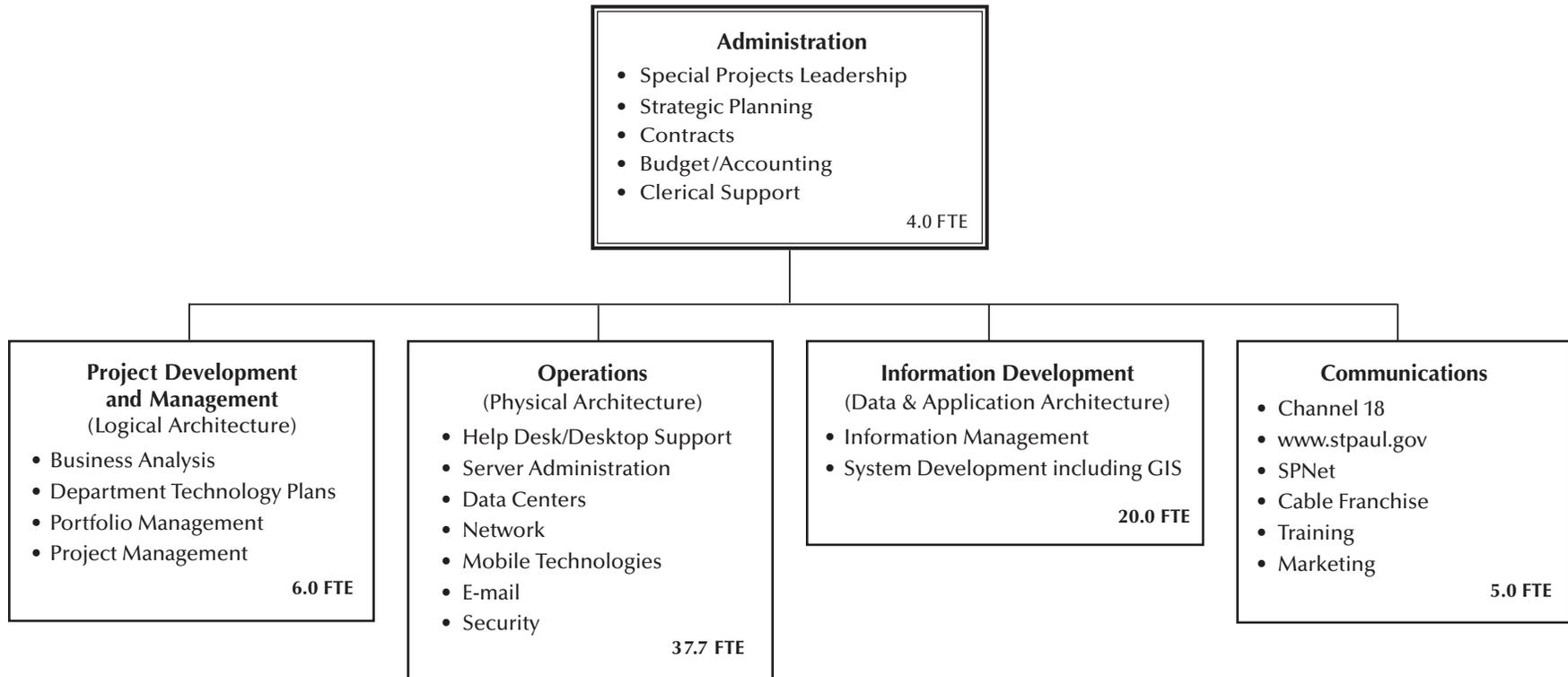


Office of Technology and Communications

The mission of the Office of Technology and Communications is to provide our internal and external partners with the right information when and where they need it through:

- *Multiple information delivery channels*
- *High value content*
- *Effective partnerships*
- *Stable and efficient infrastructure*
- *Business process improvement*



(Total 72.7 FTE)

