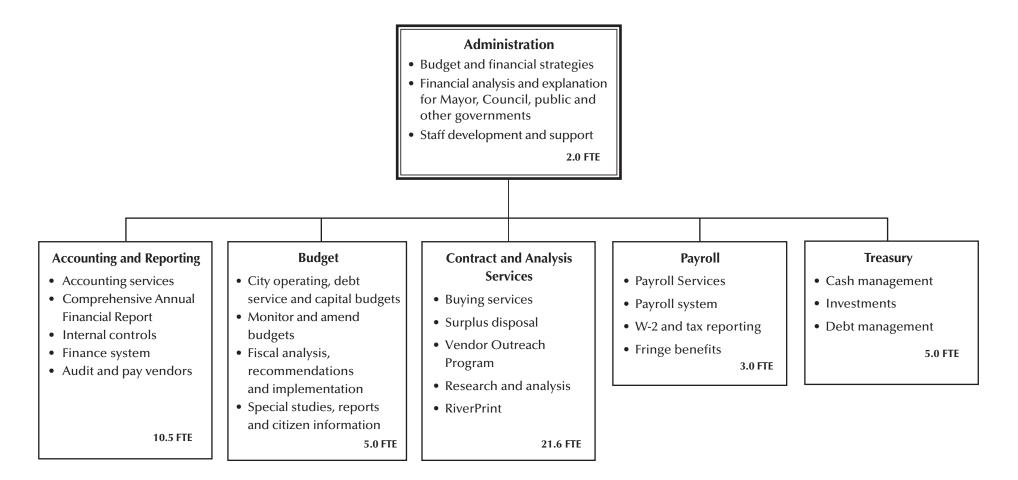
Financial Services

Manage the City's financial resources and assets to ensure taxpayers' confidence, the organization's effectiveness and the City's fiscal integrity.



(Total 47.1 FTEs)

7/18/07

About the Office of Financial Services

What We Do (Description of Services)

OFS plays a vital role in supporting the city's operations. During the year, OFS staff:

- Manage more than \$150 million in cash balances, investing them to earn a competitive rate of return, while guaranteeing the city can meet its cash needs.
- Ensure all financial transactions and accounting practices conform to generally accepted accounting principles, state law and city administrative code and policies.
- Ensure that 3,400 hardworking city employees receive their pay and benefits accurately and on time.
- Pay \$207 million annually to vendors who provide the city with goods and services, within 35 days of notice.
- Get the best price on over \$94 million worth of contracts for construction, goods and services.
- Sell city debt instruments at the lowest borrowing cost.
- Develop and implement balanced, financially-sound annual budgets.
- Provide competitive printing and mail preparation services.

Statistical Profile

- City bond ratings: AAA and Aa2
- City tax rate has fallen by 27.1% from 2002-2007.
- 2006 year end General Fund balance as percent of 2007 budget: 16.3%
- Percent of payroll checks issued on time without errors: 99.9%
- Percent of vendor checks paid within 35 days of invoice date: 90%
- 2006 General Fund actual-to-budget spending as percentage of budget: 97.8%
- 2006 General Fund actual-to-budget revenues as percentage of budget: 99.2%

2006-2007 Accomplishments

We're proud of the following 2006 and 2007 accomplishments:

- Received the Government Finance Officers Association (GFOA)
 Certificate of Achievement for Excellence in Reporting.
- Maintained the city's AAA (Standard & Poor's) and Aa2 (Moody's) bond ratings.
- Developed and implemented balanced 2006 and 2007 operating, capital and debt budgets for the city.
- Worked collaboratively with Ramsey County and Saint Paul Public Schools to share information and contract for an actuarial valuation of the city's retiree health insurance liability.
- Maintained \$8 million in the City of Saint Paul's Socially Responsible Investment Fund.
- Launched and completed a Disparity Study of City and HRA contracting practices.
- Implemented remote printing of payroll registers; which eliminated printing in Central Payroll and distribution issues with delivery to non-courthouse locations.

Key Performance Measures

Performance Objective: Observe prudent budget and financial management policies to maintain fund balance within an acceptable range

Performance Indicator: Fund balance as a percent of the next year's General Fund and Library expenditures—planned adopted budget actual at yr end

MEASURES:	2005 Actual	2006 Actual	2007 Estimated	2008 Projected*
Budget	18.62%	14.9%	16.3%	15.1%
Actual	19.7%	15.1%	16.3%	

Performance Objective: Preserve the city's AAA and Aa2 bond ratings by promoting prudent financial, spending and reserve policies

Performance Indicator: Bond rating outcomes

MEASURES:	2005 Actual	2006 Actual	2007 Estimated	2008 Projected
Moody's	Aa2	Aa2	Aa2	Aa2
Standard & Poor's	AAA	AAA	AAA	AAA

Performance Objective: Ensure the integrity of citywide financial practices											
Performance Indicator: Receive an unqualified opinion from the State Auditor, which means that there are no significant audit findings											
MEASURES:											
Unqualified State Auditor Opinion Yes Yes Yes Yes											

Performance Objective: Maximize returns on the city's portfolio, subject to the city's investment policy Performance Indicator: Average yield on city cash portfolio												
MEASURES:	2005 Actual 2006 Actual 2007 Estimated 2008 P											
Benchmark	4.00	4.50	5.25	4.60								
Actual	4.61	4.46	5.00									

Performance Objective: City contracting reflects a representative share for women-owned, minority-owned and small business vendors

Performance Indicator: City contracts awarded to women-owned, minority-owned and small business vendors

MEASURES:	2005 Actual	2006 Actual	2007 Estimated	2008 Projected
Total Dollars to Certified Vendors	16,313,420	12,726,728	13,175,000	16,000,000
Utilization of City Total	14.03%	12.4%	15%	16%

^{*} The City fund balance policy, adopted in 2006 and refined during the 2007 budget process, requires the General Fund to maintain an unreserved fund balance of at least 15% of spending in the City's and Library's general funds. The fund balance represented above is both reserved and unreserved fund balance as a percentage of 2005, 2006, and 2007 and 2008 adopted spending.

