Appendix





City of Saint Paul

City Hall and Court House 15 West Kellogg Boulevard Phone: 651-266-8560

Signature Copy Resolution: RES 14-2074

File Number: RES 14-2074

Adopting the 2015 Budget.

WHEREAS, the Mayor has proposed budgets for the City of Saint Paul for the fiscal year beginning January 1,2015, in accordance with the Saint Paul City Charter and Chapter 56 of the Administrative Code; and

WHEREAS, the City Council, after publication of the notice in the newspaper on December 1st, 2014, participated in a public hearing on December 3rd, 2014, on the Mayor's Proposed 2015 budgets and property tax levy, as required by the City Charter and applicable state and federal laws; and

WHEREAS, the Council has revised the Mayor's proposed budgets as indicated in Amended Attachment A; and

WHEREAS, the Council's amendment provides for additional evening library hours to be funded with general fund dollars freed up by paying for general fund parking meter repair and

maintenance expenses with \$345,000 from HRA parking fund cash balances; now therefore be it RESOLVED, that in accordance with the procedures and requirements set forth in the City Charter and other laws applicable thereto, the Council of the City of Saint Paul does hereby adopt the 2015 budgets as proposed by the Mayor with such monetary changes, additions and deletions as are hereby adopted and which, along with total budgets, are set forth in Amended Attachment A; and be it

FURTHER RESOLVED, that the expenditures in dollars as may be made by the offices, departments, bureaus, and agencies of city government during the fiscal year 2015 shall be, and are hereby approved, and adoption of these budgets shall constitute appropriations of the money amounts as set at the department budget total in the General Fund budget, the project total in the Capital Improvements Budget, and the fund budget total in all other cases; and be it

FURTHER RESOLVED, that the estimated financing set forth in the 2015 adopted budgets is hereby approved; and be it

FURTHER RESOLVED, that the Five Year Capital Program for 2015-2019 is hereby approved; and be it

FURTHER RESOLVED, that the adoption of the 2015 budget for the Community Development Block Grant Fund is a multi-year budget based on estimates for a grant which has a fiscal period that differs from the City's budget year (January 1 through December 31); the authority to implement this adopted multi-year budgetcommences only at the beginning of the grant period, and shall extend beyond December 31, 2015, through the end of the grant period and; during the year when the grant is accepted by the City Council, the budget will be amended to match the actual grant amount for the entire multi-year period; and be it

FURTHER RESOLVED, that the City Clerk is directed to publish the 2015 budget summary

pursuant to

Minnesota Statutes section 471.6965 in the format prescribed by the Office of the State Auditor:

Page 1

Printed on 12/31/14

File Number: RES 14-2074

and be it

FINALLY RESOLVED, that the Director of Financial Services is hereby authorized to prepare the final 2015 budgets in accordance with the actions taken herein and to equalize, balance or set the final department revenue sources and department appropriations as necessary.

At a meeting of the City Council on 12/10/2014, this Resolution was Passed

Yea: 7 Councilmember Bostrom, Councilmember Brendmoen, City Council President Lantry, Councilmember Stark, Councilmember Thao, Councilmember Thune, and Councilmember Tolbert

