

City of Saint Paul Recovery Plan

State and Local Fiscal Recovery Funds 2023 Report

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<https://www.stpaul.gov/american-rescue-plan>

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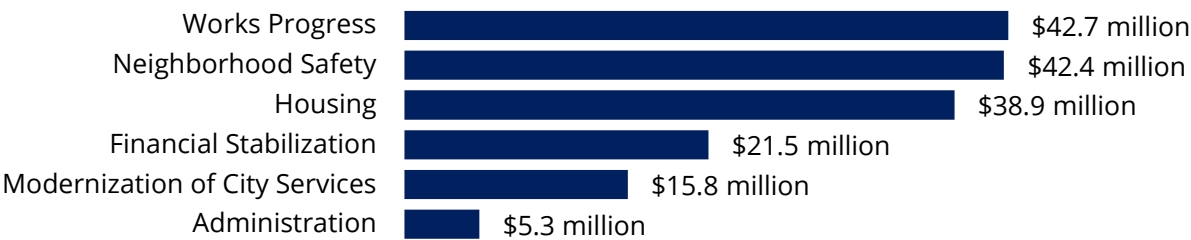
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GENERAL OVERVIEW

Executive Summary

The \$1.9 trillion American Rescue Plan Act (ARP) provides \$350 billion in much needed emergency funds for state, local, territorial, and Tribal governments. As part of this Act, the City of Saint Paul received \$166.6 million through the State and Local Fiscal Recovery Fund (SLFRF) to support our immediate response to the COVID-19 public health emergency and its negative economic impacts, while laying the groundwork for the City's ongoing efforts to rebuild. The City is investing these one-time funds in key priority areas to address community needs in:



In total, the City has budgeted \$165 million of SLFRF funds, \$92 million of which was budgeted during the reporting period from July 1, 2022 to June 30, 2023. Of the total \$165 million budgeted, the City has spent \$64 million and obligated an additional \$4 million.

- 30% AMI Deeply Affordable Housing: \$37.9 million
- Lead Service Line Replacement: \$14.5 million
- Tourism Recovery Support Program: \$4.5 million
- City/County Workforce Programs: \$15.3 million

The [Project Inventory](#) section provides details for each SLFRF investment budgeted through June 30, 2023, including project goals and performance indicators. The City's SLFRF investments align with Federal priorities regarding [community engagement](#) and [equitable outcomes](#). Throughout this report, the City identifies key examples of deep engagement with community to identify priorities for SLFRF funding, and ways that its SLFRF investments address long-standing inequities exacerbated by the pandemic. Investments in relevant expenditure categories use [evidence-based practices](#) that ensure positive outcomes and community impact. The City's investments in deeply affordable housing for residents at 30% of Area Median Income and investments in youth employment programs highlight our commitment to community engagement, promoting equitable outcomes, and utilizing evidence-based practices. As community needs change the City may adjust the amounts outlined between the priority areas, while remaining in alignment with Federal requirements.

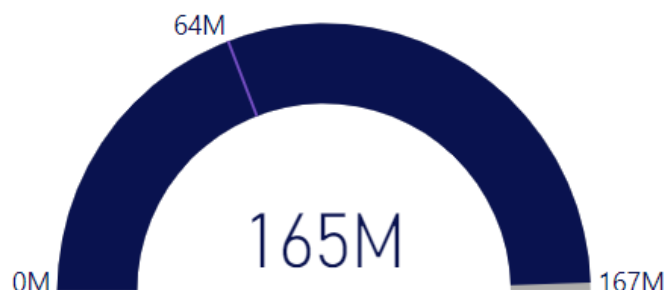
Uses of Funds

The City of Saint Paul's initial plan for the American Rescue Plan Act State and Local Fiscal Recovery Funds (SLFRF) involved allocating SLFRF funds for immediate needs while strategically planning longer-term investments to address the impacts of COVID-19. The first allocations focused on immediate public safety needs, responding to the negative economic impacts of the pandemic, and rehiring public sector positions eliminated due to the pandemic. These efforts allowed the City to respond to urgent safety and economic needs and bring back essential services in Libraries and Parks reduced during the pandemic. After extensive strategic planning, the City determined six priority areas of funding to mitigate the impact of the COVID-19 pandemic and advance the City's recovery:



Original plans also included funds for Vaccine and Public Health Engagement to ensure access to vital public health information, support, services, and resources in response to the impacts of the public health and economic crisis. However, the City has a partnership with Ramsey County for public health services for our shared residents; as the County rolled out SLFRF investments in vaccines and public health, the City reallocated its initial funding for other priorities. [Ramsey County has budgeted \\$11.2 million](#) of its \$108 million in SLFRF funds for public health response, including vaccine incentives, case processing, evaluation and support, and shelter operations and homelessness support.

As of June 30, 2023, the City has budgeted a total of \$165 million in SLFRF funds, of which \$92 million was budgeted during the reporting period of July 1, 2022 – June 30, 2023. Of the \$165 million in SLFRF funds budgeted through June 30, 2023, \$64 million has been spent, and \$4 million has been obligated. As mentioned above, the City's strategy for using the \$166.6 million of SLFRF focuses on several key priority areas. The following sections outline goals for investments in each area, and details investments made during the current reporting period and planned for the duration of the grant.



Neighborhood Safety

The City has allocated \$42.4 million in SLFRF funds toward targeted investments supporting safer outcomes in neighborhoods, in alignment with the City’s Community-First Public Safety (CFPS) framework. The CFPS framework is informed by deep public engagement and public academic research to identify and address the root causes of neighborhood safety concerns. Investments focus on enhancing the City’s public safety systems capacity, improving connectivity and supports, and designing the City’s public spaces for safety in support of continuing to develop a more coordinated, comprehensive, and data-driven public safety system.



Source: <https://information.stpaul.gov/pages/publicsafety>

Key Investments

To address public safety needs in response to the pandemic, the City budgeted funds for a variety of projects during the reporting period including:

Office of Neighborhood Safety Community Council grants program	<div></div>	\$3.6 million
DOJ Community Oriented Policing Services grant match	<div></div>	\$2 million
Expand parks and recreation services in the City	<div></div>	\$1.5 million
Optimal response and safety needs in libraries	<div></div>	\$1.5 million
Increase traffic and pedestrian safety within the City	<div></div>	\$1 million
Increase staffing at Oxford Community Center	<div></div>	\$429,454
Technology and equipment as a repsonse to violence	<div></div>	\$30,000

Previously budgeted initiatives in this priority area include funds for domestic abuse prevention, police overtime costs, rehiring key positions cut due to the pandemic, an unsheltered response initiative, City payroll, support to address the backlog in criminal cases caused by the pandemic, and continued funding for a partnership with Downtown Alliance to support the economic recovery of the downtown corridor.

Housing

The City has allocated \$38.9 million of SLFRF funds toward targeted investments responding to the ongoing housing crisis, including construction and renovation of affordable and deeply affordable housing, and promoting fair and equitable housing practices at all ends of the continuum.

Key Investments

The City budgeted \$37.5 million to support deeply affordable housing at 30% Area Median Income (AMI). This program will expand housing supply for extremely low-income residents. Safe, quality, affordable housing is essential to health and economic stability. This project serves to finance the development of new affordable housing opportunities for extremely low-income households, which are disproportionately affected by the COVID-19 pandemic and the resulting economic impacts. The investment is in partnership with Ramsey County's investment of \$37 million of its SLFRF allocation for deeply affordable housing, for a regional total of \$74.5 million to address this critical need. The City anticipates more than 200 new deeply affordable units will be made available by this project. To date, 5 projects have been approved by City Council and 74 units have been permitted that will be restricted at 30% AMI.



176 Robert Street

The City also budgeted \$1 million toward a residential pre-weatherization grant program. Through this initiative, the City will provide funds to homeowners to complete important pre-weatherization repairs, making homes safer and more livable for eligible families. Repairs will also make homeowners eligible for additional weatherization programs.



1222 University Avenue



532 Ashland Avenue

Works Progress: Jobs and Career Readiness Programs

The City allocated \$42.7 million in SLFRF funds toward targeted investments that ensure people of all ages, backgrounds, and skills can access, secure, and maintain stable employment opportunities. These opportunities will include living wages, professional development opportunities, and career pathways to leverage the prosperity the City has to offer. Investments in this priority area will focus on an array of sectors such as infrastructure, youth jobs, business supports, arts, digital equity, and green energy.

Key Investments

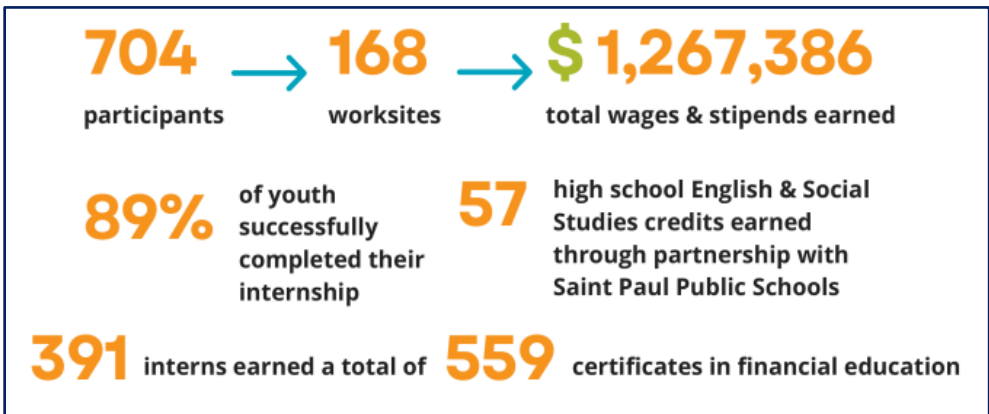
To address economic needs, the City budgeted SLFRF funds toward a variety of initiatives during the reporting period, such as:

CollegeBound Boost Guaranteed Income program	\$4 million
LOCAL Fund to mitigate the economic impacts of the pandemic	\$2.5 million
Support for Saint Paul artists and cultural corridors	\$1 million
Assistance for businesses to expand permanent outdoor seating	\$150,000

Additional key investments budgeted prior to the reporting period include:

- \$4.5 million for a Tourism Support Recovery Program. Through a grant process, the City selected seven recipients to benefit from the program and will provide these tourism generators and promoters with needed financial support, ranging from \$37,000 to \$1.5 million, for operating expenses while they rebuild their capacity.
- \$14.5 million for the Lead Service Line Replacement infrastructure project. These funds will establish lead remediation services throughout the City’s water distribution system. Funds support staff and construction costs for a project that aims to replace 1,337 lead service lines throughout the City.
- \$15.3 million for a variety of [workforce support programs](#) in partnership with Ramsey County, including \$2 million to expand the Right Track Youth Employment program.

Right Track 2022 Program Highlights









Source: [Right Track 2022 Program Impact Report](#)

Modernization of City Services

The City allocated \$15.8 million of SLFRF funds toward updating, enhancing, and expanding its ability to provide quality public services safely and efficiently to constituents, in a pandemic-informed environment.

Key Investments

The City budgeted SLFRF funds for several investments in this priority area during the reporting period:




Enterprise asset management system		\$5 million
Citywide electronic payment capabilities		\$2 million
City Council Office redesign		\$1.9 million
Library technology upgrades		\$1.25 million
Remote virtual inspections capability		\$1 million
Snow removal routing system		\$900,000

Financial Stabilization

In 2020, the City of Saint Paul had a “three zero” target approach to its budget: zero property tax increase, zero staff layoffs, and zero use of emergency reserves. While this approach was critical to maintaining our city government’s strong financial position, it required careful planning and deep sacrifice. The City plans to invest \$21.5 million of the SLFRF funds to stabilize Citywide finances, allowing City leadership and staff to review what has been lost and how to move forward to recover from the impacts of COVID-19. The City’s goals in this area are targeted investments supporting the continued ability to maintain short-term and long-term financial, economic, and enterprise stability in support of the ongoing services, supports, and resources its residents rely on. This category reflects using SLFRF funds for the replacement of revenues substantially reduced due to the pandemic.

Key Investments

The City’s investments in this area during the reporting period include:

Maintenance and security updates to City parking ramps		\$2 million
Matching funds for additional grants		\$1.8 million
Reduced annual license fees for businesses		\$340,299

Administration



Recognizing the importance of responsibly managing these Federal funds, the City has budgeted approximately 5.6%, or \$5.3 million for administration of the SLFRF grant including in the areas of financial, legal, compliance, procurement, human resources, and evaluation needs. This has supported the development of an SLFRF grants team, with five staff in the City’s Office of Financial Services dedicated to effective management of these resources, and support from one attorney in the City Attorney’s Office.

Other Sources of Federal Funding

The City has received other federal resources related to pandemic response, including \$20.8 million of Emergency Rental Assistance (ERA). The ERA funds were available for Saint Paul residents to assist with rent and utility bills dated on or after March 13, 2020, and qualifying renters received assistance for up to 18 months. Some ERA funding also supported community organizations to assist tenants with the application process and answering questions on documentation, rules, requirements, and application status.

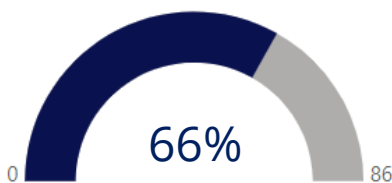
The City was awarded \$6,789,929 of American Rescue Plan Act HOME funding. HOME-ARP funds were awarded to reduce homelessness and increase housing stability for people experiencing or at imminent risk of homelessness. The U.S. Department of Housing and Urban Development (HUD) approved the City of Saint Paul's HOME-ARP plan on May 12, 2023. The City intends to release an RFP for these funds in 2023.

Promoting Equitable Outcomes

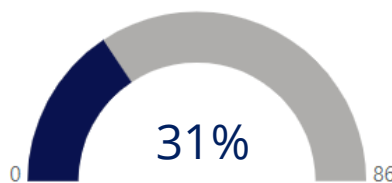
The City has three equity strategic objectives: 1) Build a workforce that reflects our City, 2) Diversify the City's investments across an array of communities and 3) Enhance the City's ability to co-create with its community. These objectives inform the City's use of SLFRF funds, prompting investment in neighborhood safety, housing, works progress, modernization of city services, and related initiatives that address negative economic impacts. To meet the objectives, the City identified the following goals and metrics:

- Goal: Saint Paul residents will continue to identify priority areas of investment
- Goal: SLFRF funds will be used to hire Saint Paul residents, with a particular emphasis on residents from priority zip codes and residents of color
- Goal: SLFRF funds will be spent on businesses in Saint Paul, with a particular emphasis on businesses (1) in priority zip codes and (2) owned by people of color

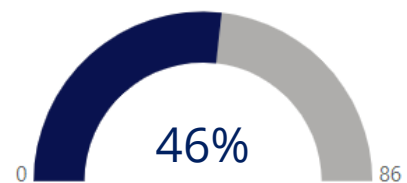
**Percentage of hires that
are Saint Paul residents**



**Percentage of hires that
are Saint Paul residents
from priority zip codes**



**Percentage of hires that
are Saint Paul residents
of color**



Goals

In addition to the City's overarching goals stated above, many projects funded with SLFRF funds identified specific historically underserved, marginalized, or adversely affected groups to be served. For example, the 30% AMI Deeply Affordable Housing project is focused on serving low-income individuals, while the Lead Service Line Replacement project will prioritize Areas of Concentrated Poverty (ACPs) and utilize "[Equity Considerations for Place-Based Advocacy and Decisions in the Twin Cities Region](#)." The Fire Recruitment Exam project targets recruiting and advertising to attract a diverse pool of applicants, and the Office of Neighborhood Safety Community Council Grants program prioritizes subrecipients that serve populations

experiencing inequities. The Healthy Homes project prioritizes traditionally marginalized communities and aims to provide services in areas with concentrations of low income and high energy burden households. In addition, the Parks and Recreation Expansion project has prioritized recreation centers in ACPs, providing services such as expanded hours and free youth sports participation.