2008 Budget Plan

2008 Priorities

- Provide the basic services that are at the core of the Office's mission, at continued high quality: financial accounting, management and reporting; budget development, implementation, and monitoring: contract services and vendor outreach; payroll system management and tax reporting; intergovernmental printing (RiverPrint); cash, investment, and debt management; and citywide financial planning, analysis, and management.
- Staff development and capacity building within OFS, including current skills inventory and future needs assessments to support staff development planning in recognition of recent and anticipated turnover, individualized development planning, and standardizing performance management tools and practices across the office.
- Improving city-wide financial management infrastructure, both 'hard' (technology) and 'soft' (staff capacity and work practices), including evaluation of the potential benefits of an integrated ERP System which includes Budget, Finance, Inventory, Payroll, HR, and Benefits functions, and standardizing city business processes, beginning with accounts payable.
- Special initiatives including leadership in the financial planning and management aspects of the 2008 Republican National Convention, completing work on the City/HRA Disparity Study and implementation of recommendations, and implementing GASB 45–OPEB Other Post employment benefits reporting requirements beginning with FY07.

2008 Budget Explanation

Base Adjustments

The 2007 adopted budget was adjusted to set the budget base for 2008. The base includes the anticipated growth in salaries and fringes for 2008 for employees related to the bargaining process. It also includes 2.5% inflation growth on services and 3% on goods and materials.

Mayor's Recommendation

The proposed 2008 General Fund budget of the Office of Financial Services (OFS) is \$2,002,716, which is \$70,634 (3.6%) more than the adopted 2007 budget. The department's base grew by \$98,338, or 5% (for the anticipated growth in salaries and fringes for 2008 inflation on services and goods and materials), and then was decreased by \$20,638 to reflect department suggested reductions.

The anticipated \$50 million federal security grant for the 2008 Republican National Convention is also reflected in the 2008 budget for Financial Services in special funds.

The remaining special fund budget is \$15,105,265, which is \$547,818 more than the 2007 adopted budget. This is due to:

- the adjustment in the approach to handling the City's Central Service Cost Allocation system (a \$569,280 increase),
- a change in the active transactions in the Internal Borrowing Fund (a decrease of \$256,500),
- removal of the one time 2007 budget for the disparity study,
- a one time replacement of equipment in RiverPrint, and
- an increase in the Capital Projects Ledger Fund to reflect the transfers to other funds for assessment revenues.

2008 Budget Plan (continued)

2008 Budget Explanation (continued)

Council Actions

The City Council adopted the Office of Financial Services budget and recommendations as proposed by the Mayor.

The 2008 adopted budget is \$2,002,716 for the general fund, \$15,105,265 in special funds, and \$50,000,000 in federal security funding for the 2008 Republican National Convention. The general fund includes 16.6 FTEs, special funds include 28.4 FTEs, and debt funds include 2.1 FTEs, for 47.1 FTEs in total.

Spending Reports

Financial Services Office

Department/Office Director: MATTHEW G SMITH

•	2005	2006	2007	2008	2008	Change	from
	2nd Prior	Last Year	Adopted	Mayor's	Council	Mayor's	2007
	Exp. & Enc.	Exp. & Enc.		Proposed	Adopted	Proposed	Adopted
Spending By Unit							
001 GENERAL FUND	1,822,359	2,607,222	1,932,082	2,002,716	2,002,716		70,634
050 SPECIAL PROJECTS:GEN GOV ACCTS FUND	7,042,356	7,162,933	7,514,870	8,059,708	8,059,708		544,838
070 INTERNAL BORROWING FUND	526,077	2,847,297	732,500	476,000	476,000		-256,500
080 CITYWIDE MAJOR EVENTS			300,000	50,000,000	50,000,000		49,700,000
124 CONTRACT AND ANALYSIS SERVICES	861,091	957,488	1,329,954	1,048,121	1,048,121		-281,833
127 ST PAUL/RAMSEY COUNTY PRINT CENTRAL	1,298,716	1,226,730	1,664,811	1,771,757	1,771,757		106,946
165 OFS SPECIAL PROJECTS FUND	294,153		0	0	0		
802 CPL OPERATING FUND	3,392,534	3,703,552	3,315,312	3,749,679	3,749,679		434,367
Total Spending by Unit	15,237,285	18,505,222	16,789,529_	67 <u>,</u> 107,981	<u>67,107,981</u>		<u>50,31</u> 8,452
Spending By Major Object							
SALARIES	2,284,370	2,355,939	2,542,431	2,651,537	2,651,537		109,106
SERVICES	1,216,015	1,346,062	1,966,943	51,376,979	51,401,979	25,000	49,435,036
MATERIALS AND SUPPLIES	467,166	510,585	748,363	706,957	706,957		-41,406
EMPLOYER FRINGE BENEFITS	719,120	721,372	790,411	833,223	833,223		42,812
MISC TRANSFER CONTINGENCY ETC	8,294,907	11,983,016	8,633,881	9,688,285	9,663,285	-25,000	1,029,404
DEBT	526,077	422,297	707,500	451,000	451,000		-256,500
STREET SEWER BRIDGE ETC IMPROVEMENT	1,582,190	1,158,497	1,400,000	1,400,000	1,400,000		
EQUIPMENT LAND AND BUILDINGS	147,441	7,455	0	0	0		
Total Spending by Object	15,237,285	18,505,222	16,789,529	67,107,981	67,107,981	0	50,318,452
Percent Change from Previous Year	2 2 3 3 7 3 3	21.4%	-9.3%	299.7%	0.0%	0.0%	299.7%
Financing By Major Object							
GENERAL FUND SPECIAL FUND	1,822,359	2,607,222	1,932,082	2,002,716	2,002,716		70,634
TAXES	1,782,238	1,912,529	1,755,350	1,791,505	1,791,505		36,155
LICENSES AND PERMITS							
INTERGOVERNMENTAL REVENUE				50,015,000	50,015,000		50,015,000
FEES, SALES AND SERVICES	7,018,480	6,855,573	7,864,621	8,201,644	8,201,644		337,023
ENTERPRISE AND UTILITY REVENUES							
MISCELLANEOUS REVENUE	4,726,374	4,411,390	4,652,812	4,520,679	4,520,679		-132,133
TRANSFERS	183,546	789,726	326,939	18,577	18,577		-308,362
FUND BALANCES			257,725	557,860	557,860		300,135
Total Financing by Object	15,532,997	16,576,440	16,789,529	67,107,981	67,107,981	0	50,318,452
Percent Change from Previous Year		6.7%	1.3%	299.7%	0.0%	0.0%	299.7%

BDTRBK04 (CTAB086-1J)

City of Saint Paul 2008 Budget Division Spending Plan Summary

Council Adopted Budget

Fund: 001 GENERAL FUND

Department: 03 EXECUTIVE ADMINISTRATION

Division: 0303 FINANCIAL SERVICES OFFICE

Division Manager: MATTHEW G SMITH

Fund Manager: MATTHEW G SMITH

Division Mission:

THE MISSION OF THE OFFICE IS TO MANAGE THE CITY'S FINANCIAL RESOURCES AND ASSETS TO ENSURE TAXPAYERS' CONFIDENCE, THE ORGANIZATION'S EFFECTIVENESS AND

THE CITY'S FISCAL INTEGRITY.