8/03012

2013 Mayor's Proposed Budget

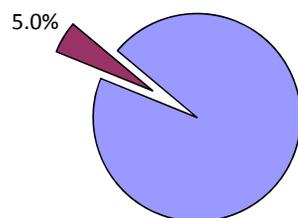
Office of Technology and Communications

Department Description:

The Office of Technology and Communications (OTC) works in partnership with City departments to identify and implement cost effective technology solutions to support business needs and objectives. OTC provides services in four key areas:

- Project Development and Management--develops and manages technology projects to ensure projects deliver desired results and remain on time and within budget
- Operations--ensures that the City's computer infrastructure employs current technology and is secure, reliable, responsive, effective and efficient
- Information Development--creates, maintains, and organizes information and information systems that are key for daily operations and decision-making across the City
- Communications--provides cable franchise and Institutional Network (I-Net) oversight and uses video productions and the City's web site to serve City needs and to promote the City as a destination of choice to live, work, and visit

OTC Portion of General Fund Spending



Department Facts

- Total General Fund Budget: \$11,035,697
- Total Special Fund Budget: \$103,500
- Total FTEs: 72.70
- Manage and support over 2100 PCs in 120 locations
- Support over 200 software applications
- Return and replace 430 PCs and 37 servers
- Receive 22,703 new service requests and closed 22,530 of them
- Televised 180 meetings resulting in almost 200 hours of live coverage of both the City and Ramsey County meetings
- Support and manag 270 miles of Institutional Network with 130 subnets

Department Goals

- Guide the City in making appropriate technical investments
- Maintain a stable and sustainable infrastructure to ensure internal and external customers are able to access the services they need
- Support the creation of City operational efficiencies and effectiveness through technology implementation

Recent Accomplishments

- Provided expertise and support for the development and administration of the new ROAR system - SPPD's Real-Time Officer Activity Reporting system. The system has now been implemented by both Ramsey County and the State.
- Developed and implemented the Comprehensive Incident-Based Reporting System (CIBRS), a web based application that allows SPPD personnel to search a large database of law enforcement reports from multiple agencies in Minnesota.
- Coordinated the installation of webcam connections on both the top of City Hall and the Polar Bear exhibit at Como Zoo. Citizens were able to monitor both the floods and events on Raspberry & Harriet Islands and the construction of the Polar Bear exhibit at the Como Zoo.
- Provided support and expertise in the implementation of the new Time Tracking System for Contracts and Analysis Services. The City can now quickly measure their activities and better capture the time and cost for providing their services to outside entities like Ramsey County.
- Worked in partnership with Real Estate to release an RFP and purchase the Archibus software which provides the City with an expandable solution to manage properties and provide floor plans and lease information.

2013 Mayor's Proposed Budget

Office of Technology and Communications

Fiscal Summary

	2011 Actual	2012 Adopted	2013 Proposed	Change	% Change	2012 Adopted FTE	2013 Proposed FTE
Spending							
1000: General Fund	9,643,998	10,719,507	11,035,697	316,190	2.9%	72.70	72.70
2100: Special Revenue	20,467	288,500	103,500	(185,000)	-64.1%	0.00	0.00
2400: Grants	124,838	-	-	.	0.0%	0.00	0.00
7100: Central Services Internal	1,492,472	4,462,510	-	(4,462,510)	-100.0%	8.00	0.00
Financing							
1000: General Fund	2,708,503	3,016,519	3,089,094	72,575	2.4%		
2100: Special Revenue	102,625	288,500	103,500	(185,000)	-64.1%		
2400: Grants	-	-	-	-	0.0%		
7100: Central Services Internal	1,587,862	4,462,510	-	(4,462,510)	-100.0%		

Budget Changes Summary

Resources have been added to the Office of Technology to enhance city-wide technology infrastructure. A multi-year project to begin upgrading the City's local area network (LAN) will connect technology equipment within each building to the City's wide area network (WAN). The WAN is also proposed to be significantly upgraded through a partnership with Ramsey County. These changes are reflected in the debt service budget. In addition, resources are shifted from the OTC budget to the capital projects fund and the OFS General Fund to more accurately align resources associated with the continuing development of the COMET project.