Nay: 0

Vote Attested by

12/10/2014 Date

Council Secretary Trudy Moloney

trund Motory

Approved by the Mayor Chilf B. Coleman

Chris Coleman

12/15/2014 Date

City of Saint Paul

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Amended Attachment A

RES 14-2074

2015 Budget Balancing Status General Fund Resolution Attachment

	Resolution Attachment		
1		Spending	Financing
2 Mayor's Proposed Bu 3 General Fund	iget	001 000 000	
4 Mayor's Budget Total		234,020,893 234,020,893	234,020,893
5 6 Gap: Excess / (Shortfall)		0	
7		0	
8 Technical Changes to 9	the Mayor's Budget		
	to Adjust for Updates and Omissions:		
12 All Departments	Align department budgets to proper accounting units and account codes	Budget I	leutral
13 OFS 14 DSI	Adjust general fund interest earnings and investment services	200,000	200,000
14 DSI 15 Parks	Recognize additional credit card revenue and merchant fees Recognize additional credit card revenue and merchant fees	128,000	128,000
16	recognize accentinal credit card revence and merchant rees	14,375	14,375
17 18 New or Amended G	rant Budgets:		
19 20 Fire			
20 Hire 21	Carry forward unspent Minnesota Board of Firefighter Training and Education (MBFTE) funding	113,595	113,595
	nd Budget Estimates:		
23 24 General Revenue Adju	stmente		
25 City Attorney	Revise continuance for dismissal (CFD) revenues		(100,000)
26 Non Department Finar			(200,000)
29 Non Department Finar	cing Revise parking meter revenue estimates		130,755
27 Non Department Finar			55,132
28 Non Department Finar			110,850
29 Non Department Finar 30 Non Department Finar			(174,752)
31 Non Department Finar			(77,755) 50,000
32 Non Department Finar		Budget N	
33 Fire	Revise paramedic revenues		100,000
34 Fire	Revise paramedic IGT revenue estimates		83,000
35 DSI	Revise business license revenue		(100,000)
36 DSI 37 DSI	Revise building permit revenue		80,916
38 DSI	Revise plan review revenue Revise zoning plan review revenue		31,854 10.000
39 40 Spending Adjustments			
41			
42 Police 43	Shifted 1.0 Sergeant from expired grant to General Fund, funded through attrition	Budget N	leutral
44 Budget After Technical Cha	nges	234,476,863	234,476,863
45 46 Gap: Excess / (Shortfall)		0	
40 Gap. Exceas / (Ghor(rail) 47		0	
48			
49 Program Changes Pro 50	posed by the Mayor		
51	No changes		
52		-	
53 Budget After Policy Change 54	3	234,476,863	234,476,863
55 Gap: Excess / (Shortfall) 56		0	
57 Council Changes to th	e Proposed Budget		
58 59 Program Adjustments			
60			
61 Parks	Pool fee assistance program (\$25,000)	Budget N	leutral
62 Public Works 63 Non Department Financi	Forgive 2015 parking meter loan payment to HRA Parking fund g Shift portion of property tax levy to Library general fund	(327,044)	(267,044) (500,000)
64 OFS	Transfer to River Centre for parking ramp repairs	60,000	(267,044) (500,000)
65 Public Works	Fund parking meter repair and maintenance with transfer from HRA parking fund	345,000	345,000
66			
67 Budget After Policy Change 68		234,209,819	234,209,819
69 Gap: Excess / (Shortfall)		0	
65.1 Public Works	Reduce general fund spending on parking meter repair and maintenance	(345.000)	
		للللالالحص	(112,044)
65.2 Non Department Financir	g on the non-property tax revenue to Library general lung		1112,0447

			RES 14-2074
	2015 Budget Balancing Status		10 14 2014
	Special Funds		
		Spending	Financing
70 Mayor's Proposed Budget			-
71 Special Funds 72 Mayor's Budget Total		262,980,510 262,980,510	262,980,510 262,980,510
73		202,980,510	262,980,510
74 Gap: Excess / (Shortfall) 75		0	
76 Technical Changes to the	Mavor's Budget		
77			
78 Technical Changes to A 79	idjust for Updates and Omissions:		
80 All Departments	Align department budgets to proper accounting units and account codes	Budget	Mar dan I
81 Fire	Adjust budget authority for Paramedic intergovernmental reimbursement	983,000	983.000
82 OFS	Adjust investment services revenue		294,250
83 OFS 84 PED	Adjust interest revenue		(294,250)
85 Public Works	Adjust sales tax interest earnings and investment services Adjust sewer fund interest earnings and investment services	. 15,000 5,450	15,000 5,450
86 Public Works	Increase traffic warehouse fund to for anticipated capital project materials needs	1,420,000	1,420,000
87 Public Works	Increase sewer fund to reflect private sewer connection program	500,000	500,000
88 Police	Recognize additional credit card revenue and merchant fees	30,000	30,000
89 Parks	Recognize additional credit card revenue and merchant fees	49,520	49,520
90 Parks	Reduce vacant seasonal positions that have not been filled recently	(483,579)	(483,579)
91 Parks	Reduce Central Service Charges associated with FTE reductions	(43,215)	(43,215)
92 Parks	Add Ballpark debt service pass-through, paid for by Saints	561,650	561,650
93			
94 95			
96 New or Amended Grant	Budgets:		
97 Police	Expired Human Trafficking grant (includes lost funding for 1.0 Sergeant)	(324,946)	(324,946)
98 Police	Net effect of adjustments to multiple grants	668,215	668,215
99		000,410	000,213
100			
101 Revised Revenue or Bu	dget Estimates:		
102			
103			
104			
106			
107 Budget After Technical Changes		266,361,604	266,361,604
108			
109 Gap: Excess / (Shortfall)		0	
110			
111 Program Changes Propose 112	ed by the Mayor		
113 Public Works	Increase Sewer bond sale	2,000,000	
114	increase sewer bond sale	2,000,000	2,000,000
115			
116 Budget After Policy Changes		268,361,604	268,361,604
117 118 Gap: Excess / (Shortfall)			
119		0	
120 Council Changes to the Pr	oposed Budget		
121			
122 PED	Increase in 2015 sales tax collections		500,000
123 PED	2014 above-budget collections		1,100,000
124 PED 125 PED	Unspent Neighborhood and Cultural STAR program balances and interest		34,266
126 PED	Interest transfer adjustments Increase internal STAR transfer for 2015 collections	(54,812)	(54,812)
127 PED	Increase public safety capital (STAR)	250,000 1,100,000	
128 PED	Increase Cultural STAR support for Library materials	88,000	
129 PED	Cultural STAR support for Children's Museum	50,000	
130 PED	Adjust anticipated Neighborhood STAR loan repayments		(65,142)
131 PED 132 PED	Neighborhood STAR program update	70,999	
132 PED 133 Fire	Cultural STAR program update Increase public safety capital funded through STAR transfer	10,125	
134	ne ewe peers every capital landou tirough of An transfer	1,100,000	1,100,000
135			
136 Budget After Policy Changes		270,975,916	270,975,916
137			
138 Gap: Excess / (Shortfall)		0	
139			