		9	Spending Am	ount			Pers	sonnel l	FTE/Am	ount (salary	+Allowa	nce+Negotia	ted Incr	ease)
	2005 2nd Prior			2006 2007 prized Adopted			2008 Council Adopted			ge from 007				
	Exp. & Enc.	Exp. & Enc.		Amount	Change/Pe	rcent	FT	Έ	FTE	/Amount	FTE	/Amount	FTE/	Amount
by Type of Expenditure														
SALARIES	1,008,715	1,007,129	1,100,439	1,139,198	38,759	3.5%								
SERVICES	482,798	589,199	461,320	478,370	17,050	3.7%								
MATERIALS AND SUPPLIES	17,232	8,319	27,135	27,419	284	1.0%								
EMPLOYER FRINGE BENEFITS	313,615	312,301	342,188	357,229	15,041	4.4%								
MISC TRANSFER CONTINGENCY ETC DEBT		682,818	1,000	500	-500	-50.0%								
STREET SEWER BRIDGE ETC IMPROVEMENT														
EQUIPMENT LAND AND BUILDINGS		7,455												
Division Total	1,822,359	2,607,222	1,932,082	2,002,716	70,634	3.7%								
by Activity														
00110 FINANCIAL SERVICES	1,351,020	2,064,776	1,473,056	1,516,907	43,851	3.0%	16.1	15.8	15.8	1,059,812	15.8	1,095,501		35,689
00125 GASB 34 IMPLEMENTATION		88,787												
00130 PURCHASING SERVICES CITY	407,015	392,015	390,169	410,168	19,999	5.1%								
00135 VENDOR OUTREACH PROGRAM	64,325	61,644	68,857	75,641	6,784	9.9%	1.0	8.0	8.0	40,627	8.0	43,697		3,070
Division Total	1,822,359	2,607,222	1,932,082	2,002,716	70,634	3.7%	17.1	16.6	16.6	1,100,439	16.6	1,139,198	0.0	38,759
Percent Change from Previous Year	r	43.1%	-25.9%					-2.9%	0.0%				0.0%	3.5%

City of Saint Paul 2008 Budget Fund Spending Plan Summary Council Adopted Budget

Fund: 050 SPECIAL PROJECTS:GEN GOV ACCTS FUND

Department: 0303 FINANCIAL SERVICES OFFICE

Fund Manager: RONALD G KLINE Department Director: MATTHEW G SMITH

Fund Purpose:

TO ENABLE STAFF TO UNDERTAKE SPECIAL PROJECTS, ACTIVITIES AND STUDIES, OR EXECUTE GRANTS BENEFICIAL TO THE CITY AND THE ORGANIZATION. SPECIFICALLY, FOR THE NEXT BUDGET YEAR, TO PROVIDE FOR: 1) THE DISTRIBUTION OF THE HOTEL MOTEL TAX, 2) THE MAYOR'S SPECIAL EVENTS AND THE WINTER CARNIVAL DINNER, 3) THE ENFORCEMENT OF LOCAL AND FEDERAL EQUAL EMPLOYMENT OPPORTUNITY LAWS, 4) THE CITY'S "PREJUDICE ISN'T WELCOME" STRATEGY, 5) PROCESSING THE RECOVERY OF CENTRAL OVER HEAD COSTS FROM THE CITY'S SPECIAL FUNDS, 6) ASSESSING THE CDBG GRANT FOR ACCOUNTING SERVICES, 7) CASH MANAGEMENT SERVICE AND REPORTING, AND 8) THE ADMINISTRATION OF EMPLOYEE FLEXIBLE SPENDING ACCOUNTS.

			Spending A	mount			Personnel FTE/Amount (salary+Allowance+Negotiated Increase)							
	2005 2nd Prior	2006 Last Year	2007 Adopted		:008 Il Adopted		2005 Author	2006 ized		007 opted		008 I Adopted		ge from 007
	Exp. & Enc.	Exp. & Enc.	_	Amount	Change/Pe	rcent	FTE		FTE/Amount		FTE/Amount		FTE/Amount	
by Type of Expenditure														
SALARIES	260,932	285,524	289,878	322,443	32,565	11.2%								
SERVICES	311,967	302,803	314,096	321,521	7,425	2.4%								
MATERIALS AND SUPPLIES	1,402	6,802	58,175	67,670	9,495	16.3%								
EMPLOYER FRINGE BENEFITS	78,745	88,914	90,340	100,289	9,949	11.0%								
MISC TRANSFER CONTINGENCY ETC DEBT	6,389,310	6,478,891	6,762,381	7,247,785	485,404	7.2%								
STREET SEWER BRIDGE ETC IMPROVEMENT EQUIPMENT LAND AND BUILDINGS														
Spending Total	7,042,356	7,162,933	7,514,870	8,059,708	544,838	7.3%								
by Activity						- —								
30101 GOVERNMENT RESPONSIVENESS PROGRAM			150,000	75,000	-75,000	-50.0%								
30108 PROMOTE ST PAUL: CITY FNDG LEVERAGE	1,744,758	1,788,799	1,755,350	1,791,505	36,155	2.1%								
30116 CDBG ACCOUNTING SERVICE	15,196	16,257	16,939	18,577	1,638	9.7%	0.3	0.3	0.3	13,020	0.3	14,080		1,060
30117 CENTRAL SERVICE COST	4,727,727	4,801,195	5,022,486	5,591,766	569,280	11.3%	1.1	1.1	1.1	68,878	1.1	72,232		3,354
30120 TREASURY SPECIAL FISCAL SERVICES	554,675	556,682	570,095	582,860	12,765	2.2%	4.2	4.2	4.4	207,980	4.4	236,131		28,151
Fund Total	7,042,356	7,162,933	7,514,870	8,059,708	544,838	7.3%	5.6	5.6	5.8	289,878	5.8	322,443	0.0	32,565
Percent Change from Previous Year	, — - — -	 1.7%	4.9%					0.0%	3.6%	. — - —			0.0%	11.2%

City of Saint Paul 2008 Budget Fund Spending Plan Summary

Council Adopted Budget

Fund: 070 INTERNAL BORROWING FUND Department: 0303 FINANCIAL SERVICES OFFICE

Fund Manager: LORI J LEE Department Director: MATTHEW G SMITH

Fund Purpose:

TO MAKE INTERNAL LOANS TO OTHER DEPARTMENTS FOR CITY PROJECTS.