1000: General Fund

Office of Technology and Communications

	Change from 2012 Adopted		
	Spending	Financing	FTE
Current Service Level Adjustments	(80,742)	-	-
Subtotal:	(80,742)	-	-
Operational Changes			
<p>OTC will move its offices from the City Hall/Court House building to a portion of the City Hall Annex (CHA) being vacated by Planning & Economic Development (PED). There will be both one-time and ongoing expenses associated with this move, which will be offset by savings in other areas of the city budget. One-time costs include the moving expenses as well as build-out costs to modify and install workstations. The ongoing expense is increased office space rent in the CHA, which will be offset by rent reductions in the City Hall/Courthouse budget and the PED budget for a net ongoing savings to the city.</p>			
Rent increase for CHA space	133,516	-	-
Office space move and build out costs	113,416	-	-
	246,932	-	-
Network Upgrade			
<p>As part of a project to upgrade the City's technology network, OTC is beginning a multi-year process to upgrade the Local Area Network (LAN), which consists of connecting the City's equipment within each building to the Wide Area Network (WAN). The total first year cost of the project is \$374,000, a portion of which is reflected in the capital improvement budget, with the remaining portion reflected in the OTC budget.</p>			
LAN upgrade	150,000	-	-
Subtotal:	150,000	-	-
Fund 1000 Budget Changes Total	316,190	-	-

2100: Special Revenue**Office of Technology and Communications**

This budget reflects OTC's cable television operations and public outreach programming.

	Change from 2012 Adopted		
	Spending	Financing	FTE
No Changes from 2012 Adopted Budget	-	-	-
Subtotal:	-	-	-
Council Chamber Cable Equipment Replacement			
Replacement of cable equipment for Council chambers was approved for 2012. This was a one-time cost. The 2013 budget reflects a return to prior spending levels.			
2012 Cable Equipment Replacement	(185,000)	-	-
	(185,000)	-	-
Fund 2100 Budget Changes Total	(185,000)	-	-

7100: Central Services Internal**Office of Technology and Communications**

Through 2012, this budget reflected the multi-year budget for the COMET project.

	Change from 2012 Adopted		
	Spending	Financing	FTE
Current Service Level Adjustments	-	-	-
Subtotal:	-	-	-
COMET Adjustments			
The City is in the midst of a multi-year project to upgrade the financial, purchasing, payroll and human resources systems into one, integrated system, known as COMET. For 2013, the project costs associated with COMET development are moving to the capital improvement budget and the ongoing costs are now reflected in the Office of Financial Services budget.			
Staff Adjustments	(1,074,866)	(1,074,866)	(8.00)
Implementation costs	(1,044,320)	(1,044,320)	-
COMET operating costs	(509,562)	(509,562)	-
Debt Service payments	(1,833,762)	(1,833,762)	-
Subtotal:	(4,462,510)	(4,462,510)	(8.00)
Fund 7100 Budget Changes Total	(4,462,510)	(4,462,510)	(8.00)



Spending Reports

CITY OF SAINT PAUL
Department Budget Summary
(Spending and Financing)