Attachment A

	Attachment A 2015 Budget Balancing Status Debt	Spending	RES 14-2074 Financing	Attachment A 2015 Budget Balancing Status Capital Improvement Budget	P	RES 14-2074
140 Mayor's Proposed Budget						
141 Debt Service Funds 142 Mayor's Budget Total		61,077,685	61,077,685	186	Spending	Financing
143		01,077,000	61,077,665	187 Mayor's Proposed Budget		
144 Gap: Excess / (Shortfall) 145		0		188 Capital Improvement Budget 189 Mayor's Budget Total	94,763,000	94,763,000
146 Technical Changes to the Mayor's Budge	et			190	94,763,000	94,763,000
147 148 Technical Changes to Adjust for Upda	too and Omiopiono			191 (3ap: Excess / (Shortfall) 192	0	
149				193 Technical Changes to the Mayor's Budget…		
	budgets to proper accounting units and account codes arest earnings and investment services	Budget		194 195 Technical Changes to Adjust for Updates and Omissions:		
152 Debt Adjust Deb	bt to include 2014 Grant Revenue Note debt service	68,800 2,700,000	68,800 2,700,000	196		
153 Debt Adjust deb 154	t fund to accurately reflect subsequent year debt	(688,791)	(688,791)	197 Multiple Departments Align department budgets to proper budget codes 198	Budget N	leutral
155 Revised Revenue or Budget Estimates	S:			199 Revised Revenue or Budget Estimates:		
156 157				200 201 Multiple Departments Remove 8-80 Vitality Fund; projects included in amended 2014 budget		
158				202	(42,500,000)	(42,500,000)
159				203 Budget After Technical Changes 204	52,263,000	52,263,000
161 Budget After Technical Changes		63,157,694	63,157,694	205 Gap: Excess / (Shortfal)	0	
162				206		
163 Gap: Excess / (Shortfall) 164		0		207 208 Program Changes Proposed by the Mayor…		
165 Program Changes Proposed by the Mayo	Dr			209		
166 167				210 211		
168 169				212		
170				213 214		
171 Budget After Policy Changes 172		63,157,694	63,157,694	215		
173 Gap: Excess / (Shortfall)		0		216 Budget After Policy Changes 217	52,263,000	52,263,000
174 175 Council Changes to the Proposed Budge	at			218 Gap: Excess / (Shortfall) 219	0	
176	-			219 220 Council Changes to the Proposed Budget		
177 178				221		
179				222 223		
180 181 Budget After Policy Changes		63,157,694	63,157,694	224		
182			03,137,094	225 226 Budget Alter Policy Changes	52,263,000	52,263,000
183 Gap: Excess / (Shortfall)		0		227		32,263,000
184				228 Gap: Excess / (Shortfall) 229	0	
				230		
				231		

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City of Saint Paul

City Hall and Court House 15 West Kellogg Boulevard Phone: 651-266-8560

Signature Copy Resolution: RES 14-2075

File Number: RES 14-2075

Approving the 2015 City Tax Levy.