			Spending A	mount			Personnel FTE/Amount (salary+Allowance+Negotiated Increase)							
	2005 2nd Prior	2006 Last Year	2007 Adopted		2008 il Adopted		2005 2006 Authorized	2007 Adopted	2008 Council Adopted	Change from 2007				
	Exp. & Enc.	Exp. & Enc.		Amount	Change/Pe	rcent	FTE	FTE/Amount	FTE/Amount	FTE/Amount				
by Type of Expenditure														
SALARIES														
SERVICES														
MATERIALS AND SUPPLIES														
EMPLOYER FRINGE BENEFITS														
MISC TRANSFER CONTINGENCY ETC		2,425,000	25,000	25,000										
DEBT	526,077	422,297	707,500	451,000	-256,500	-36.3%								
STREET SEWER BRIDGE ETC IMPROVEMENT														
EQUIPMENT LAND AND BUILDINGS														
Spending Total	526,077	2,847,297	732,500	476,000	-256,500	-35.0%								
by Activity						- —								
10300 DISTRICT ENERGY ASSET	299,058	3 260,038	450,000	266,000	-184,000	-40.9%								
CONVERSION														
10301 UPPER LANDING INTERFUND LOAN	86,369	92,566	137,500	120,000	-17,500	-12.7%								
10302 HIGHLAND 18 RENOVATION	140,650	7,989	0	0										
10303 WEST MIDWAY LOAN		2,486,704	145,000	90,000	-55,000	-37.9%								
Fund Total	526,077	2,847,297	732,500	476,000	-256,500	-35.0%				0.0				
Percent Change from Previous Year	r — - — -	441.2%	-74.3%			- —								

BDTRBK04A (CTAB086-1J)

City of Saint Paul 2008 Budget Fund Spending Plan Summary

Council Adopted Budget

Fund: **080 CITYWIDE MAJOR EVENTS**Department: **0303 FINANCIAL SERVICES OFFICE**

Fund Manager: MATTHEW G SMITH Department Director: MATTHEW G SMITH

Fund Purpose:

TO RECORD FINANCING AND SPENDING RELATED TO EVENTS IN THE CITY - LIKE NATIONAL CONVENTIONS, DISASTERS, ETC.

			Spending A	mount		Personnel FTE/Amount (salary+Allowance+Negotiated Increase)								
	2005 2nd Prior	2006 Last Year	2007 Adopted		2008 cil Adopted	2005 2006 Authorized	2007 Adopted	2008 Council Adopted	Change from 2007					
	Exp. & Enc.	Exp. & Enc.	_	Amount	Change/Percent	FTE	FTE/Amount	FTE/Amount	FTE/Amount					
by Type of Expenditure														
SALARIES														
SERVICES			300,000	50,000,000	49,700,000 ********									
MATERIALS AND SUPPLIES														
EMPLOYER FRINGE BENEFITS														
MISC TRANSFER CONTINGENCY ETC														
DEBT														
STREET SEWER BRIDGE ETC IMPROVEMENT														
EQUIPMENT LAND AND BUILDINGS														
Spending Total	(0 0	300,000	50,000,000	49,700,000*******									
by Activity														
30401 REPUBLICAN NATIONAL CONVENTION			300,000		-300,000 -100.0%									
ADVANCE PLANNING														
30410 REPUBLICAN NATIONAL CONVENTION				50,000,000	50,000,000									
SECURITY PART 1														
Fund Total	(0 0	300,000	50,000,000	49,700,000 ********				0.0					
Percent Change from Previous Year		0.0%	0.0%											

City of Saint Paul 2008 Budget Fund Spending Plan Summary Council Adopted Budget

Fund: 124 CONTRACT AND ANALYSIS SERVICES
Department: 0303 FINANCIAL SERVICES OFFICE

Fund Manager: LINDA J CAMP
Department Director: MATTHEW G SMITH

Fund Purpose:

TO PROVIDE CONSULTING AND CENTRALIZED PURCHASING SERVICES FOR CITY AND COUNTY DEPARTMENTS, GOVERNMENTAL AGENCIES AND NON-PROFIT ORGANIZATIONS. TO HELP CUSTOMERS SECURE GREATER VALUE WHEN MAKING ACQUISITIONS BY PERFORMING PRODUCT RESEARCH, LIFE CYCLE COSTING, AND STANDARDIZATION OF SPECIFICATIONS. TO SUPPORT CITY AND COUNTY ECONOMIC DEVELOPMENT GOALS BY HELPING SMALL, FEMALE, HANDICAPPED AND MINORITY BUSINESSES TO PARTICIPATE IN THE BIDDING PROCESS.

-			Spending A	mount			Personnel FTE/Amount (salary+Allowance+Negotiated Increase)								
	2005 2nd Prior	2006 Last Year	2007 Adopted	_	2008 il Adopted		2005 2006 2007 Authorized Adopted					008 I Adopted		ge from 007	
	Exp. & Enc. Exp. & Enc.		Amount	Change/Pe	ercent	FTE		FTE/Amount		FTE/Amount		FTE/Amoun			
by Type of Expenditure															
SALARIES	585,923	629,142	668,826	698,177	29,351	4.4%									
SERVICES	71,483	119,354	388,069	89,387	-298,682	-77.0%									
MATERIALS AND SUPPLIES	7,704	12,187	19,700	23,668	3,968	20.1%									
EMPLOYER FRINGE BENEFITS	184,454	191,079	207,859	221,889	14,030	6.7%									
MISC TRANSFER CONTINGENCY ETC DEBT	5,961	5,726	45,500	15,000	-30,500	-67.0%									
STREET SEWER BRIDGE ETC IMPROVEMENT															
EQUIPMENT LAND AND BUILDINGS	5,566	6	0	0											
Spending Total	861,091	957,488	1,329,954	1,048,121	-281,833	-21.2%									
by Activity						- —									
11250 CONTRACT AND ANALYSIS SERVICES	748,191	803,537	858,949	989,339	130,390	15.2%	11.0	11.0	11.0	591,572	12.0	662,496	1.0	70,924	
11254 VENDOR OUTREACH/INTERGOV. INITIATIVES	29,483	3 44,075	57,310	58,782	1,472	2.6%	0.4	0.8	0.8	34,769	0.8	35,681		912	
11255 ST PAUL RAMSEY CNTY SURPLUS DISPOSL	65,421	48,709	103,195	0	-103,195	-100.0%	1.0	1.0	1.0	42,485			-1.0	-42,485	
11256 ELECTRONIC GOVERNMENT SERVICES	17,996	1,168	10,500	0	-10,500	-100.0%									
11259 2007 DISPARITY STUDY		60,000	300,000	0	-300,000	-100.0%									
Fund Total	861,091	957,488	1,329,954	1,048,121	-281,833	-21.2%	12.4	12.8	12.8	668,826	12.8	698,177	0.0	29,351	
Percent Change from Previous Year	. — - — -	11.2%	38.9%					3.2%	0.0%	. — - —			0.0%	4.4%	