Department: TECHNOLOGY

Budget Year: 2013

		2010	2011	2012	2013 Mayor's	Change From
		Actuals	Actuals	Adopted	Proposed	2012 Adopted
<u>Spending by Fund</u>						
1000	GENERAL FUND	11,363,192	9,643,998	10,719,507	11,035,697	316,190
2100	SPECIAL REVENUE	30,387	20,467	288,500	103,500	(185,000)
2400	CITY GRANTS		124,838			
7100	CENTRAL SERVICES INTERNAL	1,357,595	1,492,472	4,462,510		(4,462,510)
TOTAL SPENDING BY FUND		12,751,174	11,281,774	15,470,517	11,139,197	(4,331,320)
<u>Spending by Major Account</u>						
	EMPLOYEE EXPENSE	7,784,446	7,800,076	8,297,467	7,291,859	(1,005,608)
	SERVICES	2,472,872	2,462,384	4,384,138	3,123,029	(1,261,109)
	MATERIALS AND SUPPLIES	306,419	383,583	399,453	332,612	(66,841)
	CAPITAL OUTLAY	76,157	284,077	410,500	246,500	(164,000)
	DEBT SERVICE			144,997	144,997	
	TRANSFER OUT AND OTHER SPEND	2,111,279	351,655	1,833,962	200	(1,833,762)
TOTAL SPENDING BY MAJOR ACCOUNT		12,751,174	11,281,774	15,470,517	11,139,197	(4,331,320)
<u>Financing by Major Account</u>						
	GENERAL FUND REVENUES	6,048,445	2,708,503	3,016,519	3,089,094	72,575
	SPECIAL FUND REVENUES					
	BUDGET ADJUSTMENTS			185,000		(185,000)
	FEES SALES AND SERVICES	932,663	1,063,073	2,202,747		(2,202,747)
	TRANSFERS IN OTHER FINANCING	973,798	627,414	2,363,263	103,500	(2,259,763)
TOTAL FINANCING BY MAJOR ACCOUNT		7,954,906	4,398,990	7,767,529	3,192,594	(4,574,935)

CITY OF SAINT PAUL
Spending Plan Summary

Department: TECHNOLOGY
Fund: 1000 GENERAL FUND
Division: CABLE COMMUNICATIONS

Budget Year: 2013

	Spending					Personnel				
	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Spending by Major Account</u>										
EMPLOYEE EXPENSE	508,603	496,322	523,170	419,916	(103,254)					
SERVICES	121,762	99,373	248,302	123,302	(125,000)					
MATERIALS AND SUPPLIES	2,199	17,861	15,342	15,342						
CAPITAL OUTLAY		8,524								
TRANSFER OUT AND OTHER SPEND	1,861,340	104,790								
TOTAL FOR DIVISION	2,493,905	726,871	786,814	558,560	(228,254)					
<u>Spending by Accounting Unit</u>										
1031121 CABLE TV IMPLEM ANDANN	2,467,275	585,836	748,638	546,478	(202,161)	6.00	6.00	5.00		(1.00)
1031123 INSTITUTIONAL NETWORK	26,630	141,035	38,175	12,082	(26,093)	0.20	0.20			(0.20)
TOTAL FOR DIVISION	2,493,905	726,871	786,814	558,560	(228,254)	6.20	6.20	5.00		(1.20)

CITY OF SAINT PAUL
Spending Plan Summary

Department: TECHNOLOGY
Fund: 1000 GENERAL FUND
Division: INFORMATION SERVICES

Budget Year: 2013

	Spending					Personnel				
	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Spending by Major Account</u>										
EMPLOYEE EXPENSE	6,130,102	6,036,780	6,439,831	6,539,282	99,451					
SERVICES	1,905,985	1,760,815	2,554,677	2,674,677	120,000					
MATERIALS AND SUPPLIES	256,761	340,655	291,422	256,422	(35,000)					
CAPITAL OUTLAY	65,415	256,971	195,000	195,000						
DEBT SERVICE			144,997	144,997						
TRANSFER OUT AND OTHER SPEND	120,000	144,997								
TOTAL FOR DIVISION	8,478,263	8,540,218	9,625,927	9,810,378	184,451					
<u>Spending by Accounting Unit</u>										
1001115 CITYWIDE INFO SERVICES	6,266,076	6,232,543	6,589,649	6,594,527	4,878	62.20	62.20	61.70	(0.50)	
1001119 TECH INITIATIVE RECURN	1,898,929	2,095,287	2,840,171	2,925,171	85,000					
1001120 TECHNOLOGY INITIATIVES	120,870	17,202								
1031115 DATA PROC SERV-NON CIT	192,388	195,186	196,107	290,680	94,573	2.00	2.00	3.00	1.00	
TOTAL FOR DIVISION	8,478,263	8,540,218	9,625,927	9,810,378	184,451	64.20	64.20	64.70	0.50	