Raising Awareness

The City promotes awareness of all programs, including those funded by American Rescue Plan Act funds, through a variety of channels, including:

Partnerships

In several instances the City is partnering with Ramsey County and local organizations to increase awareness of programs. For example, the Saint Paul & Ramsey County Domestic Abuse Intervention Project (SPIP) provides resources to victims of domestic violence in Spanish, English, Hmong, Somali, Russian, Cambodian, and Vietnamese. In addition, SPIP is surveying the community regarding access to resources and their experience with the justice system, housing services, and more.

Outreach Materials

Saint Paul residents who are eligible for the Lead Service Line Replacement project in 2022 learned of the program via letters, e-mails, phone calls, and door-to-door communication. The [program website](#) includes a tool for residents to determine whether their property has a lead service line.

Newsletters

The Unsheltered Response project sends a weekly newsletter and has presented information to several community panel discussions. The team also conducts extensive engagement in person with the City's unsheltered community.

Community Outreach

Within both the Parks and Recreation Department and the Library system, City staff conducted extensive outreach to ensure that neighborhoods served by individual recreation centers and libraries were aware of restored or increased services supported by SLFRF funds.

Community Events

The Fire Department attends various job fairs, visits high schools within the City, and attends community events to promote and recruit potential candidates. The department also hosts informational sessions targeting people of color, women, and veterans to increase exposure and raise awareness of job opportunities.



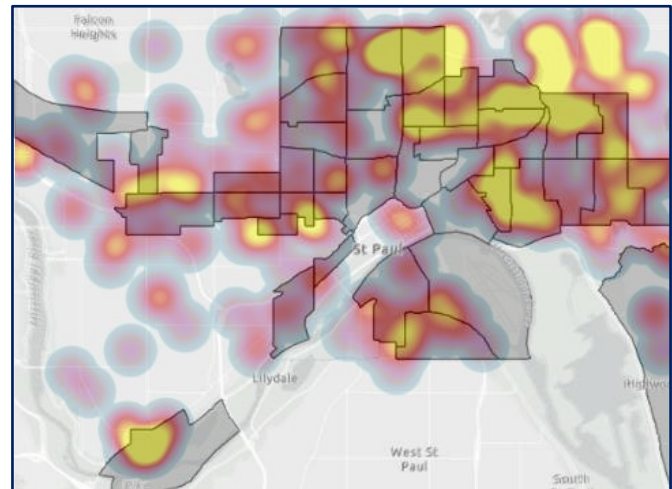
HART Weekly Update - August 30, 2022

Ensuring Access

The City's programs are intentionally designed to remove administrative barriers and ensure equitable access to resources. For example, the Parks and Recreation department provides continuous community outreach to ensure that community members are aware of SLFRF-funded expanded community center hours and the amenities offered therein. The City's employment programs, such as Right Track and the Police Department's LECPA program prioritize historically underserved populations. The Guaranteed Income project provides enrollment and consent forms in six different languages, and families who do not have access to a smart phone or internet were given the option to complete the initial consent forms over the phone. Participants who required additional assistance to complete forms were given the opportunity to meet with a staff member in person at a public library, recreation center, or in their home. Interpretation services were also made available to participants.



Pathways for Every Child, Family and Future.



CollegeBound Boost Guaranteed Income recipients supported by SLFRF, mapped against Qualified Census Tracts.

Outcomes

City project managers have identified intended outcomes for SLFRF-funded projects that focus on closing gaps and/or reaching universal levels of service, where relevant. For example, SLFRF funds have been used to restore positions reduced due to the pandemic in Parks and Recreation and Libraries, restoring pre-pandemic service levels and allowing both City departments to close service gaps that were caused or exacerbated by the pandemic. The Guaranteed Income project tracks enrollment by race, ethnicity, language, and geography to ensure equitable outcomes. To date the project has enrolled 78% participants of color and provided enrollment appointments in languages other than English for 30% of participants.

The City's housing initiatives also prioritize equitable outcomes. The Healthy Homes project is designed to address health, safety, and other existing issues within homes that prevent households from taking advantage of weatherization programs. Pre-weatherization services allow more equitable access to weatherization, which results in lower utility bills and healthier homes. These services help close the gap between households that can afford to pay for those services and those that cannot. The 30% AMI Deeply Affordable Housing project is focused on closing gaps in housing supply that is available and affordable to households at or below 30% of the Area Median Income.

Community Engagement

Citywide Community Engagement



Beginning with Mayor Carter's 2019 proposed budget, the City annually conducts public engagement sessions to collect input regarding investment priorities. These "budget games" are built around interactive activities that invite participants to work together to choose areas of focus for City spending such as increasing housing options, expanding youth development programming, and investing in traditional and alternative emergency response resources. As part of the engagement, participants are asked to what degree they would consider increasing City collected revenues to cover the costs of new and existing services. Participants respond on a paper or electronic worksheet and staff take notes on verbal comments.

In 2021, the city held four online sessions in June and July, which were attended by approximately 80 community members. The city's 2022 engagement opportunities involved more than 470 residents who participated in meetings, either in-person or virtually, or completed a form on their own in an asynchronous fashion. In 2023, the city held 30 engagement events within each of the city's seven wards and held discussions with 17 of the city's boards and commissions, along with local business groups and high school classes. A total 259 residents completed an exercise that asked them to select a limited number of budget priorities from a wide range of options. Participants reported a strong interest in seeing the city focus budget on neighborhood safety, investments in street infrastructure, expanding access to housing, and increasing availability of mental health resources for community members in crisis. This is consistent with feedback received in prior years.

The City plans to invest a total of \$38.9 million in deeply affordable housing, in partnership with Ramsey County's investment of \$37 million of their SLFRF funds in this priority area. The City and County managed a community engagement process on the need for deeply affordable housing that produced the [Deeply Affordable and Permanent Supportive Housing Engagement Summary Report](#).

Community partners have led engagement and vision planning for years calling for investment in deeply affordable housing. Building on those efforts, a City and County staff workgroup developed a community engagement plan that focused on four strategies: (1) a review of existing reports and data, (2) targeted interviews, (3) survey research, and (4) engagement at current housing meetings. Through this process, the workgroup made key recommendations for the City and County SLFRF funds:

- Invest in the creation of new 30% AMI housing.
- Prioritize creation of 1-bedroom and efficiency units to address homelessness.
- Expand the supply of diverse housing types.
- Create new permanent supportive housing with strong mental health supports.
- Locate developments to connect people to jobs and community.
- Reduce barriers to new units and connect to service providers.

Mayor Carter's Administration has engaged extensively with community members regarding the need for innovation and investment in public safety, supporting the development of the [Community-First Public Safety Framework](#). Engagement efforts began in 2019, when the City convened a series of community roundtables. More than 750 participants shared concerns and ideas across three sessions. Key themes

captured in these conversations included increased supports for youth, deploying alternative emergency responses to public safety situations, and proactive neighborhood investments that promote safety.

In early 2021, Mayor Carter launched the Community First Public Safety Commission, which included 48 members representing a variety of backgrounds and fields including law enforcement, mental health, public safety advocacy, education, faith, youth, and support for residents returning to community from incarceration. The Commission focused on alternative first-response models and approaches for ongoing community involvement in the City's Community-First Public Safety framework, including considering the creation of a City-staffed office to drive and integrate this work.



Source: <https://information.stpaul.gov/pages/publicsafety>

In May 2021, the [Commission delivered its 419-page final report](#) to the Mayor and City Council, which included recommendations to institute a new office focused on violence prevention with activities related to gun violence, youth violence, group-based violence, and structural violence. Further recommendations included a broad-based strategy that encompasses preventative activities as well as violence interruption and post incident reconciliation and healing. The City will dedicate \$42.4 million in SLFRF funding toward targeted investments that support safer outcomes in its neighborhoods, in alignment with our Community-First Public Safety framework.

A key element of engagement is to continue providing opportunities for community input as this framework evolves. In early 2022, the city established a 15-member Neighborhood Safety Community Council (NSCC) to work with the Director of the Office of Neighborhood Safety (ONS). The NSCC is tasked with developing an annual strategic plan that identifies, recommends, and prioritizes public safety initiatives, establishes areas of focus, and monitors justice and violence prevention metrics. The NSCC convened in spring 2023 and has begun its work around reviewing and reporting on the effectiveness of activities of ONS.

SLFRF-Specific Community Engagement

DSI Unsheltered Response: Staff conduct weekly community meetings with outreach partners to coordinate efforts and communicate critical information and ideas. Staff also conduct regular meetings with non-profits to address ongoing issues, and the department responds to a 24/7 resident information line. The department provides training to community members on engagement strategies and best practices.

Fire Recruitment Exam: To recruit, hire, and train diverse candidates for firefighting positions, the Fire Department conducted information sessions; visited schools; had targeted expos for women, veterans, and youth of color; and utilized its EMS Academy and BLS Division as a pathway to firefighting positions. The department is also actively involved with numerous community groups.

Library Optimal Response: Consultants developed a community survey regarding library safety that is available in English, Spanish, Hmong, Karen, and Somali. This survey will be distributed and prioritized at all library buildings and some community engagements. There is also a survey for library partners, tabling opportunities in library buildings for in-person feedback, and focus groups planned. In addition, the Library Safety Strategy Advisory committee will participate in 4 design sprints focused on 4 topics: incident management, role of the safety specialist and referrals, building a culture of safety at the library, and restoration and relationship repair. City staff, library staff, and community members participate in this advisory committee.

Traffic and Pedestrian Safety: The City's Public Works Department is engaging the community regarding traffic and pedestrian safety in a variety of formats, including an online survey (1,238 responses), online map (893 comments), and two in-person events (45 interactions).

30% AMI Deeply Affordable Housing: The City partnered with Ramsey County to conduct community engagement prior to program development. As detailed above, through this engagement housing providers who work directly with residents experiencing homelessness and housing instability established priorities for investment that the City embedded into efforts to expand the supply of deeply affordable housing units. The City's engagement efforts included a review of existing reports and data, targeted interviews with housing and service providers, survey research, and focused discussions at local/regional housing meetings. City and County staff produced an engagement report and used the recommendations in the report to inform program design and solicitation/selection criteria.

Lead Service Line Replacement: The Saint Paul Regional Water Service (SPRWS) has prioritized community engagement by sending letters and postcards, placing phone calls, emailing, texting, messaging, and door knocking at eligible properties. Additional outreach efforts include district council and City Council outreach meetings, community events, non-profit, and media events. SPRWS also created a robust webpage with information on the Lead Free program here: stpaul.gov/water/lead-free.



Source: Saint Paul Regional Water Service

Labor Practices

The City's Department of [Human Rights & Equal Economic Opportunity \(HREEO\)](#) serves the community by advancing justice and education, advocacy, and enforcement through an array of divisions including Contract Compliance and Business Development, Human Rights, Labor Standards Enforcement and Education, and Procurement (Contract & Analysis Services).

HREEO's work includes the following: (1) ensures compliance with City's Minimum Wage Ordinance; (2) ensures workers have access to 1 hour of [Earned Sick and Safe Time](#) for every 30 hours of work up to 48 hours; (3) provides training and capacity building services to local small/women/minority business enterprises (SWMBE) and Section 3 businesses regarding business opportunities with the City; and (4) enforces the requirements of federal [Davis Bacon and Related Acts](#), and State and Local Prevailing Wage Laws.

Use of Evidence

For relevant projects, the City utilizes evidence-based practices to design SLFRF programs that deliver positive impacts for its residents. The City collaborates with partners such as Ramsey County and educational institutions to conduct required evaluations. Recently, the City's Right Track program was highlighted in the Results for America [Evidence Dashboard](#) for its use of evidence-based practices related to youth employment. The City's deeply affordable housing project draws on evidence-based practices such as Housing First, which is listed as "proven effective" in the Minnesota MMB Results First Inventory. Project PEACE – Equipment and Technology to Prevent Violence draws on the Crime Prevention through Environmental Design program, an evidence-based Community Violence Intervention (CVI) program model recognized by the U.S. Department of Justice. Several projects, including the Guaranteed Income project, are current participating in impact evaluation studies.



The City draws on proven program design to ensure that SLFRF funds are used effectively and efficiently. To this end, key outcome and output measures are identified for each program area, and SLFRF Team staff regularly check-in with Project Managers to measure progress towards identified outputs and outcomes. In addition to project-level evaluation and use of evidence reporting, the City evaluates programs on progress towards these overarching goals. The [Project Inventory](#) includes project-specific performance indicators and evidence-based practices where required, and the [Performance Report](#) section outlines overarching goals for each of the City's priority areas. The City has developed an evaluation plan for SLFRF investments to better document outputs and outcomes, and intends to explore [Evidence-Based Policymaking](#) and program evaluation, particularly with grant funding.

Performance Report



The City of Saint Paul prioritizes the use of data to inform decision making and program design. With the launch of the Open Information Saint Paul, the City has committed to increasing transparency and using data to enable better decision-making. Data is published online in a central, user-friendly portal that will expand and evolve over time in response to feedback from users. More information on this initiative is available at information.stpaul.gov. The City of Saint Paul’s open information portal is part of a larger data management program designed to turn data into usable information across the City. The City is building out a full business intelligence capability to provide data to decision makers.

For projects funded by SLFRF, the City has identified the following priority areas of spending: Neighborhood Safety, Housing, Works Progress, Modernization of City Services, Financial Stabilization, and Administration. The City identified key outcomes for each priority area:

PROJECT AREA	KEY OUTCOMES
NEIGHBORHOOD SAFETY	Enhanced capacity of public safety systems, improved connectivity and supports, and public spaces designed for safety in support of continuing to develop a more coordinated, comprehensive, and data-driven public safety system.
HOUSING	Units of affordable and deeply affordable housing are constructed and renovated; fair and equitable housing practices are promoted at all ends of the continuum.
WORKS PROGRESS	People of all ages, backgrounds, and skills can access, secure, and maintain stable employment opportunities with living wages, professional development opportunities, and career pathways; Priority industries include infrastructure, youth jobs, business supports, arts, digital equity, and green energy.
MODERNIZATION OF CITY SERVICES	Vital City services are updated, enhanced, or expanded to increase the city’s ability to provide quality public services safely and efficiently to constituents.
FINANCIAL STABILIZATION	Reduced revenues caused by the pandemic are replaced; targeted investments support the City’s continued ability to maintain short-term and long-term financial, economic, and enterprise stability in support of the ongoing services, supports, and resources that residents rely on.
ADMINISTRATION	Federal funds are managed in accordance with federal guidelines.

The [Project Inventory](#) section identifies key output and outcome measures, as well as SLFRF required performance indicators.