City of Saint Paul 2008 Budget Fund Spending Plan Summary

Council Adopted Budget

Fund: 127 ST PAUL/RAMSEY COUNTY PRINT CENTRAL

Department: 0303 FINANCIAL SERVICES OFFICE

Fund Manager: JEFFREY PLUFF Department Director: MATTHEW G SMITH

Fund Purpose:

TO RECORD REVENUE AND EXPENSES FOR PRINTING, PAPER SUPPLIES AND MAILING SERVICES TO CITY DEPARTMENTS, RAMSEY COUNTY, OUTSIDE AGENCIES AND COMMUNITY ORGANIZATIONS.

			Spending A	mount			Personnel FTE/Amount (salary+Allowance+Negotiated Increase)							
	2005 2nd Prior	2006 Last Year	2007 Adopted	_	2008 cil Adopted			2005 2006 2007 Authorized Adopted FTE FTE/Amoun			_	008 I Adopted	_	e from 107
	Exp. & Enc.	Exp. & Enc.		Amount	Change/Pe	Change/Percent				mount	unt FTE/Amount		FTE/Amount	
by Type of Expenditure														
SALARIES	330,383	330,175	374,138	376,455	2,317	0.6%								
SERVICES	270,065	317,118	485,003	493,501	8,498	1.8%								
MATERIALS AND SUPPLIES	440,828	482,215	639,353	584,700	-54,653	-8.5%								
EMPLOYER FRINGE BENEFITS	110,406	96,471	116,317	117,101	784	0.7%								
MISC TRANSFER CONTINGENCY ETC DEBT	3,616	5	50,000	200,000	150,000	300.0%								
STREET SEWER BRIDGE ETC IMPROVEMENT	1,543	751												
EQUIPMENT LAND AND BUILDINGS	141,875	5	0	0										
Spending Total	1,298,716	1,226,730	1,664,811	1,771,757	106,946	6.4%								
by Activity						- —								
16002 RIVERPRINT SERVICES	1,096,799	1,078,617	1,384,365	1,546,129	161,764	11.7%	6.9	7.0	7.0	345,689	7.0	342,813		-2,876
16003 PAPER SALES & DELIVERY	201,918	148,113	280,446	225,628	-54,818	-19.5%	0.4	1.0	1.0	28,449	1.0	33,642		5,193
Fund Total	1,298,716	1,226,730	1,664,811	1,771,757	106,946	6.4%	7.3	8.0	8.0	374,138	8.0	376,455	0.0	2,317
Percent Change from Previous Year	. — - — -	-5.5%	35.7%					9.6%	0.0%				0.0%	0.6%

City of Saint Paul 2008 Budget Fund Spending Plan Summary

Council Adopted Budget

Fund: 802 CPL OPERATING FUND Department: 0303 FINANCIAL SERVICES OFFICE

Fund Manager: JOAN RUTTEN Department Director: MATTHEW G SMITH

Fund Purpose:

TO RECORD ASSESSMENTS FOR IMPROVEMENTS SUCH AS SIDEWALKS, STREETS, TREES, AND SUMMARY ABATEMENTS. TRANSFERS ARE THEN MADE TO THE INDIVIDUAL PROJECTS WHERE THE EXPENDITURES ARE INCURRED. THE FUND BALANCE IS DEDICATED FOR THE PAYMENT OF ASSESSMENT OBLIGATIONS.

			Spending A	mount			Pers	onnel F	TE/Amo	unt (salary-	-Allowai	nce+Negotia	ated Incr	ease)
	2005 2nd Prior	2006 Last Year	2007 Adopted		2008 il Adopted		2005 2006 2007 Authorized Adopt FTE FTE/Am			-	2008 Council Adopted		Change from 2007	
	Exp. & Enc.	Exp. & Enc.		Amount	Change/Pe	rcent			mount	FTE/Amount		FTE/Amount		
by Type of Expenditure														
SALARIES	99,795	103,969	109,150	115,264	6,114	5.6%								
SERVICES	17,515	5 17,588	18,455	19,200	745	4.0%								
MATERIALS AND SUPPLIES		1,061	4,000	3,500	-500	-12.5%								
EMPLOYER FRINGE BENEFITS	31,336	32,607	33,707	36,715	3,008	8.9%								
MISC TRANSFER CONTINGENCY ETC DEBT	1,663,242	2 2,390,581	1,750,000	2,175,000	425,000	24.3%								
STREET SEWER BRIDGE ETC IMPROVEMENT EQUIPMENT LAND AND BUILDINGS	1,580,647	7 1,157,746	1,400,000	1,400,000										
Spending Total	3,392,534	4 3,703,552	3,315,312	3,749,679	434,367	13.1%								
by Activity						- —								
60002 CPL OPERATING	3,392,534	3,703,552	3,315,312	3,749,679	434,367	13.1%	1.8	1.8	1.8	109,150	1.8	115,264		6,114
Fund Total	3,392,534	4 3,703,552	3,315,312	3,749,679	434,367	13.1%	1.8	1.8	1.8	109,150	1.8	115,264	0.0	6,114
Percent Change from Previous Year	. — - — -	9.2%	-10.5%			- —		0.0%	0.0%				0.0%	5.6%