**CITY OF SAINT PAUL
Spending Plan Summary**

Department: TECHNOLOGY
Fund: 1000 GENERAL FUND
Division: MARKETING

Budget Year: 2013

	Spending					Personnel				
	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Spending by Major Account</u>										
EMPLOYEE EXPENSE	92,896	98,886	90,421	91,242	821					
SERVICES	40,903	37,489	21,848	21,848						
MATERIALS AND SUPPLIES	1,753	2,789	9,568	9,568						
TOTAL FOR DIVISION	135,553	139,164	121,837	122,658	821					
<u>Spending by Accounting Unit</u>										
1001020 MARKETING	135,553	139,164	121,837	122,658	821	1.00	1.00	1.00		
TOTAL FOR DIVISION	135,553	139,164	121,837	122,658	821	1.00	1.00	1.00		

CITY OF SAINT PAUL
Spending Plan Summary

Department: TECHNOLOGY
Fund: 1000 GENERAL FUND
Division: TECHNOLOGY ADMINISTRATION

Budget Year: 2013

	Spending					Personnel				
	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Spending by Major Account</u>										
EMPLOYEE EXPENSE	161,210	162,166	169,180	241,419	72,240					
SERVICES	74,692	53,174	12,734	299,666	286,932					
MATERIALS AND SUPPLIES	8,828	3,824	2,816	2,816						
CAPITAL OUTLAY	10,742	18,582								
TRANSFER OUT AND OTHER SPEND			200	200						
TOTAL FOR DIVISION	255,472	237,746	184,930	544,101	359,172					
<u>Spending by Accounting Unit</u>										
1001001 FIN & MGMT SERVICES AD	242,886	237,746	184,930	544,101	359,172	1.30	1.30	2.00	0.70	
1001002 WEB SERVICES	575									
1001005 GIS DEVELOPEMENT	12,011									
TOTAL FOR DIVISION	255,472	237,746	184,930	544,101	359,172	1.30	1.30	2.00	0.70	

CITY OF SAINT PAUL
Spending Plan Summary

Department: TECHNOLOGY
Fund: 2100 SPECIAL REVENUE
Division: CABLE COMMUNICATIONS

Budget Year: 2013

	Spending					Personnel				
	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Spending by Major Account</u>										
SERVICES	1,225	6,863	955	3,536	2,581					
MATERIALS AND SUPPLIES	29,162	13,604	72,045	48,464	(23,581)					
CAPITAL OUTLAY			215,500	51,500	(164,000)					
TOTAL FOR DIVISION	30,387	20,467	288,500	103,500	(185,000)					
<u>Spending by Accounting Unit</u>										
1031124 CABLE EQUIPMENT REPLAC		6,800	219,500	69,000	(150,500)					
1031125 PEG GRANTS	30,387	13,667	69,000	34,500	(34,500)					
TOTAL FOR DIVISION	30,387	20,467	288,500	103,500	(185,000)					

CITY OF SAINT PAUL
Spending Plan Summary

Department: TECHNOLOGY

Fund: 7100 CENTRAL SERVICES INTERNAL

Budget Year: 2013

Division: ENTERPRISE TECHNOLOGY

	Spending					Personnel				
	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Spending by Major Account</u>										
EMPLOYEE EXPENSE	891,636	1,005,921	1,074,866		(1,074,866)					
SERVICES	328,304	379,833	1,545,622		(1,545,622)					
MATERIALS AND SUPPLIES	7,716	4,850	8,260		(8,260)					
TRANSFER OUT AND OTHER SPEND	129,939	101,868	1,833,762		(1,833,762)					
TOTAL FOR DIVISION	1,357,595	1,492,472	4,462,510		(4,462,510)					
<u>Spending by Accounting Unit</u>										
1011110 ENTERPRISE RESOURCE PL	1,357,595	1,492,472	4,462,510		(4,462,510)	9.00		8.00		(8.00)
TOTAL FOR DIVISION	1,357,595	1,492,472	4,462,510		(4,462,510)	9.00		8.00		(8.00)