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PROJECT NAME	<u>DOWNTOWN ALLIANCE AMBASSADOR PROGRAM</u>
PROJECT ID	G1721609010001
FUNDING AMOUNT	\$647,843
EXPENDITURE CATEGORY	2.35 Aid to Tourism, Travel, or Hospitality
BUDGET ACTION	<u>RES 21-1050</u>
PROJECT OVERVIEW & GOALS	Through this Project, the Downtown Alliance will respond to the COVID-19 public health emergency and its negative economic impacts by operating a program that provides resources to individuals experiencing homelessness and assists the economic recovery of downtown by promoting, preparing for, and accommodating the return of workers, visitors, and hospitality. Specifically, Street Team Ambassadors will serve primarily as a custodial service with a secondary role as a public information resource to visitors, workers, shoppers, and residents. Areas of responsibility include all pedestrian public rights-of-way in downtown. The Downtown Alliance works closely with City officials to assist with outreach and referrals for shelter and service options.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	<ul style="list-style-type: none"> # Individuals contacted # Individuals referred # Trash pickups made # Trash barrels emptied # Businesses contacted
PROJECT OUTCOMES	Individuals experiencing homelessness are connected with resources; visitors and residents of Saint Paul are provided with public information and custodial services.
PROGRESS TO DATE	<ul style="list-style-type: none"> 48,040 individuals contacted 812 individuals referred 67,159 trash pickups made 287 trash barrels emptied 7,979 businesses contacted



Source: St. Paul Downtown Alliance

PROJECT NAME	<u>DOMESTIC ABUSE PREVENTION</u>
PROJECT ID	G1721609010002
FUNDING AMOUNT	\$250,000
EXPENDITURE CATEGORY	1.14 Other Public Health Services
BUDGET ACTION	<u>RES 21-1050</u>
PROJECT OVERVIEW & GOALS	Funds support Saint Paul Ramsey County Domestic Abuse Intervention Project, an organization that provides intervention, support, information, advocacy, and increased safeguards for victims immediately following a domestic violence related crime and facilitates and improves the criminal justice system's response to domestic violence. The pandemic increased domestic violence and exacerbated challenges for people affected by domestic violence to receive needed services.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	1 part-time attorney (0.5 FTE) and 2 Advocates are hired by the Saint Paul Ramsey County Domestic Abuse Intervention Project
PROJECT OUTCOMES	Victims will receive attorney representation on critical housing and civil legal matters; Victims will receive advocate assistance in writing, filing, and obtaining Orders for Protection; victims will receive assistance obtaining and/or sustaining critical housing resources
PROGRESS TO DATE	1 part-time attorney and 2 advocates are currently employed. Relevant staff have provided the following services: <ul style="list-style-type: none"> • Order for Protection (OFP) Assistance: 598 • Housing/Transitional Assistance: 798 • Legal Representation for OFPs/Housing: 180 • Legal Advice on OFPs/Housing/Finances: 181 • Protection Orders Granted: 166

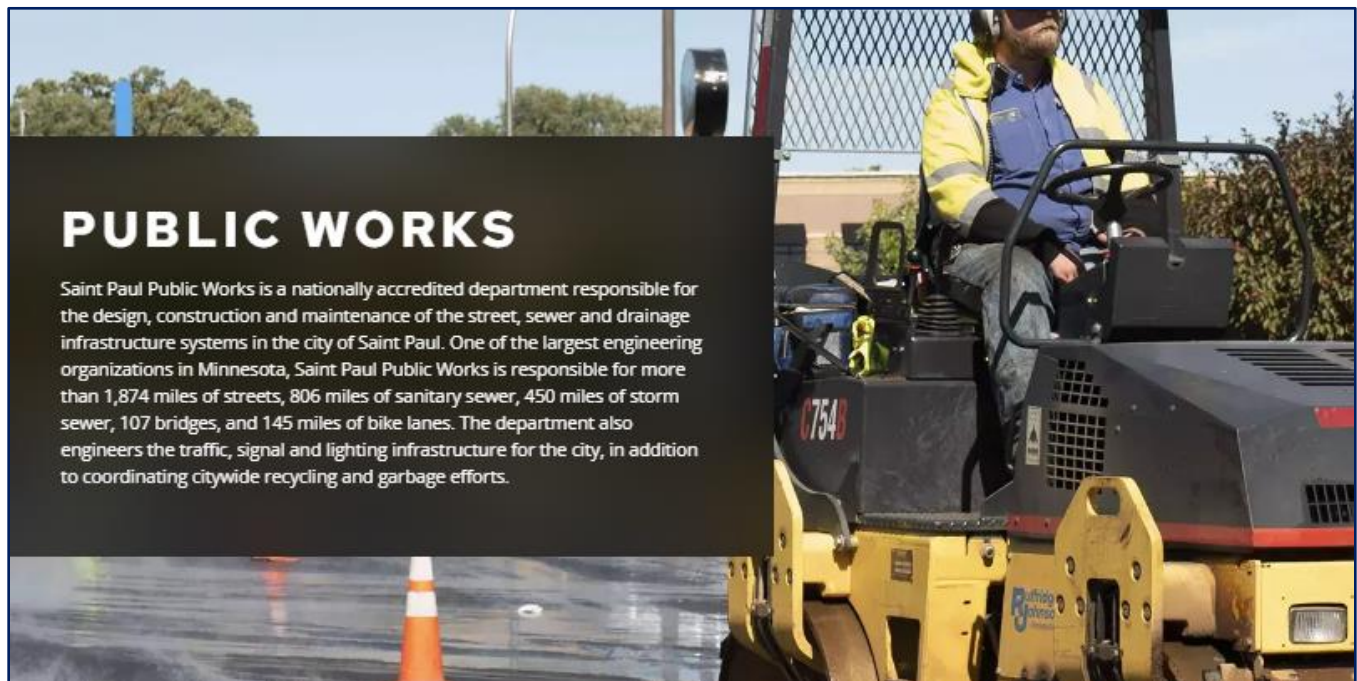
PROJECT NAME	<u><i>RIGHT TRACK</i></u>
PROJECT ID	G1721609010003
FUNDING AMOUNT	\$2,075,000
EXPENDITURE CATEGORY	2.10 Assistance to Unemployed or Underemployed Workers
BUDGET ACTION	RES 21-864, RES 22-1021
PROJECT OVERVIEW & GOALS	Funds support the expansion of the City's Right Track Plus young adult workforce training and internship program. The program is a collaborative effort working with nonprofit, public, and private sectors to connect young people with meaningful internships. The investment allowed the program to expand the age range of youth served and extend internships beyond the typical summer season. Expanding this program addresses youth unemployment, and the job training provides career advancement and high wage opportunities.
USE OF EVIDENCE	Right Track Plus is based on Right Track and other youth employment programs that have been evaluated for success for many years. Summer youth employment programs have been shown to be effective: Summer youth employment programs County Health Rankings & Roadmaps . The model of providing young people with internships along with supportive services (bus cards, case management, uniform support), employment and life skills training, and job coaches has had a strong success rate over the years. Recently, Right Track had over 90% of youth complete the program and move on to new employment or return to school. Total dollar amount allocated toward evidence-based practices: \$2.075 million. An evaluation is being conducted on this project.
PROJECT OUTPUTS	# Youth served % Youth reporting they gained confidence % Youth reporting they are proud of what they did during program % Youth who express that their supervisor/job coach valued their opinions and treated them with respect # Industry experiences # Trainings completed
PROJECT OUTCOMES	Young people connect to meaningful internships, job training, career advancement, and high wage opportunities.
PROGRESS TO DATE	97 youth served 82% of youth reported gaining confidence 90% reported they are proud of what they did during program 96% of youth reported that their supervisor and/or job coach valued their opinions and treated them with respect 108 industry experiences 545 Trainings completed
REQUIRED PERFORMANCE INDICATORS	# of workers enrolled in sectoral job training programs: 35 # of workers completing sectoral job training programs: 33 # of people participating in summer youth employment programs: 704



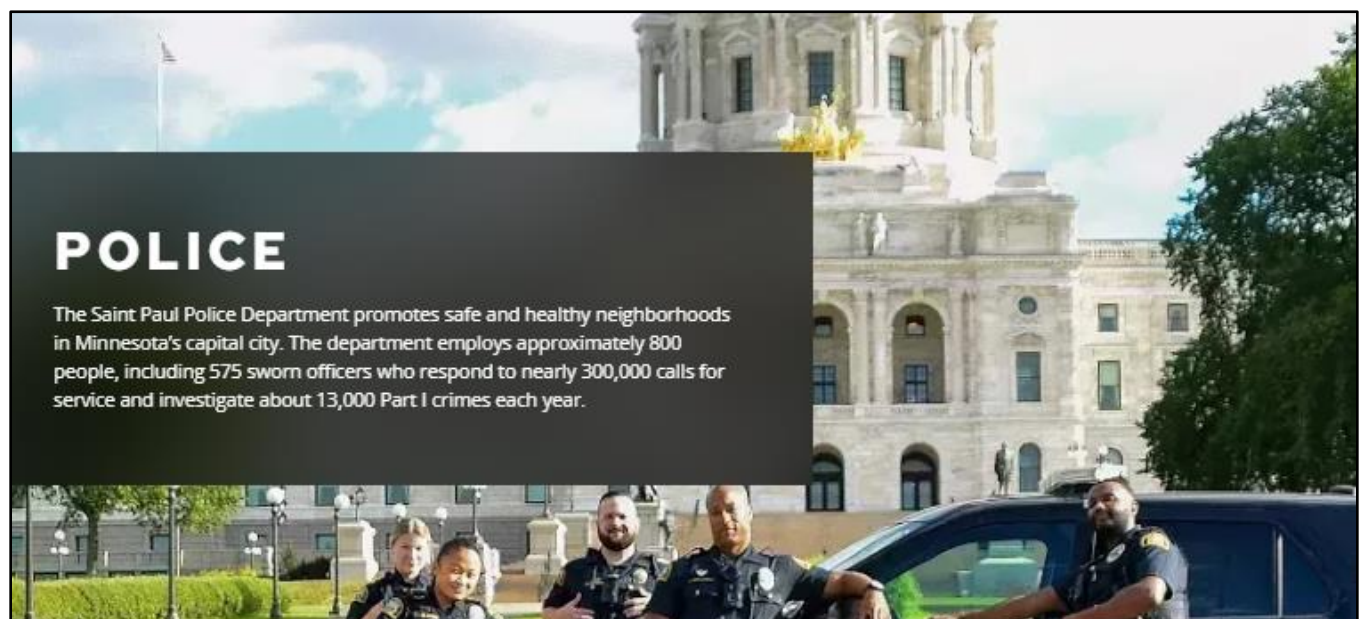
PROJECT NAME	<u><i>CRIMINAL DIVISION BACKLOG</i></u>
PROJECT ID	G1721609010004
FUNDING AMOUNT	\$2,723,958
EXPENDITURE CATEGORY	3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
BUDGET ACTION	RES 21-1050
PROJECT OVERVIEW & GOALS	This project will add prosecutors (5.5 FTEs) and a victim witness coordinator (1.0 FTE) to the City Attorney's Office (CAO), Criminal Division, to assist with the backlog of criminal cases resulting from the court delays due to the COVID-19 pandemic. This project also includes the resources (computers, technology, workspace) necessary to support the new staff. The COVID-19 pandemic has resulted in an unprecedented backlog in the criminal justice system. This project directly affects the CAO's ability to address the backlog of criminal cases in a timely and effective manner. In 2021, the CAO had more than 3,000 cases in the pandemic backlog. As of June 30, 2023, there are 500 cases in the backlog. By adding prosecutors and victim witness staff the City hopes to (1) reduce the delays in justice for victims, defendants, and the community, and (2) allow better delivery of services to crime victims, including those populations who have been historically underserved.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	<ul style="list-style-type: none"> # Additional prosecutors hired # Cases assigned # Victim Witness staff hired # Cases worked on by SLFRF-supported staff
PROJECT OUTCOMES	<ul style="list-style-type: none"> # Cases per prosecutor is reduced # Cases in backlog is reduced
PROGRESS TO DATE	5.1 prosecutor FTEs were hired using ARP SLFRF funds. Approximately 60 – 110 cases are assigned to each attorney per month. One additional Victim Witness staff was hired, allowing better delivery of services to crime victims. Staff supported by SLFRF funds have worked approximately 350 cases, to date. The number of cases assigned to each prosecutor has been reduced by approximately 15 cases. Prior to the project starting, there were approximately 3,000 cases in the backlog. There are currently 500 cases – an 83% reduction in the size of the backlog.



PROJECT NAME	<i><u>PUBLIC WORKS PAINTER</u></i>
PROJECT ID	G1721609010005
FUNDING AMOUNT	\$33,557
EXPENDITURE CATEGORY	3.2 Public Sector Workforce: Rehiring Public Sector Staff
BUDGET ACTION	RES 21-1050 , RES 22-938
PROJECT OVERVIEW & GOALS	Funds rehired a Public Works Painter position cut in 2021 due to the COVID-19 pandemic. The position was in place for the remainder of the 2021 season and assisted with repainting street markings that disappeared. Due to COVID-19 the City's Public Works department eliminated a vacant FTE position from the 2021 budget, greatly impacting this needed public safety service. The SLFRF funds allowed the City to restore that position.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	# Crosswalks repainted % Long lines repainted # Pavement messages repainted # Bike messages repainted
PROJECT OUTCOMES	Public safety is increased as features that affect all modes of transportation and promote safety for drivers, bikers, and walkers are updated.
PROGRESS TO DATE	64 crosswalks repainted 4% of long line sections repainted 44 pavement messages repainted 25 bike messages repainted The project was completed in 2021.



PROJECT NAME	<u><i>POLICE DOWNTOWN BEAT OVERTIME</i></u>
PROJECT ID	G1721609010006
FUNDING AMOUNT	\$975,000
EXPENDITURE CATEGORY	3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
BUDGET ACTION	RES 21-1050
PROJECT OVERVIEW & GOALS	Funds support overtime costs for the Saint Paul Police Department (SPPD) responding to public safety needs exacerbated by the pandemic. SPPD has seen unique challenges develop during the pandemic and several areas in the City that require extra public safety resources to respond to these challenges. As businesses and visitors returned to the downtown area in 2021, even more resources were needed to ensure community safety. Based on a review of public safety data and community input, several areas were identified as needing additional resources. The SPPD coordinated a multi-faceted problem-solving approach, using community policing and engagement strategies. In addition to enforcement operations, high visibility foot and bike patrol were needed. SPPD officers have a guardian mindset and are skilled at making positive contacts and engaging with individuals. Officers make proactive contacts with businesses, residents, and visitors. This work requires resources and multiple officers and supervisors for successful outcomes. Funds supported overtime costs for the officers and supervisors to run these additional special details.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	Increased number of overtime hours available.
PROJECT OUTCOMES	Increased community engagement, high visibility patrols, and increased community safety.
PROGRESS TO DATE	In 2021, the department funded more than 10,700 overtime hours with SLFRF funds.



PROJECT NAME	<u><i>UNSHELTERED RESPONSE TEAM</i></u>
PROJECT ID	G1721609010007
FUNDING AMOUNT	\$311,843
EXPENDITURE CATEGORY	3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
BUDGET ACTION	RES 21-1050
PROJECT OVERVIEW & GOALS	COVID-19 significantly impacted the number of people experiencing homelessness; starting in 2020 the pandemic's related economic impacts led to more residents sheltering in unsafe conditions in tents, under bridges, and in caves. ARP SLFRF funding supports 3 FTEs in the Department of Safety and Inspections to provide 24/7 supports to people experiencing homelessness. These positions include a Housing Counselor, a Program Coordinator, and an Inspector.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	# Public sector staff hired # Unsheltered residents
PROJECT OUTCOMES	# Referrals made
PROGRESS TO DATE	In 2021 and 2022, DSI hired 3 staff. Staff contacted 262 unsheltered individuals, and 143 received referrals to services including housing, shelters, housing assessments, and chemical and mental health assessments.