Financing Reports

Department: 0303FINANCIAL SERVICES OFFICE

SPECIAL FUNDS

		00,				
		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007 Adopted
1035	EXCESS TAX INCREMENTS		ехр. а спс.		Adoptod	Adopted
1401	HOTEL AND MOTEL			1,755,350	1 791 505	36,155
-	XES	1,782,238	1,912,529	1,755,350	1,791,505	36,155
3099	OTHER FED DIRECT GRANTS-IN-AID				50,000,000_	50,000,000
3490					15,000	15,000
INT	ERGOVERNMENTAL REVENUE	0	0	0	50,015,000	50,015,000
4095	ADMINISTRATION			46,000	40,000	
4099	FEES - N.O.C.	264	72	10,500		
4215	CLIBBLUG BUBGUACING		535			
4216	PAPER SALES & DELIVERY - CITY	87,954	83,084	88,706	78,970	
4217	PAPER SALES & DELIVERY - COUNTY	148,744	129,428	149,533	130,864	18,669
4299	SALES N.O.C.	7,723				
4301	NORMAL ACTIVITY SERVICES	<u>855,124</u>	890,807	1,243,074	998,121	244,953
4332	PRINTING-CITY	488,104	371,207	481,486	548,352	
4333	GRAPHICS				20,000	
4334	PRINTING-OUTSIDE AGENCIES		64,132	63,068	15,794	47,274
4335	MAILING SERVICES				50,000	50,000
4337	PRINTING-COUNTY	561,346	438,287	661,146	636,885	-24,261
4357	INDIRECT COST - N.O.C.	4,753,731	4,820,539	4,990,236	5,591,766	601,530
4398	SERVICES - SPECIAL PROJECTS	65,000		60,000		
4399	SERVICES_N.O.C.	50,490	55,552	70,872	90,892	20,020
FEI	ES, SALES AND SERVICES	7,018,480	6,855,573	7,864,621	8,201,644	337,023
6001	CURRENT YEAR		2,218,539	2,066,312	2,200,679	134,367
6002	1ST YEAR DELINQUENT	72,379	65,675	75,000	75,000	·
6003	2ND YEAR DELINQUENT	22,186	11,636	15,000	15,000	
6004	3RD YEAR DELINQUENT	7,540	1,994	9,000	9,000	
6005	4TH YEAR DELINQUENT	3,189	1,398	3,500	3,500	
6006	5TH YEAR AND PRIOR	8,444	3,352	6,500	6,500	
6007	PENALTIES & INT. P. I. R. ASSETS	38,090	43,994	40,000	40,000	

Department: 0303FINANCIAL SERVICES OFFICE

GENERAL FUND

			2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007 Adopted
4057	GARNISHMENT		965	630	750	700	
4399	SERVICES N.O.C.			4,849	2,750	2,750	
FEE	ES, SALES AND SERVICES		965	5,479	3,500	3,450	-50
6602	INTEREST ON INVESTMENTS						
6831	COMMISSIONS - TELEPHONE		3,497	2,602			
6839	COMMISSIONS - N.O.C.				22,000	22,000	
6905	CONTRIB. & DONATIONS - OUTSIDE		200				
6914	REFUNDS - JURY DUTY PAY		60				
6917	REFUNDS - OVERPAYMENTS			4,372			
MIS	CELLANEOUS REVENUE		3,757	6,974	22,000	22,000	0
7302	TRANSFER FROM ENTERPRISE FUND						
7303	TRANSFER FROM INTERNAL SERVICE FUND				25,000	25,000	
7304	TRANSFER FROM DEBT SERVICE FUND				19,352	19,352	
TRA	ANSFERS		0	0	44,352	44,352	0
		Fund Total	4,722	12,453	69,852	69,802	-50

Department: 0303FINANCIAL SERVICES OFFICE

SPECIAL FUNDS

		31 ECIAL I	JADO			
		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007 Adopted
6008	TAX EXEMPT PROPERTIES	236,907	30,411	50,000	50,000	
6009	TAX FORFEITED PROPERTIES	27,232	58,782			
6010	PREPAID ASSESSMENTS	1,033,727	<u>884,197</u>	1,050,000	1,000,000	
6602	INTEREST ON INVESTMENTS	538,242	506,934	480,000	490,000	10,000_
6604	INTEREST ON ADVANCE OR LOAN	81_4,163	479,732	587,500	386,000	201,500_
6901	CASH OVER OR SHORT	39	1,294			
6905	CONTRIB. & DONATIONS - OUTSIDE			20,000	20,000	
6914	REFUNDS - JURY DUTY PAY	80				
6919	REFUNDS - RETURN OF PURCHASE		293			
6922	REPAYMENT OF ADVANCE OR LOAN			250,000		250,000
6928	RECOVERABLE ADVANCE FR GENERAL FUND		100,000		225,000	225,000_
6969	CAPTAL ASSET CONTRIBUTION		4,020			
6999	OTHER MISCELLANEOUS REVENUE N.O.C.		1,727			
MIS	SCELLANEOUS REVENUE	4,726,374	4,411,390	4,652,812	4,520,679	-132,133
7199	TRANSFER F/COMM DEVEL BLK GR/ENT		16,257	16,939	18,577	1,638
7299	TRANSFER FROM GENERAL FUND		772,718			
7301	TRANSFER FROM SEWER REPAIR FUND					
7302	TRANSFER FROM ENTERPRISE FUND		. = = = = = = = = = = =	190,000		
7304	TRANSFER FROM DEBT SERVICE FUND		. = = = = = = = = = = =			
7305	TRANSFER FROM SPECIAL REVENUE FUND		. = = = = = = = = = = =	120,000		
7306	TRANSFER FROM CAP PROJ FUND-OTHER	166,807	. = = = = = = = = = = =			
7499	TRANSFER IN - INTRAFUND - OTHER	1,543	751			
7604	ADJUSTMENT TO RE/FND BAL.					
TR	ANSFERS	183,546	789,726	326,939	18,577	-308,362
9830	USE OF FUND BALANCE			252,345	482,860	230,515
9831	CONTRIBUTION TO FUND BALANCE			295,000	135,000	160,000_
9925	USE OF NET ASSETS			300,380	210,000	90,380
9926	CONTRIBUTION TO NET ASSETS					
FU	ND BALANCES	0	0	257,725	557,860	300,135

Department: 0303FINANCIAL SERVICES OFFICE

SPECIAL FUNDS

	2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007 Adopted
Fund Total	13,710,638	13,969,218	14,857,447	65,105,265	50,247,818

Fund: **001 GENERAL FUND** Fund Manager: MATTHEW G SMITH

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

THE GENERAL FUND RECEIVES THE VAST MAJORITY OF ITS REVENUE FROM PROPERTY TAXES, STATE AIDS AND FRANCHISE FEES.