Financing Reports

CITY OF SAINT PAUL
Financing by Company and Department

Department: TECHNOLOGY
 Company: 1000 GENERAL FUND

Budget Year: 2013

Account	Account Description	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
40570-0	CABLE TV	2,206,327	1,723,324	2,175,000	2,250,000	75,000
43510-0	COPIES	52	40			
44115-0	INSTITUTIONAL NETWORK USER FEE	120,271		39,950	45,125	5,175
44120-0	CABLE TV SERVICES	10,342	85,307	23,000	15,000	(8,000)
44740-0	DATA PROC SERV NON CITY	192,388	195,186	196,338	196,338	
44845-0	MISCELLANEOUS SERVICES	605				
49130-0	TRANSFER FR GENERAL FUND			142,917	142,917	
49140-0	TRANSFER FR SPECIAL REVENUE FU	1,966,089	47,906	227,766	227,766	
49170-0	TRANSFER FR ENTERPRISE FUND	19,764				
49180-0	TRANSFER FR INTERNAL SERVICE F	1,244,142	331,824	152,948	152,948	
49600-0	OUTSIDE CONTRIBUTION DONATIONS	31,380	11,590	11,600	12,000	400
49620-0	COUNTY SHARE OF COST		45,432	47,000	47,000	
49680-0	PRIVATE GRANTS		20,000			
49830-0	SETTLEMENT AWARDS	46,382				
49870-0	REFUNDS OVERPAYMENTS	4,873				
49970-0	OTHER MISC REVENUE	205,829	247,895			
TOTAL FOR REVENUE		6,048,445	2,708,503	3,016,519	3,089,094	72,575
1000	GENERAL FUND	6,048,445	2,708,503	3,016,519	3,089,094	72,575

CITY OF SAINT PAUL
Financing by Company and Department

Department: TECHNOLOGY
 Company: 2100 SPECIAL REVENUE

Budget Year: 2013

Account	Account Description	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
49310-0	INTRA FUND TRANSFER	103,500				
49620-0	COUNTY SHARE OF COST	34,500	34,500	34,500	34,500	
49680-0	PRIVATE GRANTS	66,890	68,125	69,000	69,000	
91010-0	USE OF FUND BALANCE			185,000		(185,000)
TOTAL FOR REVENUE		204,890	102,625	288,500	103,500	(185,000)
2100	SPECIAL REVENUE	204,890	102,625	288,500	103,500	(185,000)

CITY OF SAINT PAUL
Financing by Company and Department

Department: TECHNOLOGY
 Company: 2400 CITY GRANTS

Budget Year: 2013

Account	Account Description	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
49600-0	OUTSIDE CONTRIBUTION DONATIONS	245,000				
91010-0	USE OF FUND BALANCE					
TOTAL FOR REVENUE		245,000				
2400	CITY GRANTS	245,000				

CITY OF SAINT PAUL
Financing by Company and Department

Department: TECHNOLOGY
 Company: 7100 CENTRAL SERVICES INTERNAL

Budget Year: 2013

Account	Account Description	2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
44205-0	POLICE SPEC SERV PROJECT HISTO					
44715-0	DESIGN SERVICE	932,663	1,063,073	2,202,747		(2,202,747)
49610-0	CONTRIBUTION FROM OTHER FUNDS	523,908	524,789	2,259,763		(2,259,763)
TOTAL FOR REVENUE		1,456,571	1,587,862	4,462,510		(4,462,510)
7100	CENTRAL SERVICES INTERNAL	1,456,571	1,587,862	4,462,510		(4,462,510)
GRAND TOTAL FOR TECHNOLOGY		7,954,906	4,398,990	7,767,529	3,192,594	(4,574,935)