PROJECT NAME	<u>ARP ADMINISTRATION</u>
PROJECT ID	G1721609010008
FUNDING AMOUNT	\$5,279,536
EXPENDITURE CATEGORY	7.1 Administrative Expenses
BUDGET ACTION	RES 21-1233 , 2022 Adopted Budget , RES 22-938 , RES PH 22-188
PROJECT OVERVIEW & GOALS	Effective administration of the ARP funding is vital for the successful implementation of these resources. Funds support the City's management of ARP SLFRF, including in the areas of legal, financial, procurement, human resources, technology, and consulting needs.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	On-time completion of required quarterly and annual reports to the U.S. Treasury Department On-time spending of SLFRF funds (encumbered by Dec. 31, 2024; spent by Dec. 31, 2026)
PROJECT OUTCOMES	Effective and efficient administration of SLFRF funds
PROGRESS TO DATE	The City has completed all reports in a timely manner and has re-deployed and hired staff to assist with SLFRF management.

PROJECT NAME	<u><i>RIVERCENTRE PARKING RAMP REPAIRS</i></u>
PROJECT ID	G1721609010009
FUNDING AMOUNT	\$1,700,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 21-1234</u>
PROJECT OVERVIEW & GOALS	The RiverCentre forecasts \$19 million in lost gross revenue since the pandemic shut down the event business. Most funds previously allocated to capital repairs and equipment have been used to support the day-to-day operation of the City-owned facility for the last two years. Due to this, no funds have been available for repairs to the RiverCentre Parking Ramp. The \$1.7 million is for immediate repairs needed for this City-owned ramp. This begins with repairs to the beams and columns. The list also includes concrete repairs to the pedestrian walkways, helixes, and the 8 parking levels. It includes a more comprehensive condition review comparing previous year's assessments to determine the comparative level of deterioration of the parking ramp. Finally, it includes replacing the failing security camera and emergency notification system, that over the past 20 years has experienced the same deterioration as the concrete.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	# Sq Ft concrete repairs completed Security system equipment purchased # Events hosted at RiverCentre
PROJECT OUTCOMES	Security system equipment installed \$ revenue generated
PROGRESS TO DATE	8,795 square feet of concrete have been installed 215 events have been hosted at the RiverCentre 2022 gross convention center event revenue: \$6,484,917

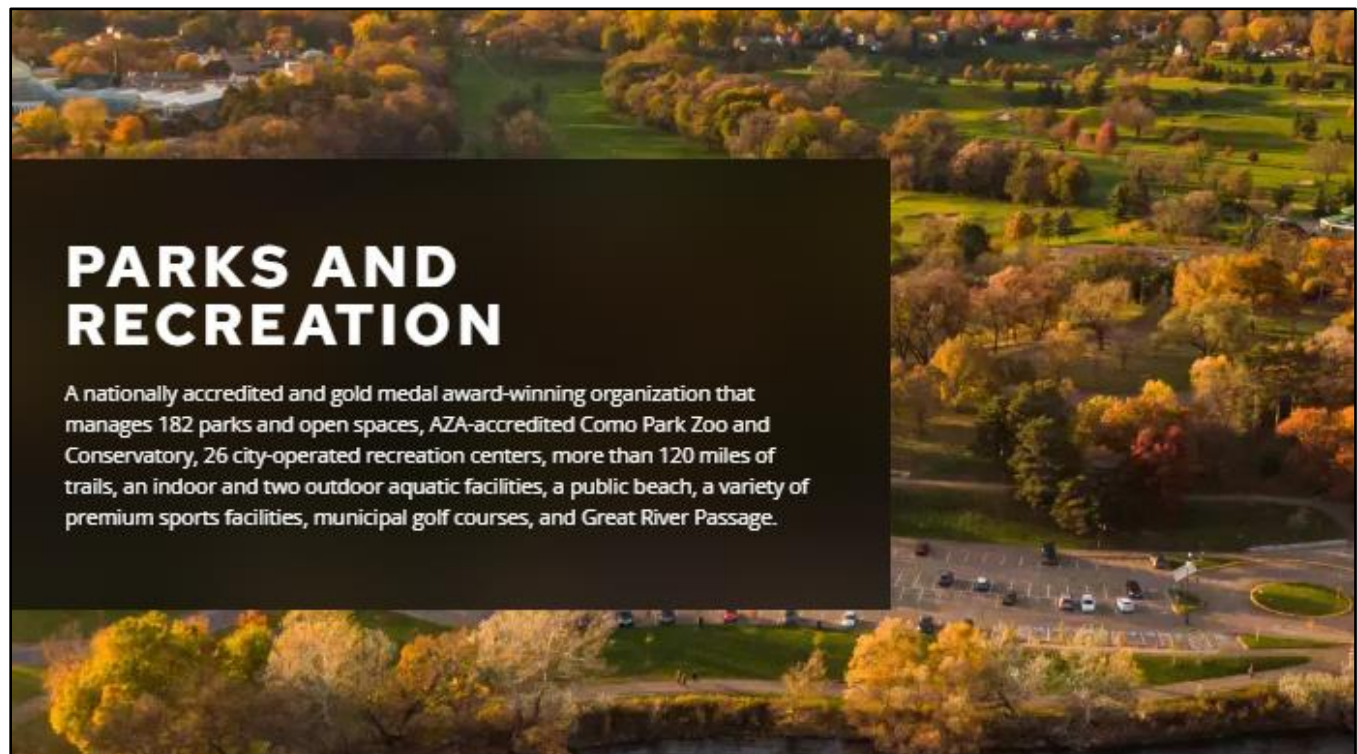


Source: <https://www.rivercentre.org/>

PROJECT NAME	<u>LIBRARY STAFF RESTORATION</u>
PROJECT ID	G1721609010010
FUNDING AMOUNT	\$1,277,956
EXPENDITURE CATEGORY	3.2 Public Sector Workforce: Rehiring Public Sector Staff
BUDGET ACTION	RES 21-1233, 2022 Adopted Budget
PROJECT OVERVIEW & GOALS	Funds restored 12.5 FTE Library staff positions that were eliminated due to the COVID-19 pandemic, so that the City's libraries can resume open hours to pre-COVID-19 pandemic levels.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	# FTEs supported by SLFRF Funds
PROJECT OUTCOMES	# Visits increase Circulation count increases
PROGRESS TO DATE	<p>12.5 FTEs have been restored with SLFRF funds. Both visitor and circulation counts are steadily rising:</p> <p>Visitor counts:</p> <ul style="list-style-type: none"> • Jan-May 2021 = 182,336 visits • Jan-May 2022 = 395,849 visits • Jan-May 2023 = 466,232 visits <p>Circulation Counts:</p> <ul style="list-style-type: none"> • Jan-May 2021 = 576,611 items • Jan-May 2022 = 673,625 items • Jan-May 2023 = 772,463 items

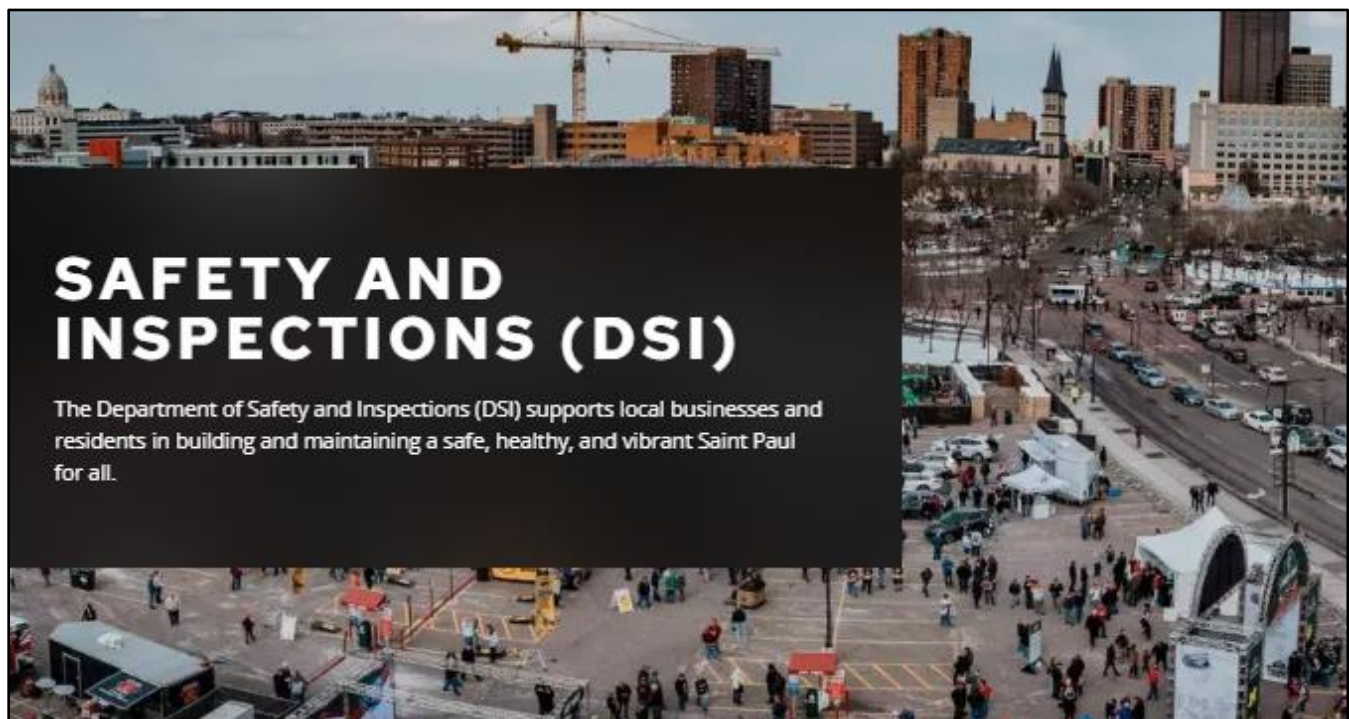


PROJECT NAME	<u><i>PARKS STAFF RESTORATION</i></u>
PROJECT ID	G1721609010011
FUNDING AMOUNT	\$2,635,661
EXPENDITURE CATEGORY	3.2 Public Sector Workforce: Rehiring Public Sector Staff
BUDGET ACTION	RES 21-1233, 2022 Adopted Budget
PROJECT OVERVIEW & GOALS	Funds restored 24.93 FTEs for Parks and Recreation that were reduced due to the COVID-19 pandemic, specifically expanding staff hours at Recreation Centers and Aquatics Facilities for the period of 7/1/2021 to 12/31/2023.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	Reductions made to previously established staffing levels are restored.
PROJECT OUTCOMES	Service levels are restored to pre-pandemic levels.
PROGRESS TO DATE	Parks and Recreation rehired the following positions: Como OfficeAsst2: 1 Ops Parksworker 2: 0.55 Ops Parksworker I: 1.5 Ops ParksWkrOprComo: 2.9 Rec Community Rec Leader: 0.7 Rec Community Rec Leader 2: 2.08 Special Aquatics Facility Supervisor: 2 Special Lifeguard: 13.2 Total: 24.93



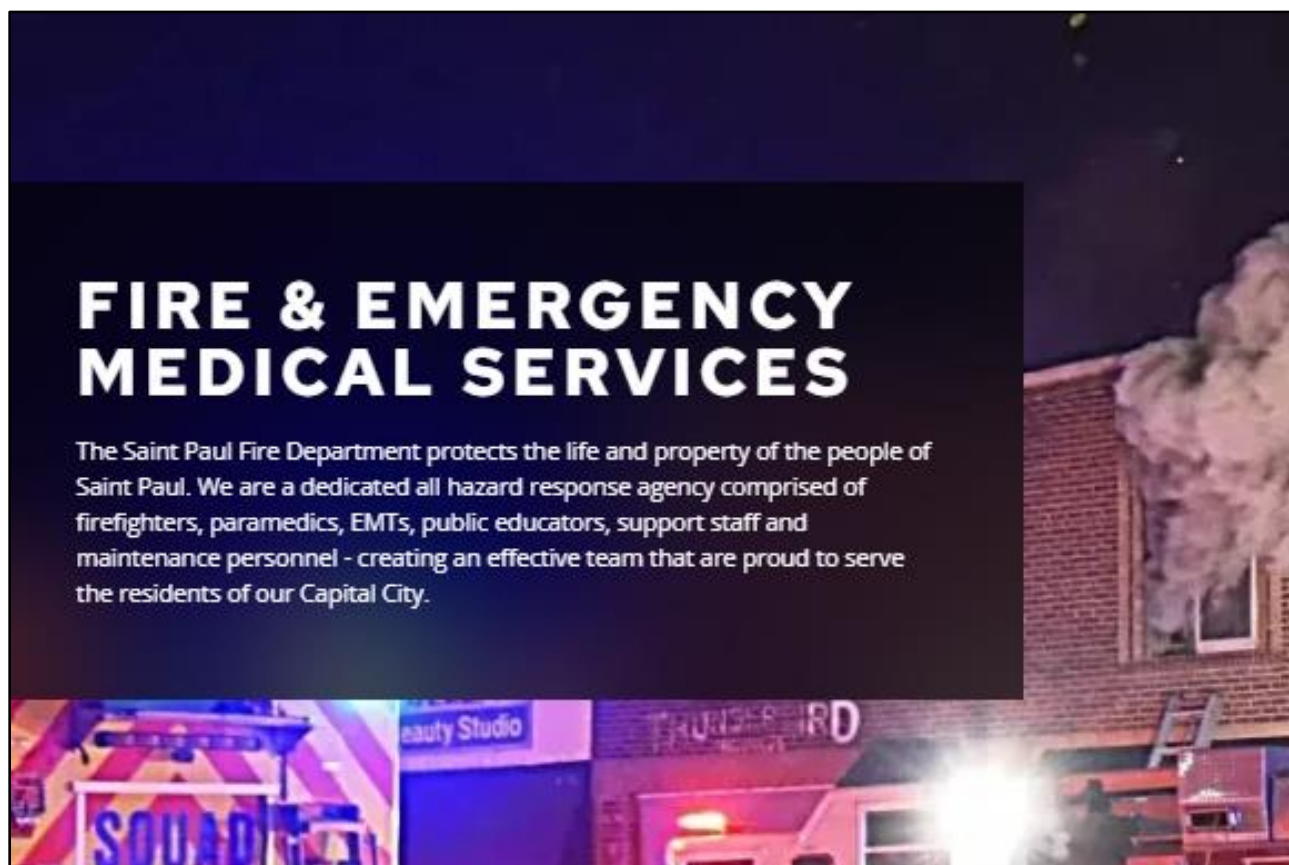
PROJECT NAME	<u>COUNCIL TECHNOLOGY</u>
PROJECT ID	G1721609010012
FUNDING AMOUNT	\$9,682
EXPENDITURE CATEGORY	1.14 Other Public Health Services
BUDGET ACTION	RES 21-1233 , RES 22-938
PROJECT OVERVIEW & GOALS	Funds support technology investments in hybrid meeting capabilities, ensuring staff safety during COVID-19. When the City Council offices were renovated in the early 1990s, they were designed to accommodate what is now an outdated service model. The space heavy design is “top down” and laid out for seven separate Council reception areas, seven executive assistants, seven aides, and seven Councilmember offices with seven additional separate meeting spaces. This approach required designers to split up the Council members to separate sides of the building. The design did not consider safety, user experience, efficiency, or the incredible changes to technology which have impacted the use of the space and the way City Council is accessed. As a result, the floor configuration does not meet the safety, operational, and technology needs of staff, Councilmembers, and the public today. COVID-19 has exacerbated the Council's workspace deficiencies and created demand to access the Council remotely. There is a new precedent and obligation to offer a modernized hybrid technology model where constituents and staff can be involved in-person or remotely.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	Conference rooms are updated to provide hybrid work technologies.
PROJECT OUTCOMES	Increased ability for in-person/remote interactions between Councilmembers and staff or the general public.
PROGRESS TO DATE	Conference rooms have been updated with hybrid work technologies.