Department Activity		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007
0303 FINANCIAL SERVICES OFFICE						
00110 FINANCIAL SERVICES		4,722	12,453	69,852	69,802	-50
Financing by Major Object	Department Total	4,722	12,453	69,852	69,802	-50
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE						
FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES		965	5,479	3,500	3,450	-50
MISCELLANEOUS REVENUE TRANSFERS FUND BALANCES		3,757	6,974	22,000 44,352	22,000 44,352	
	Total Financing by Object	4,722	12,453	69,852	69,802	-50

Fund: 050 SPECIAL PROJECTS: GEN GOV ACCTS FUND

Fund Manager: RONALD G KLINE

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

1) HOTEL MOTEL TAX PROJECTIONS ARE ESTIMATED AT 3% GROWTH OVER THE CURRENT YEAR (30108). 2) PRIVATE CONTRIBUTIONS ARE USED TO SUPPORT THE CHILDREN'S HOLIDAY PARTY, WINTER CARNIVAL DINNER AND OTHER EVENTS (AT NO COST TO THE GENERAL FUND) (30113). 3) FEDERAL GRANTS AND CORPORATE DONATIONS SUPPORT THE CAPITAL CITY EDUCATION INITIATIVE (30114). 4) "CENTRAL SERVICE" CHARGES ARE PAID BY SPECIAL FUNDS TO COVER THE COSTS OF SERVICES FINANCED BY THE GENERAL FUND. EXAMPLES WOULD BE SUPPORT SERVICES FOR RECRUITING APPLICANTS FOR HIRING, OR CENTRAL ACCOUNTING SERVICES. THESE AMOUNTS, NET OF THE PLAN'S ADMINISTRATIVE COSTS, ARE TRANSFERRED BACK TO THE GENERAL FUND (30117). 5) THE COST OF .3 CLERK TYPIST III FTE WILL BE FINANCED, AS IT HAS BEEN IN THE PAST, WITH CDBG REVENUE, IN LIEU OF CDBG PAYING CENTRAL SERVICE COSTS (30116). 6) THE COST OF INVESTING CASH AND PRODUCING INTEREST EARNINGS IS ASSESSED ON A "BASIS POINT" METHOD ON POSITIVE CASH BALANCES (30120). 7) PROJECTED EEOC GRANT REVENUES SUPPORT THE ENFORCEMENT OF LOCAL AND FEDERAL EQUAL EMPLOYMENT OPPORTUNITY LAWS (30150). 8) UNUSED CONTRIBUTIONS FROM PRIOR YEARS ARE APPLIED AS FUND BALANCE FINANCING TO HELP PAY FOR ADMINISTRATION COSTS OF EMPLOYEE FLEXIBLE SPENDING ACCOUNTS. (30164)

Department Activity	2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007
0303 FINANCIAL SERVICES OFFICE					
30101 GOVERNMENT RESPONSIVENESS PROGRAM 30108 PROMOTE ST PAUL: CITY FNDG LEVERAGE 30116 CDBG ACCOUNTING SERVICE 30117 CENTRAL SERVICE COST 30120 TREASURY SPECIAL FISCAL SERVICES	1,782,238 15,196 4,753,731 603,281	90,000 1,912,529 16,257 4,820,539 507,367	150,000 1,755,350 16,939 5,022,486 570,095	75,000 1,791,505 18,577 5,591,766 582,860	-75,000 36,155 1,638 569,280 12,765
Department Total	7,154,446	7,346,692	7,514,870	8,059,708	544,838
Financing by Major Object TAXES LICENSES AND PERMITS	1,782,238	1,912,529	1,755,350	1,791,505	36,155
INTERGOVERNMENTAL REVENUE FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES	4,818,731	4,820,539	4,990,236	15,000 5,591,766	601,530
MISCELLANEOUS REVENUE TRANSFERS FUND BALANCES	538,281 15,196	507,367 106,257	500,000 16,939 252,345	510,000 18,577 132,860	10,000 1,638 -119,485
Total Financing by Object	7,154,446	7,346,692	7,514,870	8,059,708	529,838

Fund: 070 INTERNAL BORROWING FUND

Fund Manager: LORI J LEE

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

REVENUE IS FROM LOAN REPAYMENTS.

Department Activity		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007
0303 FINANCIAL SERVICES OFFICE						
10300 DISTRICT ENERGY ASSET CONVERSION 10301 UPPER LANDING INTERFUND LOAN 10302 HIGHLAND 18 RENOVATION		587,144 86,369 140,650	479,732	450,000 137,500	266,000 120,000	-184,000 -17,500
10303 WEST MIDWAY LOAN		,	782,718	145,000	90,000	-55,000
	Department Total	814,163	1,262,450	732,500	476,000	-256,500
Financing by Major Object						
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES MISCELLANEOUS REVENUE TRANSFERS FUND BALANCES		814,163	579,732 682,718	837,500 190,000 -295,000	611,000 -135,000	-226,500 -190,000 160,000
Total Fina	ancing by Object	814,163	1,262,450	732,500	476,000	-256,500

Fund: **080 CITYWIDE MAJOR EVENTS** Fund Manager: MATTHEW G SMITH

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

ANY FINANCING FOR THIS FUND WILL BE DERIVED FROM THE RELATED EVENT. FOR EXAMPLE, FEDERAL AND STATE FUNDING MAY BE PROVIDED FOR DISASTERS LIKES FLOODS, TORNADOS, OR OTHER EMERGENCIES. FEDERAL SUPPORT IS ALSO EXPECTED FOR SECURITY AND ADMINISTRATIVE COSTS RELATED TO THE REPUBLICAN NATIONAL CONVENTION SET FOR FALL, 2008.