City of Saint Paul
Financing Plan by Department

Department: **TECHNOLOGY**
Fund: **1000 GENERAL FUND**

Budget Year: **2013**

		2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Financing by Accounting Unit</u>						
1001020	MARKETING	130,000	20,000			
1001115	CITYWIDE INFO SERVICES DIV	1,093,482	178,561	222,699	222,699	
1001119	TECH INITIATIVE RECURNG COSTS	480,762	494,495	347,932	347,932	
1001121	CATV OPER & VIDEO PROD	1,756,450	1,186,989			
1031115	DATA PROC SERV-NON CITY	192,388	195,186	196,338	196,338	
1031121	CABLE TV IMPLEM ANDANNUAL OPER	2,275,092	562,929	2,209,600	2,277,000	67,400
1031123	INSTITUTIONAL NETWORK	120,271	70,343	39,950	45,125	5,175
TOTAL FOR DEPARTMENT		6,048,445	2,708,503	3,016,519	3,089,094	72,575
<u>Financing by Major Account</u>						
TAXES		2,206,327	1,723,324	2,175,000	2,250,000	75,000
FEES SALES AND SERVICES		323,658	280,533	259,288	256,463	(2,825)
TRANSFERS IN OTHER FINANCING		3,518,459	704,646	582,231	582,631	400
TOTAL BY MAJOR ACCOUNT GROUP		6,048,445	2,708,503	3,016,519	3,089,094	72,575

City of Saint Paul
Financing Plan by Department

Department: **TECHNOLOGY**
Fund: **2100 SPECIAL REVENUE**

Budget Year: **2013**

		2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Financing by Accounting Unit</u>						
1031124	CABLE EQUIPMENT REPLACEMENT	138,000	68,125	219,500	69,000	(150,500)
1031125	PEG GRANTS	66,890	34,500	69,000	34,500	(34,500)
TOTAL FOR DEPARTMENT		204,890	102,625	288,500	103,500	(185,000)
<u>Financing by Major Account</u>						
BUDGET ADJUSTMENTS				185,000		(185,000)
TRANSFERS IN OTHER FINANCING		204,890	102,625	103,500	103,500	
TOTAL BY MAJOR ACCOUNT GROUP		204,890	102,625	288,500	103,500	(185,000)

City of Saint Paul
Financing Plan by Department

Department: TECHNOLOGY
Fund: 2400 CITY GRANTS

Budget Year: 2013

		2010	2011	2012	2013 Mayor's	Change From
		Actuals	Actuals	Adopted	Proposed	2012
						Adopted
<u>Financing by Accounting Unit</u>						
1031127	COMMUNITY FIBER NETWORK	245,000				
TOTAL FOR DEPARTMENT		245,000				
<u>Financing by Major Account</u>						
BUDGET ADJUSTMENTS						
TRANSFERS IN OTHER FINANCING		245,000				
TOTAL BY MAJOR ACCOUNT GROUP		245,000				

City of Saint Paul
Financing Plan by Department

Department: TECHNOLOGY
Fund: 7100 CENTRAL SERVICES INTERNAL

Budget Year: 2013

		2010 Actuals	2011 Actuals	2012 Adopted	2013 Mayor's Proposed	Change From 2012 Adopted
<u>Financing by Accounting Unit</u>						
1011110	ENTERPRISE RESOURCE PLANNING	1,456,571	1,587,862	4,462,510		(4,462,510)
TOTAL FOR DEPARTMENT		1,456,571	1,587,862	4,462,510		(4,462,510)
<u>Financing by Major Account</u>						
	FEES SALES AND SERVICES	932,663	1,063,073	2,202,747		(2,202,747)
	TRANSFERS IN OTHER FINANCING	523,908	524,789	2,259,763		(2,259,763)
TOTAL BY MAJOR ACCOUNT GROUP		1,456,571	1,587,862	4,462,510		(4,462,510)