WHEREAS, the Mayor, pursuant to the City Charter has proposed and recommended the 2015 budgets for the City of Saint Paul, and

WHEREAS, the proposed 2015 General and General Debt Service budgets have been reviewed and approved or adjusted by the City Council, and

WHEREAS, the City is required under Laws of Minnesota 2002, Chapter 390, Sec. 37, to levy a tax at the Library Board's request, which the Library Board has made, and

WHEREAS, the property tax levy needed to finance those budgets have been determined, and WHEREAS, the Port Authority of the City of Saint Paul requested a property tax levy to finance economic development budgets under laws of Minnesota, Chapters 469.053 subd 4, and 6, NOW THEREFORE BE IT RESOLVED, that the City Council in anticipation of adopting the General Fund, General Debt Service, and Library Agency budgets for the fiscal year 2015, and in accordance with section 10.04 of the City Charter, does hereby levy taxes on all taxable property within the Saint Paul corporate limits, to be collected totaling the amount set forth in the attached attachment; and

BE IT FURTHER RESOLVED, that the City Council requests the City Clerk to forward this resolution to the Ramsey County Department of Property Records and Revenue in accordance with the applicable provisions of the City Charter and other laws, and BE IT FINALLY RESOLVED, that the City Council requests the Office of Financial Services to complete and forward any state forms required identifying these adopted levies and corresponding special levies.

At a meeting of the City Council on 12/10/2014, this Resolution was Passed.

Yea: 6 Councilmember Brendmoen, City Council President Lantry, Councilmember Stark, Councilmember Thao, Councilmember Thune, and Councilmember Tolbert

Nay: 1 Councilmember Bostrom

Trung Motory

Date 12/10/2014

Vote Attested by Council Secretary Trudy Moloney

Approved by the Mayor

Chris Coleman

12/15/2014

Date

	City of Saint Paul Financial Analysis		Amendeo	d Attachment A		
1	File ID Number:	RES 14-2075				
2 3 4	Budget Affected:	Operating Budget	Multiple Departments	Multiple Funds		
5	Total Amount of Transaction:	n/a				
6						
7	Funding Source:	Other	Please Specify:	Property Tax Levy		
9 10	Charter Citation:	Laws of Minnesota 2002, Chapter 390, Sec Section 10.04 of the Saint Paul City Charte		, Chapters 469.053 subd 4, and 6;		
11						
12	Fiscal Analysis					
13						
14						
15	Public Library Operating and Debt	Levies, and the Saint Paul Port Authority levy	y. Details on the breakdow	wn between these entities is shown below.		
16 17						
18						
18						
20						

26 27 Payable 2015 City of Saint Paul Property Tax Levy

46

47 48

28					
29		Tax Levy	Tax Levy	%	
30	Description	Payable in 2014	Payable in 2015	Change	
31					
32	City levy for city operations and shrinkage	71,329,211	72,900,147	72,662,437 2.20%	<u>1.87%</u>
33					
34	City levy for Debt Service and shrinkage	11,949,160	12,408,754	3.85%	
35					
36	City levy for Library Agency and shrinkage	16,117,781	16,516,241	16,753,951 2.47%	3.95%
37					
38	City Levy for City Government	99,396,152	101,825,142	2.44%	
39					
40	City levy for Port Authority levy per Mn. Stat. 469.053	1,811,700	1,811,700	0.00%	
41					
42	Total Levy	101,207,852	103,636,842	2.40%	
43					
44					
45					

City of Saint Paul

Page 1

Printed on 12/31/14

Glossary

Account Code. A five-digit code assigned to a specific type of receipt or expenditure. A major account code is a grouping of expenditures or receipts on the basis of the types of goods or services purchased or rendered. For example, personnel services, materials, supplies, and equipment are major account codes.

Accounting Unit (AU): An accounting unit is a subunit of a fund. Each fund contains one or more accounting units, a specific and distinguishable budgetary unit of work or service. Accounting units are detailed levels of budget spending authority created to accomplish the approved objectives of the fund.

Accounting Unit Number: An eight (8)-digit number which uniquely identifies the accounting unit. The first digit indicates the fund type, while the second digit indicates the department.