PROJECT NAME	<u>DSI CUSTOMER SERVICE</u>
PROJECT ID	G1721609010013
FUNDING AMOUNT	\$181,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 21-1233</u>
PROJECT OVERVIEW & GOALS	Provide Department of Safety and Inspections temporary staffing necessary to address backlogs in support for business owners and development activity. These positions work with developers and business owners to process applications and payments of Business Licenses, Construction Permits, Event Permits, and Fire Safety Certificate of Occupancies in the City of Saint Paul.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	Front Counter Customer Services division fully staffed through 2022.
PROJECT OUTCOMES	All construction permits are processed within 48 hours.
PROGRESS TO DATE	Hiring/staffing challenges have prevented hiring most proposed staff; permits are currently taking more than 5 business days to process.



PROJECT NAME	<u>CITY PAYROLL</u>
PROJECT ID	G1721609010014
FUNDING AMOUNT	\$23,542,279
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-938 , RES 22-939
PROJECT OVERVIEW & GOALS	SLFRF funds will cover the cost of City payroll for several departments: Financial Services, City Attorney's Office, Human Resources, Technology and Communications, Fire, Safety and Inspections, and Parks and Recreation. The SLFRF funding will support \$20 million in 2022 City payroll expenses paid for with General Funds, thereby freeing up the General Fund resources for other needs. Payroll is an eligible use of SLFRF funding within the expenditure category 6.1, Provision of Government Services, up to the amount of the City's revenue loss due to the COVID-19 pandemic. As of 2020-2022, the City's total revenue loss is \$124 million. Payroll is an essential part of the city government, covering salaries for staff who provide critical services to our community.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	City departments will shift payroll expenses out of their General Fund budgets and into the SLFRF Grant Fund.
PROJECT OUTCOMES	Eligible City payroll expenses are paid for with SLFRF resources, which frees up General Fund resources for other purposes.
PROGRESS TO DATE	SLFRF funds have been budgeted for City payroll.

PROJECT NAME	<i><u>FIRE EMS SUPERVISOR</u></i>
PROJECT ID	G1721609010015
FUNDING AMOUNT	\$5,611
EXPENDITURE CATEGORY	3.2 Public Sector Workforce: Rehiring Public Sector Staff
BUDGET ACTION	RES 21-1233 , RES 22-938
PROJECT OVERVIEW & GOALS	Funds restored a Fire EMS Coordinator position that was eliminated in the 2021 budget due to COVID-19. This position enhances the Fire Department's ability to respond to the growing number of EMS calls as well as support, supply, and supervise critical EMS services to residents especially during the COVID-19 pandemic.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	One EMS Coordinator position is hired.
PROJECT OUTCOMES	Department's ability to respond to the increased number of EMS calls as well as support, supply, and supervise critical EMS services to residents is increased.
PROGRESS TO DATE	Fire hired one EMS Coordinator.




PROJECT NAME	<u>POLICE LECPA</u>
PROJECT ID	G1721609010016
FUNDING AMOUNT	\$124,014
EXPENDITURE CATEGORY	2.10 Assistance to Unemployed or Underemployed Workers
BUDGET ACTION	<u>RES 21-1236</u> , <u>RES 22-938</u>
PROJECT OVERVIEW & GOALS	Funds cover the 2021 costs for the Police Department's (SPPD) Law Enforcement Career Path Academy (LECPA). Community Engagement Cadets participate in LECPA, a feeder program into a career in law enforcement. Community Engagement Cadets engage in the community in a variety of ways utilizing COVID-19 protocols to maintain a safe environment. They interact with youth at police activity league events at the City's local recreational centers. They assisted with events such as Shop with a Cop and Safe Summer Nights, to build trust between the Police department and community. They also partnered with the Sanneh Foundation and local food shelves to provide healthy food to individuals in need during the ongoing pandemic. This program addresses youth unemployment in our community and opportunities for career advancement.
USE OF EVIDENCE	<p>The LECPA program design follows apprenticeship or sector-based workforce initiative models shown to have positive results. Academic opportunities customized to law enforcement careers combine with entry-level employment opportunities with SPPD, on-the-job training and mentorship by SPPD Officers, academic support from Century College staff, and life support from Navigators from Community Action Partners of Ramsey and Washington County. Similar approaches have shown increased employability and earnings, with potential benefits of improved socio-emotional skills. Sources:</p> <ul style="list-style-type: none"> • <u>Youth apprenticeship initiatives County Health Rankings & Roadmaps</u> • <u>MINNESOTA DEPARTMENT OF CORRECTIONS (mn.gov)</u> • <u>Adult vocational training County Health Rankings & Roadmaps</u> • <u>Sector-based workforce initiatives County Health Rankings & Roadmaps</u>
PROJECT OUTPUTS	<p># Youth engaged</p> <p># Diverse candidates hired.</p>
PROJECT OUTCOMES	Increased community engagement, increased diversity of candidates within police academy.
PROGRESS TO DATE	In the LECPA cohort starting in the Fall of 2021, 16/17 members were BIPOC and/or female. Ten of the 17 had not completed any college prior to starting the program. All 17 completed the initial three courses (mental health first aid certification; police and community; college strategies). To date, 18 former LECPA participants are current SPPD officers. 17 are BIPOC and/or female/non-binary. 13 of the 18 speak a language in addition to English.
REQUIRED PERFORMANCE INDICATORS	<p># Workers enrolled in sectoral job training programs: 17</p> <p># Workers completing sectoral job training programs: 0 (most participants take two years to complete the program)</p> <p># People participating in summer youth employment programs: 0</p>

PROJECT NAME	<u><i>PUBLIC SAFETY RADIO REPLACEMENT</i></u>
PROJECT ID	G1721609010018
FUNDING AMOUNT	\$3,666,586
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 21-1682 , RES 22-1026
PROJECT OVERVIEW & GOALS	Overseen by the Department of Emergency Management, funds replace 88 portable and 336 mobile unsupported end-of-life land mobile public safety radios. Funds also support procurement of 3 digital repeaters necessary to maintain public safety in the city.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	# public safety radios replaced.
PROJECT OUTCOMES	# radios integrated into Radio Management Wi-Fi System, increasing efficiency
PROGRESS TO DATE	88 out of 88 portable and 336 out of 336 mobile radios have been received, programmed, integrated into the Radio Management Wi-Fi system. 336 out of 336 mobile radios have been installed in public safety vehicles. All 424 public safety radios have been integrated into the Radio Management Wi-Fi system and deployed to support public safety operations. Supply chain limitations have delayed 3 digital repeaters which now have a 4 th Quarter 2023 estimated ship date.

PROJECT NAME	<u>RECOGNITION PAY</u>
PROJECT ID	G1721609010019
FUNDING AMOUNT	\$1,000,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 21-1840
PROJECT OVERVIEW & GOALS	To ensure adequate staffing for the delivery of City services, certain employees were eligible to receive a lump sum payment if they remained employed by the City for durations specified in respective memorandums of understanding. The lump sum payments were equivalent to 1.5-4% of the respective employee's base salary based on annual earnings.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	# of employees receiving recognition pay.
PROJECT OUTCOMES	Ensured adequate staffing for delivery of City services.
PROGRESS TO DATE	373 City employees received an average of \$1,551. Of those, 94.4% remain employed with the City.

PROJECT NAME	<u>BUDGET STABILIZATION</u>
PROJECT ID	G1721609010020
FUNDING AMOUNT	\$8,527,382
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>2022 Adopted Budget</u>
PROJECT OVERVIEW & GOALS	Helps to stabilize the City's budget by replacing a General Fund transfer to Public Works for mill and overlay program expenses with SLFRF funding, thereby reducing General Fund expenses. The mill and overlay budget spending is primarily for general professional services, other services, and street maintenance materials.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	Funds are transferred to the City's General Fund, freeing up resources for other uses.
PROJECT OUTCOMES	The General Fund budget is stabilized.
PROGRESS TO DATE	The SLFRF funds stabilized the City's 2022 and 2023 General Fund budget.

PROJECT NAME	<u><i>POLICE ATTRITION REDUCTION</i></u>
PROJECT ID	G1721609010021
FUNDING AMOUNT	\$1,771,441
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	2022 Adopted Budget
PROJECT OVERVIEW & GOALS	The SLFRF investment lowers the Police Department's attrition expenses, which increases the salary budget available to cover costs of hiring officers. The Police Department's 2021 attrition budget increased due to COVID-19 pressures on the City's budget, resulting in fewer officers for the department. Reducing attrition allows the Police Department to hire officers and fill positions left vacant.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	Number of sworn officers employed by the City increases to pre-pandemic levels.
PROJECT OUTCOMES	Department can focus on goals, such as reducing gun violence and engaging the community.
PROGRESS TO DATE	At the time of project completion, the Police Department had 564 sworn officers.

PROJECT NAME	<u><i>FIRE RECRUITMENT EXAM</i></u>
PROJECT ID	G1721609010022
FUNDING AMOUNT	\$460,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	2022 Adopted Budget
PROJECT OVERVIEW & GOALS	<p>Funds support the Fire Department and Human Resources Department costs associated with conducting the firefighter entrance test. The entrance test is a collaboration between the City's Fire and Human Resources Departments. The costs include staff time for recruitment, written test, physical test, and supplies relating to the test, with a significant portion of the funds used for staffing the physical and agility test and practice sessions. The last list of eligible firefighter candidates is from 2018.</p> 
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	<ul style="list-style-type: none"> # Firefighters/EMTs hired # Medical exams completed # Firefighters graduating from academy
PROJECT OUTCOMES	<p>The Fire Department recruits, tests, trains, and employs a diverse workforce that is more reflective of the City residents we serve.</p> <ul style="list-style-type: none"> # Firefighters on staff increase.
PROGRESS TO DATE	In 2022, the Fire Department hired 11 Firefighter Trainees, and 8 graduated from the academy; 14 medical exams were completed. In 2023, the department hired 18 Firefighters, and graduation will take place in July 2023.

PROJECT NAME	<i><u>POLICE ACADEMY PILOT</u></i>
PROJECT ID	G1721609010023
FUNDING AMOUNT	\$2,070,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	2022 Adopted Budget
PROJECT OVERVIEW & GOALS	Funds support a pilot program allowing the Police Department to hold two academies to increase the number of deployable officers. Currently, the Police Department holds one academy per year. As a result, when officers leave throughout the year, the total number of deployable officers declines and those vacancies are not filled until hiring another academy occurs. This pilot will allow Police to run two smaller academies during the year to address the decline in deployable officers more quickly.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	Two police academy pilots are held in 2022.
PROJECT OUTCOMES	Police can more quickly address fluctuations in deployable officers.
PROGRESS TO DATE	In 2022, there was a fall academy, enlisting 26 officers, and a winter academy with 13 officers, making a total of 39 new officer hires for 2022. In 2023, the hiring cycles will be expanded to include a spring academy of 16 recruit officers. Furthermore, a fall academy is anticipated to bring in an additional 20 officers. Consequently, 36 new officers will be hired in 2023. Altogether, over this two-year period, there will be a total of 75 new officers.

PROJECT NAME	<u>ONS COMMUNITY COUNCIL GRANTS</u>
PROJECT ID	G1721609010024
FUNDING AMOUNT	\$3,570,546
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1020</u> , <u>RES 23-476</u>
PROJECT OVERVIEW & GOALS	This project supports the Office of Neighborhood Safety's (ONS) comprehensive approach to prevention, intervention, interruption, and supporting healing from gun and neighborhood violence by providing, developing, and administering an RFP process to distribute money to neighborhoods-based partners in relevant areas recommended by the Neighborhoods First Public Safety Commission.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	RFP Posted # Community Engagement sessions
PROJECT OUTCOMES	# RFP applicants # Gun safe commitments # Community members engaged
PROGRESS TO DATE	The Gun Violence Prevention RFP was posted in February 2023. ONS held four community engagement sessions and seven Neighborhood Safety Community Council meetings. Six eligible organizations responded to the RFP.

OFFICE OF NEIGHBORHOOD SAFETY

The Office of Neighborhood Safety was launched in 2022 and reflects the expansion of Mayor Carter's Community-First Public Safety (CFPS) Framework which incorporates balanced investments in policing and an array of strategies focused on addressing the root causes of crime in pursuit of the most comprehensive, coordinated, and data-driven approach to public safety Saint Paul has ever endeavored.

PROJECT NAME	<u>LIBRARY OPTIMAL RESPONSE</u>
PROJECT ID	G1721609010025
FUNDING AMOUNT	\$1,500,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1020</u>
PROJECT OVERVIEW & GOALS	This project develops a comprehensive library safety plan for the City's entire library system. This plan will include review of existing strategies, resources, and approaches, identify areas for change and pilot a new approach of library safety specialists' staff – one that is more aligned with the vision, values, and recommendations for practicing community-first approaches to safety.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Consultants engaged # Staff hired # Trainings delivered
PROJECT OUTCOMES	# Safety framework developed # Stakeholders engaged # Referrals to additional city services # Library staff with knowledge of City public safety programs and best practices
PROGRESS TO DATE	A consultant has been engaged to create an enhanced library safety plan. The safety framework is in development. The project has engaged library staff as well as a community advisory council.

PROJECT NAME	<u><i>COPS GRANT MATCH</i></u>
PROJECT ID	G1721609010026
FUNDING AMOUNT	\$2,000,000
EXPENDITURE CATEGORY	6.2 Non-federal match for other Federal Programs
BUDGET ACTION	RES 22-1020
PROJECT OVERVIEW & GOALS	Funds to be used as matching funds for a U.S. Department of Justice Community Oriented Policing Services COPS grant to support the recruitment and hiring of new Saint Paul Police Officers in 2022 and 2023. The full COPS grant award of \$3.75 million will be matched with SLFRF funds and other city funding sources. The collective funding effort aims to support the hiring of 15 officers through two planned police academies in 2022 and an additional two academies in 2023.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# 2022-2024 police academy graduate salaries support by SLFRF
PROJECT OUTCOMES	Maximize DOJ COPS grant through matching funds, ensuring multiple sources available for officer costs. # Additional officers hired
PROGRESS TO DATE	In 2022, Police conducted two academies, one during the fall and another during the winter. The fall academy consisted of 26 cadets, with 5 of them selected for the COPS grant. The winter academy had 13 cadets, out of which 2 were allotted for the COPS grant. In 2023, a single academy took place in the spring, comprising 16 cadets, 5 of which were designated for the COPS grant. The fall 2023 academy should have 20 cadets, 3 of whom will be designated for the COPS grant. In total, 15 cadets will benefit from the COPS grant.

PROJECT NAME	<u><i>TRAFFIC AND PEDESTRIAN SAFETY</i></u>
PROJECT ID	G1721609010027
FUNDING AMOUNT	\$1,000,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1020
PROJECT OVERVIEW & GOALS	This project funds select elements of the City's Comprehensive Pedestrian and Traffic Safety Plan including a citywide crash study, temporary safety treatments, traffic policy review, public discussion on speed enforcement, public information education campaign, secondary notification system development, and purchase of a long line striper.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	<ul style="list-style-type: none"> # Project areas identified and prioritized # Consultants/contractors engaged # Community engagement events conducted
PROJECT OUTCOMES	<ul style="list-style-type: none"> # Transportation Safety Action plan developed and approved # Treatments installed / intersections addressed # Public comments / survey responses collected as part of action plan development # Long line striper purchased
PROGRESS TO DATE	A safety project has been identified and prioritized to submit for federal funding. The City has also developed maps for our High Injury Network and our Vulnerable Road Users. The City has hired a team to lead Transportation Safety Action Plan work. The City has conducted an online survey (1,238 responses), online map (893 comments) and 2 in-person events (45 in-person interactions). The City anticipates having Version 1 of the Transportation Safety Action plan completed in July 2023. Between 6-10 treatments are anticipated to be installed in 2023.