Department	Activity		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007
0303 FINAN	NCIAL SERVICES OFFICE						
30401 30410	REPUBLICAN NATIONAL CONVENTION ADVANC REPUBLICAN NATIONAL CONVENTION SECURIT	-			300,000	50,000,000	-300,000 50,000,000
Financin	ng by Major Object	Department Total	0	0	300,000	50,000,000	49,700,000
INTERGO FEES, S. ENTERP MISCELI TRANSF	ES AND PERMITS OVERNMENTAL REVENUE ALES AND SERVICES PRISE AND UTILITY REVENUES LANEOUS REVENUE FERS ALANCES				300,000	50,000,000	
	Total	Financing by Object	0	0	300,000	50,000,000	O

Fund: 124 CONTRACT AND ANALYSIS SERVICES

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

REVENUES IN THIS FUND ARE FROM SEVERAL SOURCES: A TRANSFER FROM THE CITY'S GENERAL FUND; CITY DEFERRED REVENUE; SERVICE CHARGES TO RAMSEY COUNTY AND THE WATER UTILITY; ANI FEES FROM RAMSEY COUNTY, HENNEPIN COUNTY AND THE CITY OF MINNEAPOLIS FOR VENDOR CERTIFICATION SERVICES.

Department	Activity		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007
0303 FINAN	CIAL SERVICES OFFICE						
11250 11254 11255 11256 11259	CONTRACT AND ANALYSIS SERVICES VENDOR OUTREACH/INTERGOV. INITIATIVES ST PAUL RAMSEY CNTY SURPLUS DISPOSL ELECTRONIC GOVERNMENT SERVICES 2007 DISPARITY STUDY		749,700 41,464 65,422 6,525	805,046 42,822 44,694	858,949 57,310 103,195 10,500 300,000	989,339 58,782	130,390 1,472 -103,195 -10,500 -300,000
		Department Total	863,111	892,562	1,329,954	1,048,121	-281,833
TAXES LICENSE INTERGO FEES, SA ENTERPI	g by Major Object S AND PERMITS DVERNMENTAL REVENUE ALES AND SERVICES RISE AND UTILITY REVENUES LANEOUS REVENUE		863,111	892,562	1,059,574	1,038,121	-21,453
TRANSFI FUND BA	ERS ALANCES				120,000 150,380	10,000	-120,000 -140,380
	Tot	al Financing by Object	863,111	892,562	1,329,954	1,048,121	-281,833

Fund Manager: LINDA J CAMP

Fund: 127 ST PAUL/RAMSEY COUNTY PRINT CENTRAL

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

REVENUES ARE DERIVED FROM PRINTING AND MAILING SERVICES AND PAPER SALES TO CITY DEPARTMENTS, RAMSEY COUNTY, AND NON-CITY AGENCIES. BASED ON PAST EXPERIENCE, THE REVENUE ESTIMATES HAVE BEEN TO ADJUSTED TO REFLECT THE DEMAND FOR PRINT CENTRAL'S SERVICES.

Department Activity		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007
0303 FINANCIAL SERVICES OFFICE						
16002 RIVERPRINT SERVICES 16003 PAPER SALES & DELIVERY		1,101,563 236,698	917,739 229,797	1,426,572 238,239	1,546,129 225,628	119,557 -12,611
Financing by Major Object	Department Total	1,338,261	1,147,536	1,664,811	1,771,757	106,946
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES		1,336,638	1,142,472	1,514,811	1,571,757	56,946
MISCELLANEOUS REVENUE TRANSFERS FUND BALANCES		80 1,543	4,313 751	150,000	200,000	50,000
	Total Financing by Object	1,338,261	1,147,536	1,664,811	1,771,757	106,946

Fund Manager: JEFFREY PLUFF

Fund: 802 CPL OPERATING FUND Fund Manager: JOAN RUTTEN

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

REVENUES ARE FROM PAYMENTS FOR ASSESSMENT-FINANCED CAPITAL PROJECTS.

Department Activity		2005 2nd Prior Exp. & Enc.	2006 Last Year Exp. & Enc.	2007 Adopted	2008 Council Adopted	Change from 2007
0303 FINANCIAL SERVICES OFFICE						
60002 CPL OPERATING		3,373,850	3,319,978	3,315,312	3,749,679	434,367
Financing by Major Object	Department Total	3,373,850	3,319,978	3,315,312	3,749,679	434,367
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES MISCELLANEOUS REVENUE TRANSFERS FUND BALANCES		3,373,850	3,319,978	3,315,312	3,399,679 350,000	84,367 350,000
	Total Financing by Object	3,373,850	3,319,978	3,315,312	3,749,679	434,367

Personnel Reports

City of Saint Paul Personnel Summary by Fund, Department, Division and Activity

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GENERAL FUND

Department	2005	2006	2007	2008	Change from	
Division Activity		Adopted FTE	Adopted FTE	Adopted FTE	Council Adopted FTE	2007 Adopted
0303 FINANCIAL SERVICES OFFICE						
00110 FINANCIAL SERVICES		16.1	15.8	15.8	15.8	0.0
00135 VENDOR OUTREACH PROGRAM		1.0	0.8	0.8	0.8	0.0
	Division Total	17.1	16.6	16.6	16.6	0.0
	Department Total	17.1	16.6	16.6	16.6	0.0

City of Saint Paul Personnel Summary by Fund, Department, Division and Activity

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SPECIAL FUNDS

Department				2005	2006	2007	2008	Change from
Division	Activity		Adopted FTE	Adopted FTE	Adopted FTE	Council Adopted FTE	2007 Adopted	
0303 FINA	NCIAL	SERVICES OFFICE						
0303 FINAN	ICIAL SE	RVICES OFFICE						
	11250	CONTRACT AND ANALYSIS SERVIC	ES	11.0	11.0	11.0	12.0	1.0
	11254	VENDOR OUTREACH/INTERGOV. IN	IĪTĪĀTĪVĒS	0.4	0.8	0.8	0.8	0.0
	11255	ST PAUL RAMSEY CNTY SURPLUS	DISPOSL	1.0	1.0	1.0		-1.0
	16002	RIVERPRINT SERVICES		6.9	7.0	7.0	7.0	0.0
	16003	PAPER SALES & DELIVERY		0.4	1.0	1.0	1.0	0.0
	30116	CDBG ACCOUNTING SERVICE		0.3	0.3	0.3	0.3	0.0
	30117	CENTRAL SERVICE COST		1.1	1.1	1.1	1.1	0.0
	30120	TREASURY SPECIAL FISCAL SERVI	CĒS	4.2	4.2	4.4	4.4	0.0
60002	CPL OPERATING		1.8	1.8	1.8	1.8	0.0	
			Division Total	27.1	28.2	28.4	28.4	0.0
			Department Total	27.1	28.2	28.4	28.4	0.0