Allocation: A portion of a lump-sum appropriation which is designated for expenditure by specific organizational units or for special purposes. See *Appropriation.*

Appropriation: An expenditure authorized by the city council for a specified amount and time.

Assessed Valuation: The value that is established for real estate or other property by a government for use as a basis for levying property taxes.

Bond: A written promise to pay a specific sum of money (called the principal amount or face value) at a specified future date (called the maturity date) along with periodic interest at a specified rate.

Budget Document: The written record of the comprehensive financial plan the mayor presents to the city council for review, revision if deemed appropriate, and adoption.

Capital Allocation: Assignment of available capital (dollars) to specific uses.

Capital Expenditure: Actual spending of capital (dollars) for capital improvement projects.

Capital Improvement: The purchase or construction of durable/fixed assets. Examples include streets, bridges, parks or buildings.

Capital Improvement Budget (CIB): A plan for capital expenditures (physical development of the city) to be incurred each year, over a fixed number of years, in order to meet capital needs arising from the long-term work program.

Capital Outlay: Equipment, machinery, vehicles or furniture items included in the operating budget. See *Capital Improvement Budget*.

Capital Projects Fund: A fund established to account for all financial resources used for the construction or acquisition of major capital facilities, except those financed by special assessment, proprietary or fiduciary funds.

CIB: Acronym for capital improvement budget.

COMET: Acronym for City Operations Modernization and Enterprise Transformation, Saint Paul's technology improvement project. See *ERP*.

Debt Service Fund: A fund established to account for the financial resources used for the payment of long-term general obligation debt principal, interest, and related costs.

Division: An organizational subunit of a department. Each department has one or more divisions, which are responsible for one or more activities.

Encumbrances: Legal commitment of appropriated funds (in the form of purchase orders or contracts) to purchase goods or services to be delivered or performed at a future date. They cease to be encumbrances when paid or when the actual liability is created.

Enterprise Fund: A fund established to account for city operations that are financed and operated in a manner similar to private business enterprises. The intent is that the costs (expenses, including depreciation) of providing goods and services on a continuing basis be financed or recovered primarily through user charges.

ERP: Acronym for Enterprise Resource Planning, a document and information management system.

ETI: Acronym for Enterprise Technology Initiative. This is an activity in the Technology department in which spending and financing for city-wide technology improvements are budgeted.

Expenditures: Total charges incurred, whether paid or unpaid, including the provision for retirement of debt not reported as a liability of the fund from which it will be retired, and capital outlays (for governmental funds and fiduciary funds, except non-expendable trust funds).

Expenses. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges which benefit the current fiscal period (for proprietary funds and non-expendable trust funds). See *Expenditures*.

FMS or FM-80: Reference to the City of Saint Paul's financial management computer system. This system is planned to be retired in 2013 and replaced with the City's new ERP system.

FORCE: Acronym for focusing our resources on community empowerment. This is a unit within the Police Department dedicated to combat problems, at the neighborhood level, of street level narcotics, problem properties and disruptive behavior.

Fiduciary Fund: A fund established to account for resources held for the benefit of parties outside the government.

Glossary - Continued

Financing Plan: Identifies sources of revenues that support the spending plan.

Full Time Equivalent (FTE): A personnel position which is financed for the equivalent of 80 hours per pay period, for 26.1 pay periods (a typical year), or 2,088 hours in a year. This is roughly equivalent to 40 hours per week for 52 weeks. For example, a .5 FTE would represent 20 hours per week for 52 weeks, or 40 hours per week for 26 weeks. A 1.0 FTE is a general reference to a position normally working for a year.

Fund: Each individual fund is a separate accounting entity having its own assets, liabilities, revenues and expenditures or expenses. City financial resources are allocated to, and accounted for, in individual funds based on legal, donor, or administrative restrictions or requirements.

Fund Balance: An equity account reflecting the excess of accumulated assets over accumulated liabilities and reserves (monies set aside for specific purposes).

Fund Manager: Fund managers are accountable to and receive authority from their department director and division manager, and ultimately from the mayor, the city council, and city residents/taxpayers. Each fund manager is responsible for correctly preparing and submitting the portion of the city's financial plan that is provided by their fund. This includes a properly completed budget request consisting of performance, spending and financing plans. Fund managers are responsible for monitoring the collection of receipts, authorizing spending payments, cash flow planning, and service delivery in accordance with the adopted plan. Fund managers are also responsible for forecasting significant performance, spending or financing variances, determining their cause, creating a solution, and reporting such information to their department director and the director of the office of financial services. See *Performance Plan, Spending Plan*, and *Financing Plan*.

