## Emerging Leaders Academy 2016

March 15	March 16	April 6	April 20	May 12, 13	June 1	2	July 20	21	Aug 17	18	Sept 7	8	Oct 5	Oct & Nov
Orientation  Day 1	Orientation Day 2	Effective Comm- unication	Data-based Decision Making & Problem Solving	Leadership Team Building Retreat	Innovation Delivery Workshop	Project Work	Leadership & Diversity	Project Work	Strategic Planning & Change	Project Work	Story-telling & Pres- entation Skills	Project Work	Project Work Session	Present to Leadership & Graduation Event
City Hall 40A	DSI - US Bank Building US Bank Building	SPPD - Emergency Command Center	SPRWS	YMCA Camp Ihdupapi	Central Library Innovation Center	Cent Lib-4th Flr	Wellstone Center: Anna Heilmaier	Cent Lib-4th Flr	Public Works Municipal Equipment	Cent Lib-4th Flr	Wellstone Center: West Side Room	Cent Lib-4th Flr	Cent Lib-4th Flr	Present to Leadership & Graduation
LEARNING OBJECTIVES														
Understand program purpose & expectations; Gain history of City	Learn group dynamic basics to prepare for & navigate team experience	Learn techniques to improve communication skills	Learn about service excellence & innovation	Build strong team connections & relationships with co- workers	Practice & boost motivation, imagination & creativity that advances Saint Paul		ID how to advance racial equity across Saint Paul		Learn basics of org. strategy & approaches to lead / impact success		Learn & practice presentation skills tools & techniques			
Gain personality insights regarding yourself & your team	Gain understanding of your project assignment	Practice communication skills techniques	Learn about Plain Language Initiative	Learn insights regarding leadership to apply to work	Practice preparing & presenting to leadership teams		How to lead diverse work groups & develop personal effectiveness		Learn 'systems thinking', the big picture & how to define, influence & share to build buy-in		Present ideas assertively & persuasively			Recognition, reflection & celebration of growth & development
GUIDELINES FOR PROJECT MILESTONES														
	Meet with Sponsor & Team; Draft Charter	Meet with Team; Refine Charter; Draft Work Plan	Present Charter & Elevator Speech. Guideline: Draft Work Plan & conduct initial research	At Retreat, present Charter, Elevator Speech & brief Work Plan summary; Give & Receive Feedback	Guideline: Research & Work the plan		Guideline: Research & Work the plan		Guideline: Start Drafting Recommendati-ons and/or Summary of Action Report		Guideline: Present findings to Sponsor; Almost Final Recommenda-tion report	Cre final fir rece	deline: eate & ize PPT; nalize omme- ations	Final Presentation to leadership group