PROJECT NAME	<u>PARKS AND RECREATION EXPANSION</u>																		
PROJECT ID	G1721609010028																		
FUNDING AMOUNT	\$1,500,000																		
EXPENDITURE CATEGORY	6.1 Provision of Government Services																		
BUDGET ACTION	RES 22-1020																		
PROJECT OVERVIEW & GOALS	This project provides funding for the expansion of several Parks and Recreation initiatives including an expansion of recreation center hours, subsidies for athletic fees within low- or moderate-income neighborhoods, funding for the Summer Swarm technology truck, funding for a replacement climbing wall, funding for the Recreation in Motion program, and an expansion of the City's tech lab program.																		
USE OF EVIDENCE	N/A																		
PROJECT OUTPUTS	Expanded building hours Climbing wall, technology truck, mobile rec vehicle acquired Free sports are made available																		
PROJECT OUTCOMES	% Increases in participation # Events conducted with climbing wall and technology truck																		
PROGRESS TO DATE	<p>Building hours at several recreation center hours were expanded. The climbing wall and technology truck have been purchased and City is awaiting delivery. Recreation in Motion van has been purchased and is in use. The 10% increase in building hours at 5 locations has resulted in a 20% increase in building use across the five locations.</p> <p>Increases in sport participation include:</p> <table><tr><td>Volleyball</td><td><div></div></td><td>145%</td></tr><tr><td>Futsal</td><td><div></div></td><td>144%</td></tr><tr><td>Lacrosse</td><td><div></div></td><td>130%</td></tr><tr><td>Basketball</td><td><div></div></td><td>115%</td></tr><tr><td>Baseball</td><td><div></div></td><td>7%</td></tr><tr><td>Softball</td><td><div></div></td><td>5%</td></tr></table>	Volleyball	<div></div>	145%	Futsal	<div></div>	144%	Lacrosse	<div></div>	130%	Basketball	<div></div>	115%	Baseball	<div></div>	7%	Softball	<div></div>	5%
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PROJECT NAME	<u>GUARANTEED INCOME</u>
PROJECT ID	G1721609010029
FUNDING AMOUNT	\$4,000,000
EXPENDITURE CATEGORY	2.3 Household Assistance: Cash Transfers
BUDGET ACTION	<u>RES 22-1023</u>
PROJECT OVERVIEW & GOALS	<p>This project is an expansion of the guaranteed income program in Saint Paul. As stated in the Interim Final Rule and Final Rule recipient governments may presume that low- or moderate-income households experienced negative economic impacts resulting from the pandemic and may provide services that respond to these impacts. This project will provide 333 low- and moderate-income Saint Paul families with a monthly guaranteed income of \$500 a month for 24 months for a total of \$12,000. Families that meet the eligibility criteria and that have a child enrolled in CollegeBound Saint Paul, the City's universal college savings account program starting at birth, will be randomly selected to receive the monthly payments</p>
USE OF EVIDENCE	<p>The goal of CollegeBound Boost Guaranteed Income is to provide flexible and unconditional financial supports to low- and moderate-income Saint Paul families with children to increase their financial security, wealth and well-being. Receiving monthly guaranteed income payments similar to those provided through CollegeBound Boost Guaranteed Income have been associated with the following outcomes in recent evaluations:</p> <ul style="list-style-type: none"> • Reduced income volatility • Improved health and well-being, which created opportunities for agency and self-determination • Reduced depression and anxiety • Increased full-time employment prior to the pandemic, but no impact on labor during the pandemic, an important finding given the speculation that receiving a guaranteed income may make recipients become unproductive • Brain activity patterns in 1-yea-olds associated with thinking and learning
PROJECT OUTPUTS	# Families selected to receive assistance
PROJECT OUTCOMES	\$ Distributed to families
PROGRESS TO DATE	<p>296 families have been selected and enrolled in the CollegeBound Boost Guaranteed Income and receiving payments funded through SLFRF as of June 15, 2023. To date, \$680,500 has been distributed to families.</p>

PROJECT NAME	<u>ASSET MANAGEMENT SYSTEM</u>
PROJECT ID	G1721609010030
FUNDING AMOUNT	\$5,000,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1024
PROJECT OVERVIEW & GOALS	Through this project the City is seeking proposals from a qualified vendor or vendors for the procurement and implementation of an Enterprise Asset Management Software system (EAMS), which includes software project management implementation services, training, and technical support. It is the intent of the City to purchase a software solution that supports continual growth of enterprise asset management best practices and promotes resiliency, sustainability, and equity in City operations and services. The system supports project tracking, purchase and requisition, timekeeping, warehouse and inventory functions, fleet management, facilities management, and process automation.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Vendor is identified and contracted
PROJECT OUTCOMES	New asset management system is installed and operational # Trainings provided for staff
PROGRESS TO DATE	Mythic's is the contracted implementation vendor and Oracle WACS, OFS, and OUVA Software. Weekly project and technical meetings are in place with the required staff resources. The cloud software has been provisioned and the City has begun working though some identified issues with user permissions. Three high-level training overviews have been provided to the Project Managers.

PROJECT NAME	<u>DSI LICENSE SERVICES</u>
PROJECT ID	G1721609010031
FUNDING AMOUNT	\$340,299
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1025</u>
PROJECT OVERVIEW & GOALS	This proposal is to provide economic relief to businesses by reducing the annual license fees for those impacted by the vaccination mandate that was in place through a Mayoral Executive Order responding to the COVID-19 pandemic. The reduction proposed is 25%. License fees are invoiced upon the renewal date and therefore received throughout the year. Additionally, this segment of businesses will not incur the 15% license fee increase which the City Council approved as part of the 2022 budget.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Business licenses processed / assisted
PROJECT OUTCOMES	\$ saved by Saint Paul businesses
PROGRESS TO DATE	365 businesses licenses were processed / assisted. St. Paul businesses saved a total of \$340,299.

PROJECT NAME	<u>HEALTHY HOMES SAINT PAUL</u>
PROJECT ID	G1721609010032
FUNDING AMOUNT	\$1,000,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1594</u>
PROJECT OVERVIEW & GOALS	<p>ARP SLFRF funds will be used to invest in needed home repairs and pre-weatherization in the homes of low-income Saint Paul residents in 1- to 4-unit residential properties who were disproportionately impacted by COVID-19 through higher infection and death rates and experienced negative impacts due to low-wage jobs. The Final Rule specifies that assistance to households including home repairs and weatherization is an eligible use of SLFRF funds. The program will serve both homeowners and renters living in the lowest income and lowest wealth neighborhoods within the City. Living in a home that needs basic repairs and uses a lot of energy is a source of added stress and financial strain. It can put families at greater risk of negative health impacts. The Healthy Homes Program will make homes safer and more livable for eligible families and weatherization improvements will reduce their energy bills at a time when energy costs have been rising. The Healthy Homes Program will also reduce the risk of further deterioration of homes and in some cases reduce the risk of fire.</p>
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	<p># RFPs developed</p> <p># Grants / homes participating</p> <p># Types of measures implemented</p>
PROJECT OUTCOMES	<p>\$ Saved by homeowners</p> <p># Homeowners made eligible for home weatherization programs</p>
PROGRESS TO DATE	RFP is under development and anticipated to be released in 2023.

PROJECT NAME	<u>LOCAL FUND</u>
PROJECT ID	G1721609010033
FUNDING AMOUNT	\$2,500,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1594
PROJECT OVERVIEW & GOALS	COVID-19 has exacerbated historical disparities in business ownership. The Locally Owned Cooperative Assistance Loan (LOCAL) Fund will use SLFRF Funds to provide assistance to small businesses to address the Negative Economic Impacts of COVID-19 by helping businesses develop shared-ownership models. The shared ownership model will increase local ownership of businesses. This will give community members a voice and an economic stake in their workplace and by extension their communities. The LOCAL Fund will retain and grow businesses and jobs while increasing local ownership thereby increasing economic resilience to weather pandemic recovery.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# RFPs developed # Business applying for funds # Completed cooperative feasibility assessments
PROJECT OUTCOMES	# Completed worker cooperative startup and expansions # New cooperative owners
PROGRESS TO DATE	RFP is under development and anticipated to be released in 2023.

PROJECT NAME	<u><i>CREATIVE ECONOMY PROGRAM</i></u>
PROJECT ID	G1721609010034
FUNDING AMOUNT	\$1,000,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1594
PROJECT OVERVIEW & GOALS	This unique project provides funding for artists to create projects and installations in neighborhoods and commercial corridors.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Businesses receiving assistance
PROJECT OUTCOMES	# Businesses receiving business expansion / start-up grants # Businesses connected to technical assistance # Projects implemented / art installments completed # Commercial corridors impacted
PROGRESS TO DATE	Project is in the design phase.

PROJECT NAME	<u>SAC FEE FINANCIAL ASSISTANCE</u>
PROJECT ID	G1721609010035
FUNDING AMOUNT	\$150,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1594
PROJECT OVERVIEW & GOALS	This project supports food establishments through the final stages of the COVID-19 pandemic and their economic recovery. The Sewer Availability Charge SAC Assistance Program will support businesses in moving from temporary outdoor seating to permanent outdoor seating for customers. The program will address the need for food establishments to create permanent outdoor seating in a manner that addresses their significant financial limitations and challenges. The program will provide food establishment owners financial assistance in the form of SAC Fee waivers which are a significant financial barrier for businesses to create additional seating. This barrier is currently higher given the current economic conditions of these businesses most impacted by COVID-19.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Businesses accessing the program
PROJECT OUTCOMES	# Outdoor seats created # Small businesses served \$ Saved by Saint Paul businesses
PROGRESS TO DATE	The application period has opened and the City is reviewing applications.

PROJECT NAME	<u>GRANT MATCHING</u>
PROJECT ID	G1721609010036
FUNDING AMOUNT	\$1,822,954
EXPENDITURE CATEGORY	6.2 Non-federal match for other Federal Programs
BUDGET ACTION	<u>RES 22-1868</u>
PROJECT OVERVIEW & GOALS	The Final Rule permits the use of SLFRF funds as a source of matching funds for certain other Federal funding opportunities, for example the DOJ COPS grant and the FEMA BRIC Grant. The City has allocated some SLFRF funds to be used to meet those potential match requirements. As matching needs arise the funds that have been allocated will be budgeted for specific projects.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Grants matched
PROJECT OUTCOMES	# Non-SLFRF grant funds secured through match
PROGRESS TO DATE	2 grants have been matched thus far.

PROJECT NAME	<u><i>CITY COUNCIL OFFICE REDESIGN</i></u>
PROJECT ID	G1721609010037
FUNDING AMOUNT	\$1,944,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1868
PROJECT OVERVIEW & GOALS	In January 2022 the City Council, its staff, and the general public returned to City Hall. The effects of COVID-19 have brought to a head the myriad of challenges that have long plagued the City Council, including the current staffing model, the workplace layout, and ineffective/insufficient reception services. The City intends to use SLFRF funds to make adaptations to City Council workspace and implement COVID-19 mitigation tactics. To effectively utilize the funds, the project includes an assessment to improve the Council's staffing model to modernize and invigorate its workspace and to create a safe, accessible, and fair Council system and work environment for all.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	Project staffing study completed Consultant contracted to complete office redesign work Contact methods are developed
PROJECT OUTCOMES	Improved office security Increased constituent service capacity Increased access to City Council by constituents
PROGRESS TO DATE	The project is underway.

PROJECT NAME	<u><i>ELECTRONIC PAYMENTS SYSTEM</i></u>
PROJECT ID	G1721609010038
FUNDING AMOUNT	\$2,000,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1868
PROJECT OVERVIEW & GOALS	ARP SLFRF funds will be used to implement an electronic payment portal for customer payments to the City. The portal will help the City to streamline cash billing and accounting procedures through automatic reconciliation and receipting.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	Vendor is identified System is installed and operational
PROJECT OUTCOMES	City can offer increased payment options for customers
PROGRESS TO DATE	Project planning is underway.

PROJECT NAME	<u><i>SNOW REMOVAL OPTIMIZATION</i></u>
PROJECT ID	G1721609010039
FUNDING AMOUNT	\$900,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1868
PROJECT OVERVIEW & GOALS	The City intends to use SLFRF funds to invest in new snow removal routing software and equipment that will revolutionize winter operations critical to maintaining safe and passable streets for all citizens, businesses, visitors, and commuters in Saint Paul. The City's winter street maintenance routing systems have not had any major updates for more than 30 years. The software and equipment upgrade will also significantly increase the efficiency of snowplow operations and enhance responsiveness, adaptability, and consistency of service throughout the entire City.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	RFP is issued for consultant to prepare Vehicle Routing Optimization System RFP
PROJECT OUTCOMES	Consultant is engaged # Complaint calls are reduced Fuel usage reduced Increased employee satisfaction
PROGRESS TO DATE	RFP is in process and anticipated to be published in July 2023.

PROJECT NAME	<u><i>SMART LIBRARY TRANSFORMATION</i></u>
PROJECT ID	G1721609010040
FUNDING AMOUNT	\$1,250,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1868
PROJECT OVERVIEW & GOALS	The City intends to use SLFRF funds to purchase and use radio frequency identification RFID technology, which is well-established for libraries. Small, unobtrusive radio frequency tags will be added to library materials and entered into library software. Once complete, the benefits for community and staff include improved user experiences through faster checkout and return, safer library spaces through decreased touching of materials and surfaces, fewer staff repetitive stress injuries, and equipment to manage library materials.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	RFP is published Vendor is engaged System is installed
PROJECT OUTCOMES	Faster check-in times # Items updated % Inventory updated
PROGRESS TO DATE	Project kickoff is planned for later in 2023. Preliminary information has been gathered from four vendor websites. Data will be gathered to establish baseline metrics.

PROJECT NAME	<i><u>PARKING FUND STABILIZATION</u></i>
PROJECT ID	G1721609010041
FUNDING AMOUNT	\$2,000,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1868</u>
PROJECT OVERVIEW & GOALS	COVID-19 event cancellations and work from home protocols gutted the revenues of the Housing and Redevelopment Authority of the City's HRA Parking Enterprise Fund and the HRA World Trade Center Parking Enterprise Fund. Due to the impact of COVID-19 there was a 75% decline and more than \$14 million in lost net operating income in 2020-2021 based on 2019 actuals. SLFRF funds ensure continued operations and maintenance of our parking system through investments in maintenance and security upgrades.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Ramps receiving control system updates
PROJECT OUTCOMES	\$ Saved from reduced maintenance costs # Ramps receiving security updates # Payment systems updated
PROGRESS TO DATE	Six ramps are receiving control system updates, security updates, and updated payment systems.

PROJECT NAME	<u>VIRTUAL REMOTE INSPECTIONS</u>
PROJECT ID	G1721609010042
FUNDING AMOUNT	\$907,145
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1868</u>
PROJECT OVERVIEW & GOALS	The City plans to use SLFRF funds to provide policy direction, resources, and tools to perform and increase efficiencies of virtual inspections for all disciplines of Construction Services including Building, Electrical, Plumbing, Mechanical, Warm Air, and Elevator inspections; and a variety of Fire Safety inspections and Code Enforcement inspections. These inspections could be in the form of customer to inspector or inspector to inspector, which would reduce the number of trips to an inspection site. In addition the utilization of digital codes will allow inspectors to inspect from any location, and online scheduling will enhance customer experience and flexibility to schedule on their own time.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Program consultant is identified
PROJECT OUTCOMES	# Consultant is contracted and work has begun
PROGRESS TO DATE	Project is underway.