Fund Number: A three-digit number which uniquely identifies the fund. For example, the General Fund is fund number 100, the city grants fund is 200, and the parks and recreation special projects is 260. There is no significance to the sequence of numbers. See *Activity Number*.

Fund Type: A classification of funds by similar purpose. The fund types are: governmental (general, special revenue, debt service, capital project, special assessment), proprietary (enterprise, internal service), and fiduciary (trust and agency funds). Although the city hall annex operating fund and the public works engineering fund are separate funds, they are the same fund type (internal service). See each fund type for its definition. Also see *Fund*.

GIS: Acronym for geographic based information systems.

General Fund: The fund used to account for all financial resources not specifically earmarked for other purposes. The General Fund is the primary operating fund for the City of Saint Paul.

Governmental Funds: All funds other than fiduciary and proprietary funds. Includes the general fund, special revenue funds, capital projects funds, debt service funds and special assessment funds. The measurement focus is on spending or financial flow rather than on net income. See *Fiduciary Funds* and *Proprietary Funds*.

Internal Service Fund: A fund established to account for the financing of goods or services provided by one city department to other city departments, divisions or funds on a cost-reimbursement basis.

LGA: Acronym for local government aid. See State Aids.

MSA: Acronym for municipal state aids. See State Aids.

Operating Budget: The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Transfer In/Out: Interfund transfers are legally authorized transfers between a fund receiving revenue and a fund where resources are expended.

PED: Acronym for the planning and economic development department.

Permanent Fund: A fund established to account for the custody and administration of assets held in a trust capacity. The assets held in a trust fund must be spent or invested in accordance with the conditions of the trust. Expendable trust funds are similar to governmental funds in that the measurement focus is on spending or financial flow rather than on net income. Non-expendable trust funds are similar to proprietary funds, with the measurement focus on determination of net income. See *Agency Fund* and *Fiduciary Fund*.

Proprietary Funds: Any fund which attempts to determine net income. Measurement focus is on cost of services similar to private sector for-profit organizations. This category includes enterprise and internal service funds.

Recoverable Expenditure: An expenditure made for, or on behalf of, another governmental unit, fund, or department, private individual, firm, or corporation which will, subsequently, be recovered in cash or its equivalent.

Retained Earnings: An equity account reflecting the accumulated earnings of an enterprise or internal service fund which are not reserved for any specific purpose.

Special Assessment: Charges which the local government collects from property owners to pay for specific services or capital improvement projects such as streets, sewers, etc., which benefit a particular piece of real estate.

Glossary - Continued

Special Revenue Fund: A fund established to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, and capital projects) that are legally restricted to expenditures for specified functions or activities.

Spending Plan: Provides a unit or subunit of an organization with spending authority to pay for the resources required to effectively accomplish the performance plan.

STAR: Acronym for sales tax revitalization program. This is also referred to sometimes as cultural sales tax revenue.

State Aids: The following are the major types of intergovernmental revenues received by the City of Saint Paul from the State of Minnesota:

Local Government Aid (LGA): Begun in 1971, this program was designed to provide indirect property tax relief through the redistribution of income tax and sales tax revenues collected at the state level to local units of government. The amount of funding received by local units of government is based on a distribution formula determined by the Minnesota State Legislature. The distribution formula is based on "need" as well as "capacity". The 2001 State Legislature rolled the Homestead and Agricultural Credit Aid into Local Government Aid.

Municipal State Aids (MSA). This program is financed by motor vehicle related taxes collected at the state level. The state gasoline tax is the largest revenue source and the dollars collected are constitutionally dedicated for expenses related to MSA routes. The revenues are redistributed back to municipalities of 5,000 or more residents to be used for construction and maintenance of their MSA designated routes.

Tax Increment District: A tax increment district is a designated geographical area where a city is undertaking redevelopment or development activity. Any increase in assessed valuation due to new development activity is captured by the district. Property taxes levied against those captured values are used to finance the public improvement costs incurred to induce the private development activity. Public improvement costs can be financed by issuing bonds or by a pay-as-you-go plan.