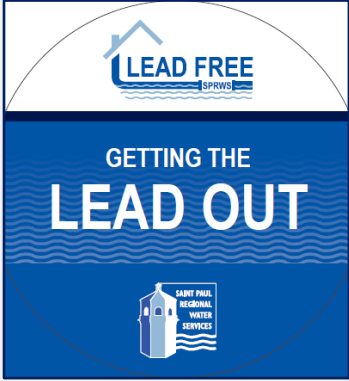
PROJECT NAME	<i><u>VIRTUAL REMOTE INSPECTIONS FEMA MATCH</u></i>
PROJECT ID	G1721609010043
FUNDING AMOUNT	\$92,855
EXPENDITURE CATEGORY	6.2 Non-federal match for other Federal Programs
BUDGET ACTION	<u>RES 22-1868</u>
PROJECT OVERVIEW & GOALS	The City intends to use SLFRF funds to help with the match requirement for the FEMA BRIC grant so that the City can upgrade its online plan review product and replace the City's ECLIPS and AMANDA systems used as part of the inspection process. These actions will help to make the inspection process more efficient for inspectors and customers.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	Funds are used as a match for FEMA BRIC Grant
PROJECT OUTCOMES	Funds allow City to secure additional FEMA funds
PROGRESS TO DATE	Funds were used as a match for the FEMA BRIC grant.

PROJECT NAME	<u>OXFORD COMMUNITY CENTER</u>
PROJECT ID	G1721609010044
FUNDING AMOUNT	\$429,454
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 23-476</u>
PROJECT OVERVIEW & GOALS	Oxford Community Center, located in the City's Summit University neighborhood and adjacent to Central High School, has encountered several public safety incidents over the last several months including a recent shooting that required the closure of the facility for several weeks. Prior to re-opening, the Mayor along with department Staff met with the community and partners such as Saint Paul Public Schools to review additional needs to better support the youth that patron the facility. A comprehensive review was initiated, and gaps identified in both front line and supervisory areas that needed a revised approach with additional support and resources. This proposal funds the addition of several front line and supervisory positions, enabling the facility to reopen with programming staff better able to program and connect with troubled youth, while being supported by leadership.
USE OF EVIDENCE	N/A
PROJECT OUTPUTS	# Supervisory positions hired and leading programming # Community Youth Workers hired to support intentional relationship building with youth and with Saint Paul Public Schools
PROJECT OUTCOMES	Increased communication with Saint Paul Public Schools and building partners as evidenced by regular meetings led by team members for all partners in the community. Increase in youth/teen participation in structured after-school activities at Oxford Community Center, as evidenced by a 30% increase in participation in attendance.
PROGRESS TO DATE	Project is underway.

PROJECT NAME	<u><i>PROJECT PEACE TECHNOLOGY TO COMBAT VIOLENCE</i></u>
PROJECT ID	G1721609010045
FUNDING AMOUNT	\$30,000
EXPENDITURE CATEGORY	1.11 Community Violence Interventions
BUDGET ACTION	RES 23-805
PROJECT OVERVIEW & GOALS	The Project PEACE Technology and Equipment Initiative as a Response to Violence will provide resources for security cameras and other physical security enhancements to small businesses and nonprofit social service and community centers (including religious institutions and health clinics) that are at high risk of violence, especially gun violence. The intent is to enhance private security systems at local business and community centers located within low-income neighborhoods disproportionately impacted by an increase in violence since the pandemic.
USE OF EVIDENCE	The program utilizes Crime Prevention through Environmental Design (CPTED), an evidence-based Community Violence Intervention (CVI) program model recognized by the U.S. Department of Justice.
PROJECT OUTPUTS	# Cameras distributed to target communities # Security assessments completed
PROJECT OUTCOMES	Reduced vandalism and other property-related crimes.
PROGRESS TO DATE	Eight local businesses have had security assessments completed.

PROJECT NAME	<u>30% AMI DEEPLY AFFORDABLE HOUSING</u>
PROJECT ID	G1721609012000
FUNDING AMOUNT	\$37,966,023
EXPENDITURE CATEGORY	2.15 Long-term Housing Security: Affordable Housing
BUDGET ACTION	RES 21-1794 , RES 22-938 , RES 22-940 , RES PH 22-188 , RES 22-1279 , RES 22-1868 , RES 23-392 , RES 23-420 , RES 23-628
PROJECT OVERVIEW & GOALS	The 30% AMI Deeply Affordable Housing Program is designed to expand the supply of housing in Saint Paul for extremely low-income residents making less than 30% of Saint Paul Area Median Income (AMI). The City plans to implement a dual approach solicitation process for awarding SLFRF funding to ensure provision of deeply affordable units within “pipeline” projects ready for closing in 2022 and will also provide capital funding for deeply affordable housing within projects with longer time horizons. Program funding will be deployed to finance the creation of new 30% AMI rental units. This funding is being made available through a series of solicitations.
USE OF EVIDENCE	<p>Evidence-based sources used: Housing First - The Housing First program address chronic homelessness by providing rapid access to permanent housing, without a pre-condition of treatment. Rating is listed as “proven effective” under Minnesota MMB Results First Inventory and “highest rated” in the Pew Trusts Results First Clearinghouse Database. Source of evidence: https://www.countyhealthrankings.org/take-action-to-improve-health/what-works-for-health/strategies/housing-first</p> <p>Permanent Supportive Housing - Long-term housing with support, these programs provide permanent supportive housing to homeless individuals. Rating is listed as proven effective under the Minnesota MMB Results First Inventory. Source of evidence is Washington State Institute for Public Policy: http://www.wsipp.wa.gov/BenefitCost/Program/284.</p> <p>Additionally, under the Pew Results First Clearinghouse, Service Enriched Housing, Low Income Housing Tax Credit, Housing Choice Voucher, and Rapid Rehousing programs all received the rating “Some Evidence/ Second-Highest Rated” outcomes. Source of evidence is https://www.pewtrusts.org/en/research-and-analysis/data-visualizations/2015/results-first-clearinghouse-database.</p> <p>Furthermore, there are several recent studies that are not part of the established clearinghouse databases but do present evidence in their findings about the importance and effect of providing affordable housing. Funds spent on evidence-based intervention to date: \$0.</p>
PROJECT OUTPUTS	# Projects approved by City Council
PROJECT OUTCOMES	# Units permitted that will be restricted at 30% AMI # Units occupied
PROGRESS TO DATE	Number of projects approved by City Council: 5 Number of units permitted that will be restricted at 30% AMI: 74 Number of units occupied: 0
REQUIRED PERFORMANCE INDICATORS	# Households receiving eviction prevention services: 0 # Affordable housing units preserved or developed: 0

PROJECT NAME	<i><u>TOURISM RECOVERY SUPPORT PROGRAM</u></i>
PROJECT ID	G1721609013000
FUNDING AMOUNT	\$4,500,000
EXPENDITURE CATEGORY	2.35 Aid to Tourism, Travel, or Hospitality; 7.1 Administrative Expenses
BUDGET ACTION	RES 22-245 , AO 22-20 , RES 22-687
PROJECT OVERVIEW & GOALS	Tourism is a fundamental driver of the City's local economy and has been one of the industries most profoundly impacted by COVID-19. Data from Visit Saint Paul indicates that the immediate Saint Paul area has lost more than \$1 billion in sales and \$70 million in tax revenues due to COVID-19 impacts on the tourism industry. This program provides \$4.5 million for a tourism recovery support program. Eligible applicants for this program are organizations that demonstrate that their normal pre-pandemic operations have a significant impact on tourism in Saint Paul and have suffered negative economic impacts from the COVID-19 pandemic.
USE OF EVIDENCE	Not applicable.
PROJECT OUTPUTS	# Organizations receiving assistance
PROJECT OUTCOMES	# Jobs retained # Increased attendance \$ Increased tax revenue
PROGRESS TO DATE	Seven organizations were awarded grants totaling \$4,477,000. Organizations report an increase of 202 jobs since the pandemic. Organizations report an increase in annual attendance of 885,605 visits, an increase in sales tax revenue of \$289,830 and an increase in hotel tax revenue of \$2,057,168.

PROJECT NAME	<u>LEAD SERVICE LINE REPLACEMENT</u>	
PROJECT ID	G1721609014000	
FUNDING AMOUNT	\$14,500,000	
EXPENDITURE CATEGORY	5.12 Drinking water: Lead Remediation, including in Schools and Daycares	
BUDGET ACTION	RES 22-448 , RES 22-1022	
PROJECT OVERVIEW & GOALS	<p>The SLFRF funds address the need to replace lead service lines throughout the City's water distribution system. The project will help to fund lead water service line replacement for an estimated 1,337 lead service lines based on the current estimated cost. The project addresses climate change by improving water conservation, system efficiency, and reliability.</p>	
USE OF EVIDENCE	Not applicable.	
PROJECT OUTPUTS	<p>1,087 private lead service lines replaced</p> <p>250 public lead service lines replaced</p>	
PROJECT OUTCOMES	85% of eligible homes participate in the program	
PROGRESS TO DATE	170 private lead service lines have been replaced; 69 public lead service lines have been replaced.	

PROJECT NAME	<u>YOUTH EMPLOYMENT AFFILIATE</u>
PROJECT ID	G1721609015001
FUNDING AMOUNT	\$100,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1021</u>
PROJECT OVERVIEW & GOALS	Due to the COVID-19 pandemic, school disruption has severely impacted Saint Paul young people. Existing workforce funding streams are focused heavily on supporting out-of-school youth. As a result, there is a gap in supporting opportunities for youth in school related to career exploration, access to work experiences and internships, and connections to other career readiness and professional development resources. This investment area will allow for Ramsey County as a subrecipient of the City to provide systems alignment to create connections for schools located within Saint Paul. This alignment will include additional supports for schools such as industry events and job fairs and other career exploration opportunities for students. In addition, this funding will be used to create a pilot Work Barrier Removal Fund to provide small financial support for COVID-19 impacted students to pay for work related items needed at the start of a job such as uniforms and transportation. Per the City's agreement with Ramsey County, the City's SLFRF funds will only be spent on City of Saint Paul residents.
USE OF EVIDENCE	Not applicable
PROJECT OUTPUTS	# Schools in St. Paul engaged with Ramsey County affiliate program.
PROJECT OUTCOMES	# Young adults receiving resources through individual barrier removal fund.
PROGRESS TO DATE	Work will begin in Fall of 2023. The goal is to partner with 6 schools and serve 60 young adults.

PROJECT NAME	<u>DRIVER'S ACADEMY</u>
PROJECT ID	G1721609015002
FUNDING AMOUNT	\$250,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1021</u>
PROJECT OVERVIEW & GOALS	The shifting economy and need for more workers in pandemic recovery require young people to have their driver's licenses. Driver's licenses are necessary to provide reliable transportation to work a more flexible schedule and increase earnings. Without the means to get a driver's license employment and professional opportunities are limited. Though this project Ramsey County as a subrecipient of the City will connect St. Paul job seekers to the Ramsey County Driver's License Academy. Participants will be job seekers age 18-24 who are COVID-19 impacted and enrolled in credentialed or certificate career pathway job training or industry exploration programs. Participants will receive individualized support to obtain a driver's license. Per the City's agreement with Ramsey County, the City's SLFRF funds will only be spent on City of Saint Paul residents.
USE OF EVIDENCE	Not applicable
PROJECT OUTPUTS	# St. Paul young adults applying to get their Minnesota class D driver's license
PROJECT OUTCOMES	Increase in third-party class D permit-proctor sites in Ramsey County over duration of project.
PROGRESS TO DATE	76 Saint Paul residents are enrolled in the Driver's License Academy. 4 new third-party class D permit-proctor sites have been added in Ramsey County.

PROJECT NAME	<u>LEAP</u>
PROJECT ID	G1721609015003
FUNDING AMOUNT	\$600,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1021</u>
PROJECT OVERVIEW & GOALS	This project provides funds to Ramsey County, as a subrecipient of the City, to support Learn and Earn to Achieve Potential (LEAP) [™] , a multisite initiative of the Annie E. Casey Foundation, which aims to increase employment and educational opportunities for young people facing some of the greatest challenges on the path to adulthood. LEAP focuses on young people who have been in foster care, involved in the justice system, experienced homelessness or are pregnant or parenting. The initiative aims to adapt evidence-based models to meet the needs of these youth, including support to address the trauma they have experienced in their lives. Funding will support LEAP pilot sites to administer the Jobs for America's Graduates (JAG) career-readiness curriculum at five partner sites (schools and community-based organizations) across Saint Paul. Additionally, Saint Paul partner sites will be connected to a wider network of professionals and resources who serve the same population. These connections will facilitate a more informed referral system for young people to get connected to additional supports they may need. Per the City's agreement with Ramsey County, the City's SLFRF funds will only be spent on City of Saint Paul residents.
USE OF EVIDENCE	Not applicable
PROJECT OUTPUTS	<ul style="list-style-type: none"> # Site and staff surveys # Young people completing survey # Young people served through PLUS case coordination
PROJECT OUTCOMES	# New LEAP pilot sites founded
PROGRESS TO DATE	Program partners have been identified – programming will begin in fall 2023.

PROJECT NAME	<u><i>NO BARRIER EMPLOYMENT PROGRAM</i></u>
PROJECT ID	G1721609015004
FUNDING AMOUNT	\$750,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1021
PROJECT OVERVIEW & GOALS	There are many Saint Paul residents who need low- or no-barrier employment opportunities. Economic insecurity in the community increased during COVID-19 and led many individuals to hardships, including job loss and lack of access to a permanent address. Without access to a permanent address and other challenges that accompany homelessness, obtaining a job becomes extremely challenging. Ramsey County as a subrecipient of the City of Saint Paul will implement employment models to support those within the City experiencing homelessness with low-to-no barrier meaningful work experiences, wages, and connections into the workforce ecosystem. Per the City's agreement with Ramsey County, the City's LFRF funds will only be spent on City of Saint Paul residents.
USE OF EVIDENCE	Not applicable
PROJECT OUTPUTS	# Saint Paul residents receiving low-to-no barrier meaningful work experience
PROJECT OUTCOMES	\$ Amount paid in wages and stipends to participants
PROGRESS TO DATE	This project is currently in the design phase.

PROJECT NAME	<u><i>DIGITAL CAREER PATHWAYS AND RESOURCE HUB</i></u>
PROJECT ID	G1721609015005
FUNDING AMOUNT	\$750,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	RES 22-1021
PROJECT OVERVIEW & GOALS	Access to employment and training resources is a barrier for youth and young adults in the community. Through various youth engagement sessions, the County and City identified a gap in sharing employment resources to young people in a way that is organized, meaningful, and reflective of the diversity in our community while also being engaging for young people. This investment area will create an online website serving as a digital hub for youth and young adults in Ramsey County and the City of Saint Paul for employment resources, with a significant emphasis on sharing videos and other content focused on telling the story of local individuals who have overcome barriers to successful career pathways. Content for this site will be informed, developed, and shared by local young people. Per the City's agreement with Ramsey County, the City's SLFRF funds will only be spent on City of Saint Paul residents.
USE OF EVIDENCE	Not applicable
PROJECT OUTPUTS	<ul style="list-style-type: none"> # Local resources made available on the website # Local content videos displayed on the website # Young adults employed to create local content
PROJECT OUTCOMES	# Young adults in Ramsey County and the City of Saint Paul accessing the digital hub for employment resources
PROGRESS TO DATE	This project is currently in the design phase.

PROJECT NAME	<u>EARN AND LEARN</u>
PROJECT ID	G1721609015006
FUNDING AMOUNT	\$11,200,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1021</u>
PROJECT OVERVIEW & GOALS	<p>"Learn and Earn" models and is an investment into occupational training while investing in the financial needs of residents. Residents ages 18-35 will be able to access funds, either directly from the County or through a Community-Based Organization, to assist in paying tuition, books, and technology costs, etc. Additionally, residents will receive subsidized wages, stipends for learning, and paid internships or on the job training for their time learning, whether that is in a classroom training or receiving on the job training through an internship, employment, or other arrangement. Community-based organizations will provide coordination and support to students throughout their course of study and into their new careers. Per the City's agreement with Ramsey County, the City's ARP SLFRF funds will only be spent on City of Saint Paul residents.</p>
USE OF EVIDENCE	Not applicable
PROJECT OUTPUTS	<p># Participants earning an employment credential/certificate in an in-demand industry</p> <p># Participants gaining employment within occupation with average starting wage of \$21/hr</p> <p># Participants gaining entrepreneurial training certificates</p> <p># Students receiving startup funds to begin a business</p> <p># Community-based organizations providing coordination and support</p> <p># Participants who feel hopeful about their economic earning potential</p> <p># Participants receiving learning paid internship</p> <p># Participants receiving learning stipend</p>
PROJECT OUTCOMES	<p># Participants feel connected to their communities</p> <p># Individualized career pathways plans for participants completed</p>
PROGRESS TO DATE	<p>The expected outcomes for these participants is that they will earn industry recognized credentials (expected at least 60% of participants will earn a credential) and will move into employment with higher wages than their current work. Community-based organizations have been identified and their work will begin in late summer or fall of 2023.</p>

PROJECT NAME	<u>EMPLOYER ENGAGEMENT OUTREACH</u>
PROJECT ID	G1721609015007
FUNDING AMOUNT	\$150,000
EXPENDITURE CATEGORY	6.1 Provision of Government Services
BUDGET ACTION	<u>RES 22-1021</u>
PROJECT OVERVIEW & GOALS	Employers play a large role in ensuring that young people have an opportunity to learn and earn in a positive way. This investment area will ensure deeper partnerships with area chambers and economic development intermediaries to interface with the workforce investments to ensure that Ramsey County is supporting inclusive workplaces. Through this effort, the County and City will create employer network supporting Right Track and Right Track Plus, co-create and design a city-county Youth Work Readiness Credential, and establish a Youth and Employer Workplaces Council.
USE OF EVIDENCE	Not applicable
PROJECT OUTPUTS	# Businesses that participate in the Inclusive Employer Network # Youth who obtain a work readiness credential
PROJECT OUTCOMES	Positive feedback from employers and youth
PROGRESS TO DATE	Program will launch in the fall of 2023.

SUMMARY TABLES

Project Budgets by Expenditure Category

Expenditure Category/City Project		Budget	Cumulative expenditures
1: Public Health		\$289,682	\$108,931
Community Violence Interventions			
1.11	Community Violence Interventions		
	Project Peace	\$30,000	\$0
Other			
1.14	Other Public Health Services		
	Domestic Abuse Prevention	\$250,000	\$99,249
	Council Technology	\$9,682	\$9,682
2: Negative Economic Impacts		\$49,312,880	\$17,183,327
Assistance to Households			
2.3	Household Assistance: Cash Transfers		
	Guaranteed Income	\$4,000,000	\$680,500
2.10	Assistance to Unemployed or Underemployed Workers		
	Right Track	\$2,075,000	\$719,056
	Police LECPA	\$124,014	\$124,014
2.15	Long-term Housing Security: Affordable Housing		
	30% AMI Affordable Housing	\$37,966,023	\$10,633,523
Aid to Impacted Industries			
2.35	Aid to Tourism, Travel, or Hospitality		
	Tourism Recovery Support Program	\$4,500,000	\$4,378,394
	Downtown Alliance Ambassador Program	\$647,843	\$647,840
3: Public Health-Negative Economic Impact: Public Sector Capacity		\$7,963,586	\$4,507,822
General Provisions			
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers		
	Criminal Division Backlog	\$2,723,958	\$872,052
	Police Downtown Beat Overtime	\$975,000	\$975,000
	Unsheltered Response Team	\$311,843	\$311,843
3.2	Public Sector Workforce: Rehiring Public Sector Staff		
	Public Works Painter	\$33,557	\$33,557
	Library Staff Restoration	\$1,277,956	\$872,899
	Parks Staff Restoration	\$2,635,661	\$1,436,860
	Fire EMS Supervisor	\$5,611	\$5,611
5: Infrastructure		\$14,500,000	\$3,892,034
Water and Sewer			
5.12	Drinking water: Lead Remediation, including in Schools and Daycares		
	Lead Service Line Replacement	\$14,500,000	\$3,892,034
6: Revenue Replacement		\$87,625,941	\$37,490,372
6.1	Provision of Government Services		
	RiverCentre Parking Ramp Repairs	\$1,700,000	\$1,331,710
	DSI Customer Service	\$181,000	\$80,060
	City Payroll	\$23,542,279	\$20,838,394
	Public Safety Radio Replacement	\$3,666,586	\$3,625,792
	Recognition Pay	\$1,000,000	\$661,183
	Budget Stabilization	\$8,527,382	\$6,664,782
	Police Attrition Reduction	\$1,771,441	\$1,771,441
	Fire Recruitment Exam	\$460,000	\$125,499

	Police Academy Pilot	\$2,070,000	\$1,148,622
	Healthy Homes Saint Paul	\$1,000,000	\$0
	LOCAL Fund	\$2,500,000	\$0
	Creative Economy Program	\$1,000,000	\$0
	SAC Fee Financial Assistance	\$150,000	\$0
	City Council Office Redesign	\$1,944,000	\$0
	Electronic Payment System	\$2,000,000	\$0
	Snow Removal Optimization	\$900,000	\$0
	Smart Library Transformation	\$1,250,000	\$0
	Virtual Remote Inspections	\$907,145	\$0
	Parking Fund Stabilization	\$2,000,000	\$0
	ONS Community Council Grants	\$3,570,546	\$2,500
	Library Optimal Response	\$1,500,000	\$39,717
	Traffic Ped Safety	\$1,000,000	\$131,565
	Parks Recreation Expansion	\$1,500,000	\$442,120
	Asset Management System	\$5,000,000	\$55,498
	DSI License Services	\$340,299	\$340,299
	Oxford Community Center	\$429,454	\$0
	No Barrier Employment Program	\$750,000	\$0
	Driver's Academy	\$250,000	\$0
	Earn and Learn	\$11,200,000	\$4,495
	Employer Engagement Outreach	\$150,000	\$0
	LEAP	\$600,000	\$0
	Digital Career Pathways and Resource Hub	\$750,000	\$0
	Youth Employment Affiliate	\$100,000	\$0
6.2	Nonfederal Match for Other Federal Programs		
	Virtual Remote Inspections FEMA Match	\$92,855	\$0
	COPS Grant Matching	\$2,000,000	\$226,695
	Grant Matching	\$1,822,954	\$0
7: Administration		\$5,279,536	\$659,465
7.1	Administrative Expenses		
	ARP Administration	\$5,279,536	\$659,465
Total, Budgeted and Spent		\$164,971,624	\$63,841,951
Total Unbudgeted and Unspent SLFRF Funding		\$1,670,000	\$102,799,674
Total SLFRF Funds		\$166,641,624	\$166,641,624

Budget Actions

PROJECT ID	PROJECT NAME	BUDGET ACTION
G1721609010001	Downtown Alliance Ambassador Program	RES 21-1050
G1721609010002	Domestic Abuse Prevention	RES 21-1050
G1721609010003	Right Track	RES 21-864 , RES 22-1021
G1721609010004	Criminal Division Backlog	RES 21-1050
G1721609010005	Public Works Painter	RES 21-1050 , RES 22-938
G1721609010006	Police Downtown Beat Overtime	RES 21-1050
G1721609010007	Unsheltered Response Team	RES 21-1050
G1721609010008	ARP Administration	RES 21-1233 , 2022 Adopted Budget , RES 22-938 , RES PH 22-188
G1721609010009	RiverCentre Parking Ramp Repairs	RES 21-1234
G1721609010010	Library Staff Restoration	RES 21-1233 , 2022 Adopted Budget
G1721609010011	Parks Staff Restoration	RES 21-1233 , 2022 Adopted Budget
G1721609010012	Council Technology	RES 21-1233 , RES 22-938
G1721609010013	DSI Customer Service	RES 21-1233
G1721609010014	City Payroll	RES 22-938 , RES 22-939
G1721609010015	Fire EMS Supervisor	RES 21-1233 , RES 22-938
G1721609010016	Police LECPA	RES 21-1236 , RES 22-938
G1721609010018	Public Safety Radio Replacement	RES 21-1682 , RES 22-1026
G1721609010019	Recognition Pay	RES 21-1840
G1721609010020	Budget Stabilization	2022 Adopted Budget
G1721609010021	Police Attrition Reduction	2022 Adopted Budget
G1721609010022	Fire Recruitment Exam	2022 Adopted Budget
G1721609010023	Police Academy Pilot	2022 Adopted Budget
G1721609010024	ONS Community Council Grants	RES 22-1020 , RES 23-476
G1721609010025	Library Optimal Response	RES 22-1020
G1721609010026	COPS Grants Matching	RES 22-1020
G1721609010027	Traffic Ped Safety	RES 22-1020
G1721609010028	Parks Recreation Expansion	RES 22-1020
G1721609010029	Guaranteed Income	RES 22-1023
G1721609010030	Asset Management System	RES 22-1024
G1721609010031	DSI License Services	RES 22-1025
G1721609010032	Healthy Homes Saint Paul	RES 22-1594
G1721609010033	LOCAL Fund	RES 22-1594
G1721609010034	Creative Economy Program	RES 22-1594
G1721609010035	SAC Fee Financial Assistance	RES 22-1594
G1721609010036	Grant Matching	RES 22-1868
G1721609010037	City Council Office Redesign	RES 22-1868
G1721609010038	Electronic Payment System	RES 22-1868
G1721609010039	Snow Removal Optimization	RES 22-1868
G1721609010040	Smart Library Transformation	RES 22-1868
G1721609010041	Parking Fund Stabilization	RES 22-1868
G1721609010042	Remote Virtual Inspections	RES 22-1868

G1721609010043	Remote Virtual Inspections FEMA Match	RES 22-1868
G1721609010044	Oxford Community Center	RES 23-476
G1721609010045	Technology to Combat Violence	RES 23-805
G1721609012000	30% AMI Affordable Housing	RES 21-1794 , RES 22-938 , RES 22-940 , RES PH 22-188 , RES 22-1279 , RES 22-1868 , RES 23-392 , RES 23-420 , RES 23-628
G1721609013000	Tourism Recovery Support Program	RES 22-245 , AO 22-20 , RES 22-687
G1721609014000	Lead Service Line Replacement	RES 22-448 , RES 22-1022
G1721609015001-15007	City-County Workforce Programs	RES 22-1021

Press Coverage

Project Name	Press Coverage
Treasury Notable Project Recognition	https://results4america.org/tools/arp-dashboard/ (The St. Paul Right Track project is called out in the Notable Projects tab)
SAC Fees Lottery	https://www.twincities.com/2023/03/30/st-paul-to-invite-bars-and-restaurants-to-a-sac-lottery/
Public Safety Radio Replacement	https://mccollum.house.gov/media/press-releases/mccollum-saint-paul-police-department-celebrate-distribution-new-radios
Community Businesses, Low Income Families, and Artists	https://localtoday.news/mn/st-paul-mayor-announces-4-65-million-for-business-co-ops-artists-home-repairs-and-sewage-fees-for-restaurants-twin-cities-79825.html https://www.twincities.com/2022/11/10/st-paul-mayor-announces-4-65-million-for-business-co-ops-artists-home-repairs-and-restaurant-sewer-fees/ https://www.stpaul.gov/news/mayor-carter-announces-465-million-new-investments-community-businesses-low-income-families
Waved Athletic Fees	https://www.twincities.com/2022/10/07/youth-basketball-in-st-paul-sees-nearly-40-percent-registration-increase-city-to-waive-fees-for-kids-9-to-18/ https://www.audacy.com/wccoradio/news/local/st-paul-announces-usd15-million-in-workforce-investments https://www.mprnews.org/story/2022/07/15/st-paul-leaders-announce-new-public-safety-initiatives
Neighborhood Safety	https://kstp.com/kstp-news/top-news/st-paul-city-leaders-to-announce-new-neighborhood-safety-efforts-friday/ https://www.kare11.com/video/news/crime/new-program-focuses-on-making-st-paul-streets-safer/89-715aa5a9-a035-43eb-9677-a19e7a2cf837 https://www.cbsnews.com/minnesota/news/project-peace-announced-in-st-paul-with-aim-to-stop-crimes-before-they-happen/ https://m.startribune.com/st-paul-to-use-federal-covid-aid-to-boost-community-first-public-safety-work/600190605/?clmob=y&c=n&clmob=y&c=n https://www.startribune.com/st-pauls-smart-plan-for-crime-prevention/600192563/
Works Progress	https://www.startribune.com/st-paul-ramsey-county-direct-24-8m-in-covid-aid-toward-workforce-development/600189962/ https://www.audacy.com/wccoradio/news/local/st-paul-announces-usd15-million-in-workforce-investments
CollegeBound Boost Guaranteed Income Program	https://www.kare11.com/amp/article/news/politics/saint-paul-expands-guaranteed-income-project/89-aedff910-63f0-451e-96f6-d5e5a8997d4b https://www.twincities.com/2022/06/29/st-paul-basic-income-experiment-500-month-checks-college-money/amp/ https://m.startribune.com/st-paul-plans-second-wave-of-500-monthly-checks-for-low-income-families/600186402/
30% AMI Deeply Affordable Housing	https://www.twincities.com/2021/12/13/the-city-of-st-paul-ramsey-county-announced-investment-of-74-million-for-affordable-housing/ https://www.kare11.com/article/news/local/st-paul-and-ramsey-co-invest-in-housing/89-79383508-c4d9-43cf-aed4-af923ca902d0 https://www.startribune.com/st-paul-ramsey-county-to-invest-74m-in-affordable-housing/600126642/ https://www.mprnews.org/story/2021/12/15/st-paul-ramsey-county-plan-to-spend-74-million-on-deeply-affordable-housing

Tourism Recovery Support Program	https://www.twincities.com/2022/05/05/seven-st-paul-tourism-providers-to-share-4-5-million-in-federal-relief-grants/amp/
	https://www.twincities.com/2022/02/23/st-paul-city-council-dedicates-4-5-million-to-benefit-tourism-industry/
	https://www.startribune.com/st-paul-launches-4-5m-tourism-recovery-grant-program/600156518/
Lead Service Line Replacement	https://www.kare11.com/article/news/local/breaking-the-news/st-pauls-lead-free-campaign-offers-lead-pipe-replacement-free-of-charge/89-4103a1e5-2ee5-4aef-8321-d8a669cb0649
	https://www.mprnews.org/story/2022/07/13/st-paul-expands-efforts-to-replace-lead-water-lines
	https://www.kare11.com/video/news/local/federal-money-allocated-to-help-replace-lead-pipes-in-st-paul/89-40768d45-827b-4db8-ab7a-8cf4575eb692
	https://www.twincities.com/2022/03/28/if-funding-allows-st-paul-regional-water-to-replace-lead-pipes-in-26000-homes-in-next-10-years/
	https://www.audacy.com/wccoradio/news/local/st-paul-receives-usd14-5-million-to-replace-lead-water-pipes
	https://kstp.com/kstp-news/local-news/14-5m-in-federal-funding-to-cover-lead-pipe-replacement-project-in-st-paul/
	https://www.startribune.com/st-paul-getting-14-5-million-from-feds-to-replace-lead-water-pipes/600160154/
